

Lethbridge School District No. 51



G.S. Lakie Middle School
Mulan production

2019-2020 Preliminary Budget



Prepared by the Division of Business Affairs
433, 15th Street South
Lethbridge, Alberta, Canada T1J 2Z4

Presentation: June 18, 2019

For more information, visit our website at:
www.lethsd.ab.ca



Lethbridge School District No. 51

2019-2020 Operating Budget Index to Summary Information

Note the information presented in this document is summary information only. Please see the District website (www.lethsd.ab.ca) for the detailed budget document after final budget approval June 25th, 2019.

	Page
Budget Belief Statements	3
Budget Development Process Chart	4
2018-2019 Budget Infographic	5
Executive Summary	7
School District Revenue Chart	24
School District Expenditure Chart	25
School District Budget Report	26
<u>Budget Group Reports:</u>	
Instruction	31
Administration	34
Plant Operations and Maintenance	37
Transportation	40
Capital and Debt Services	42

LETHBRIDGE SCHOOL DISTRICT NO. 51

BOARD OF TRUSTEES BELIEF STATEMENTS FOR PREPARATION OF THE 2019-2020 BUDGET

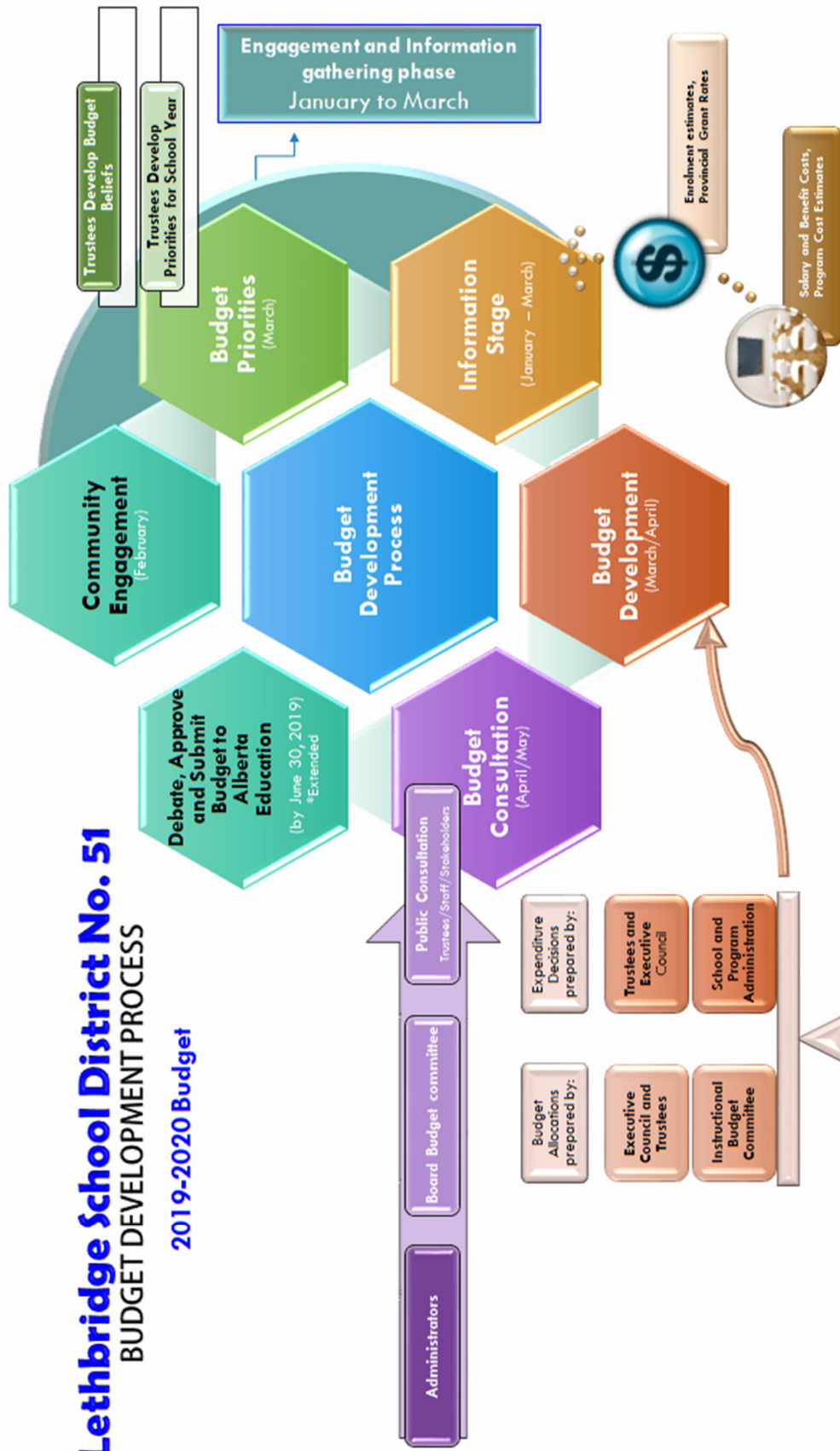
Lethbridge School District No. 51 is primarily funded by Alberta Education. The Board is legally obligated to create and approve the annual district budget and to fiscally manage the District's funds in a responsible manner, ensuring that the educational needs of students are met within a balanced budget, as required by the *School Act*.

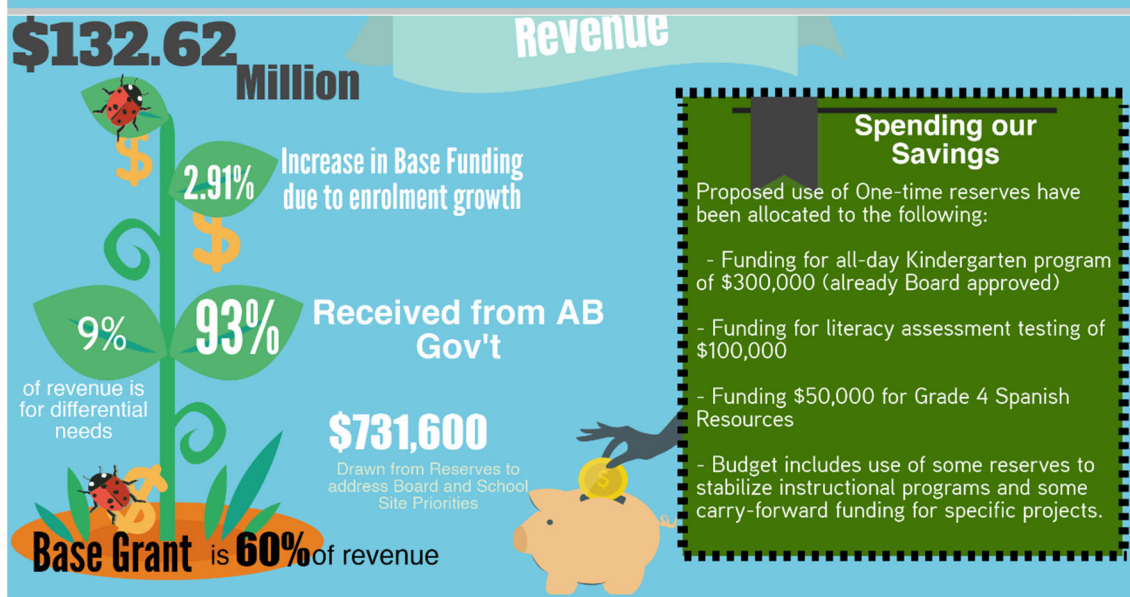
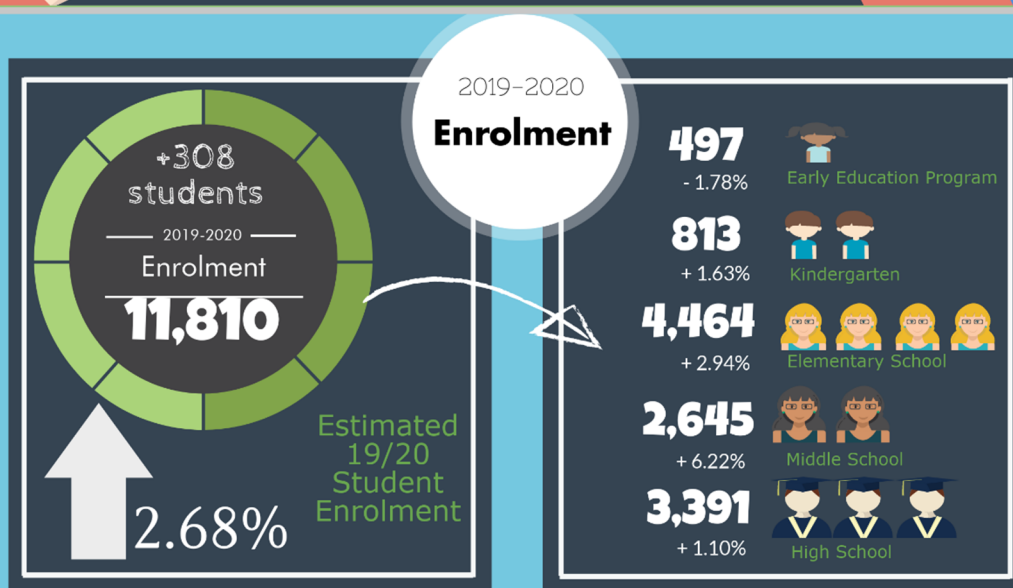
- The Board believes in a budget process that is open and transparent.
- The Board believes that the budget shall provide for staffing to facilitate educational opportunities for all our students.
- The Board believes that education at the primary level is foundational to student success, and as such is a priority.
- The Board believes that funds need to be allocated to promote equitable access to educational opportunities and resources for students.
- The Board believes in keeping District and school levied fees as low as possible.
- The Board believes maintaining an uncommitted reserve is necessary for emergent and contingent situations.
- The Board believes that equitable opportunities for student learning are achieved by allocating funds to specific centralized programs and services.
- The Board believes in providing targeted opportunities to further innovative practices in schools.

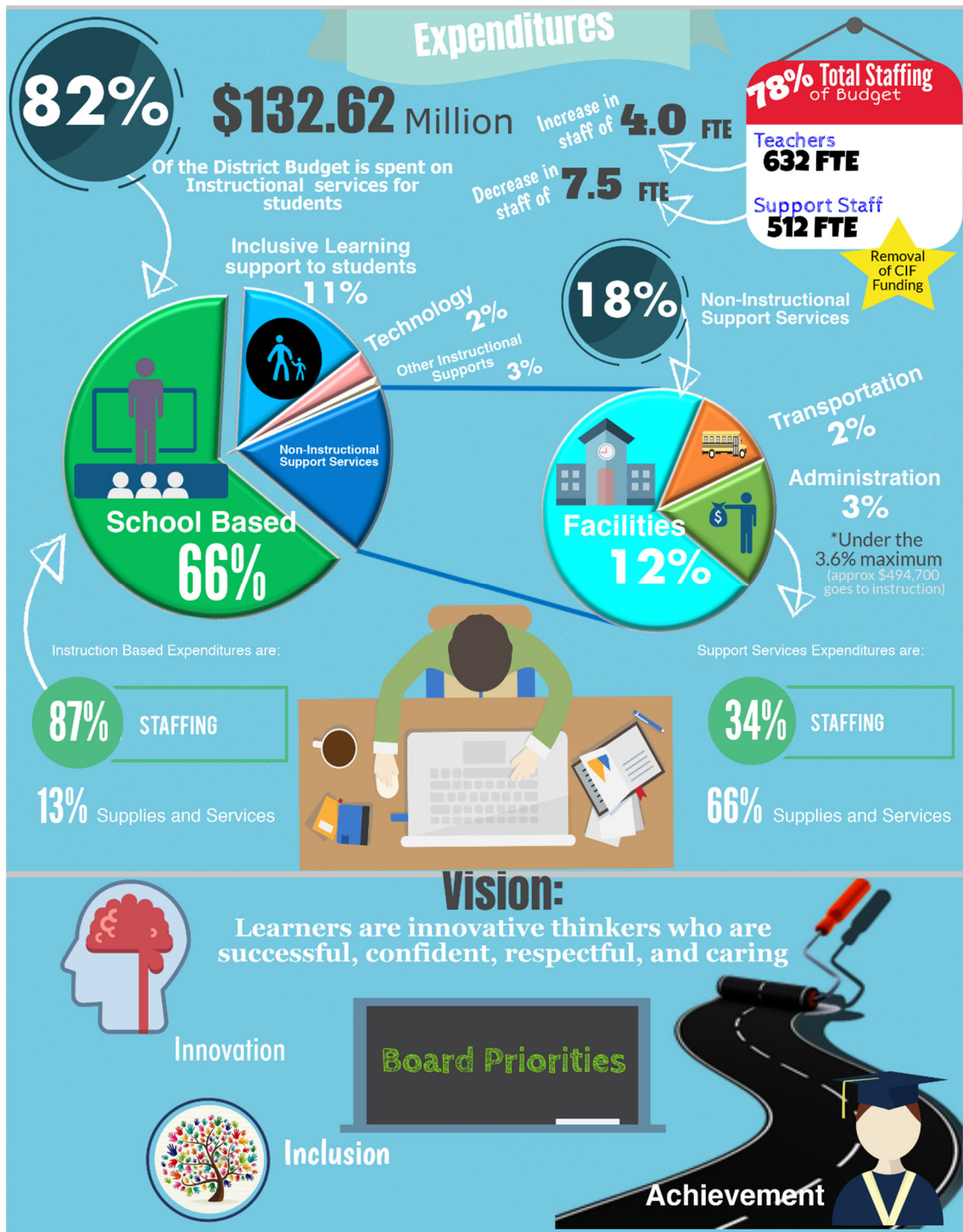
Lethbridge School District No. 51

BUDGET DEVELOPMENT PROCESS

2019-2020 Budget







Lethbridge School District No. 51

2019-2020 Operating Budget

Executive Summary

Lethbridge School District No. 51 has a total operating budget of \$132.62 million and provides public education services to the citizens of the City of Lethbridge, Alberta, Canada.

The School District was established in 1886 and proudly serves a community that is quickly approaching 100,000 residents and is the fifth fastest growing city in Canada according to the 2016 Government of Canada census. Lethbridge School District No. 51 serves approximately 11,810 students from early education (pre-school) to grade twelve. The District provides high quality learning experiences for students through a broad range of educational programs in twenty-three (23) schools and four institutional programs.

The executive summary presents highlights of the budget and organizational information of the school district.

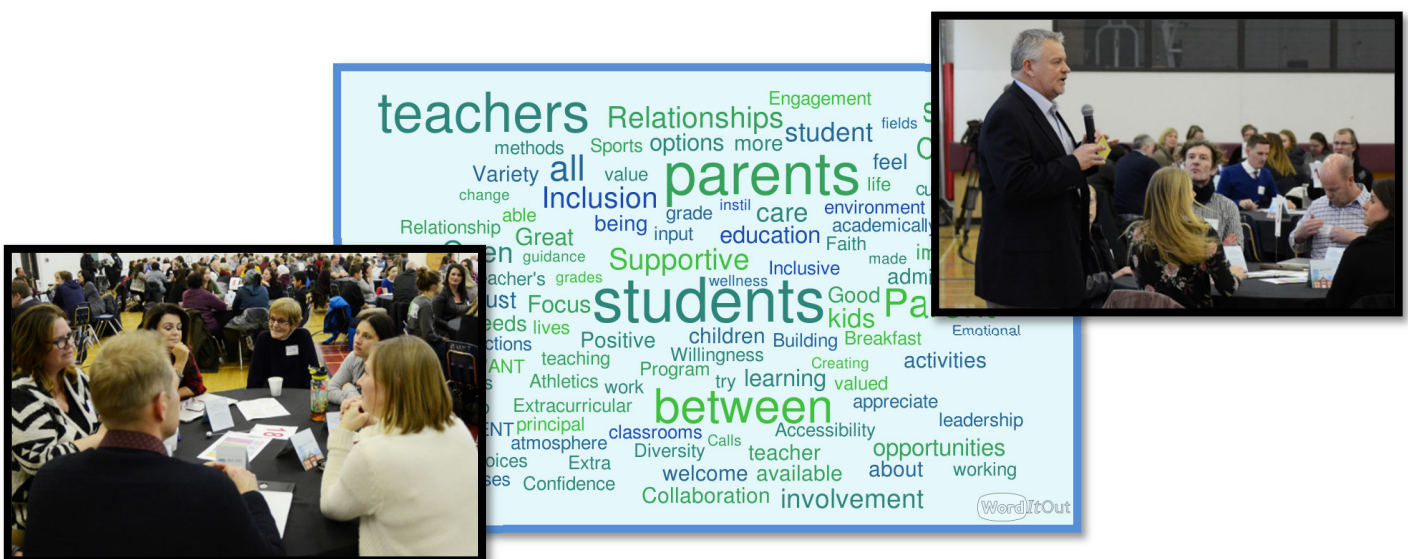
District Priorities and Strategies

The Board of Trustees held a consultation session with the education stakeholders of the community. This consultation included a highly successful Town Hall meeting which provided the opportunity for over 200 parents, students, district staff, and community members to provide comments and feedback to the trustees. This year's consultation used a World Café format and centered on two main questions:

What do you value most about your school community?

What can the School District do better?

The feedback on these questions assisted the Board of Trustees in establishing priorities for 2019-2020. The two intentionally-simple questions were designed to maximize input. Through group discussion and the use of technology, participants shared ideas throughout the evening.



Vision:

Learners are innovative thinkers who are successful, confident, respectful, and caring.

Mission:

Lethbridge School District No. 51 is inclusive, forward-thinking, and accountable for engaging students in quality learning experiences that develop strong foundations, innovative minds and responsible citizens.

Guiding Principles:

The Board believes a focus on learning builds capacity for continual improvement, innovative thinking, and confident, caring, and respectful citizens.

The following principles provide the foundation for our learning system:

Learning Foundations

- Every individual can learn.
- Learning is a lifelong activity.
- Learners that grow are resilient, adaptable and confident.
- Students learn in different ways and at different rates.
- Innovative thinkers engage critically and creatively.

Cultural Foundations

- Schools are welcoming, safe, caring, and respectful.
- Diversity is celebrated in an inclusive culture.
- Students are empathetic and responsible for the well-being of self and others.
- Schools inspire a passion for learning.

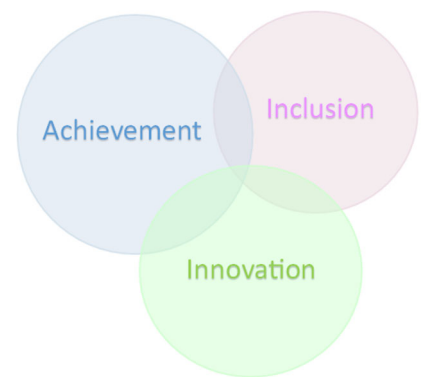
System Foundations

- Our system functions within the structure of Alberta Education.
- Priorities and decisions are further guided by collaboratively developed educational goals.
- Parents/Guardians are foundational to their children's learning.
- Quality education goes beyond the school walls and involves opportunities for engagement within the community.
- High standards result in successful school completion and transition to the adult world.

The Board of Trustees used this information to inform the development of priorities for the 2019-2020 school year and belief statements for the development of the 2019-2020 budget.

The budget allocates resources available to achieve the District's vision through priorities which address the learning needs and achievement outcomes for all students.

The Board of Trustees developed three (3) priorities: Achievement, Inclusion, and Innovation. Although these have specific outcomes, they are highly correlated with each other; whereas, the success in one priority will likely assist in the other priorities.



Priority: ACHIEVEMENT

OUTCOMES:

1. Students achieve student learning outcomes with strong foundational skills in literacy and numeracy.
2. Teachers possess a deep understanding of pedagogy that develops literacy and numeracy.
3. Students are lifelong learners possessing the skills and attributes to successfully transition within the system and to further education, credentialing or the world of work.
4. First Nations, Metis and Inuit (FNMI) student achievement relative to provincial standards will improve.
5. School administrators are highly skilled in all areas of the School Leader Quality Standard.
6. Teachers are highly skilled in all areas of the Teaching Quality Standard.
7. Support staff possess the knowledge, skills and attributes to support student success and create optimal learning environments.
8. Effective learning and teaching is achieved through collaborative leadership and structures that build capacity to improve within and across schools.
9. A comprehensive wellness approach promotes well-being and fosters learning.
10. The education system demonstrates collaboration and engagement to further District priorities:
 - Parents feel welcome, included and possess agency to be full partners in their child's education;
 - Community members feel ownership as collaborative partners in the education of children and youth;
 - Community- minded organizations are engaged in collaborative delivery of programs and services to students.
11. Effective management of growth and capacity building to support learning spaces and the provision of programs.

Priority: INCLUSION

OUTCOMES:

1. Schools are welcoming, caring, respectful and safe learning environments.
2. Schools are inclusive learning environments where all students are able to grow as learners.

Priority: INNOVATION

OUTCOMES:

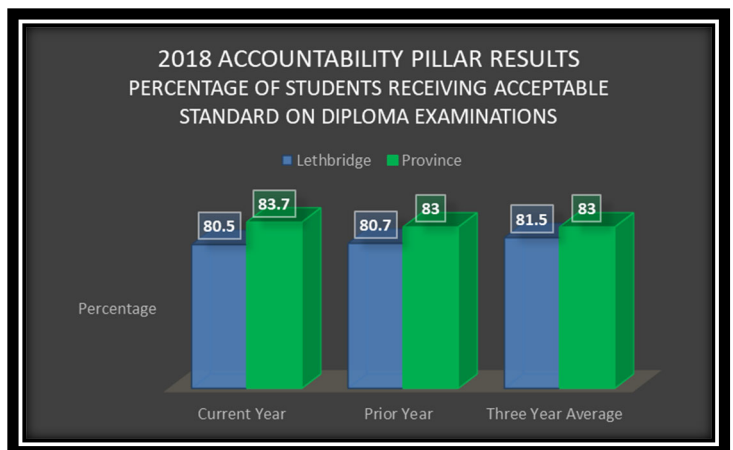
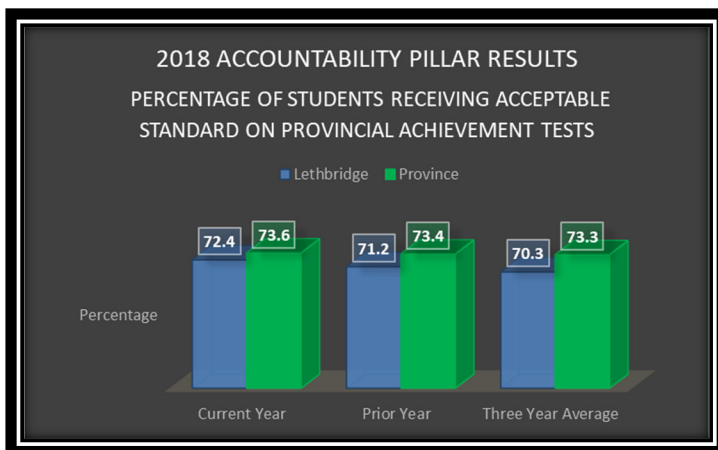
1. Learners demonstrate the attributes of innovation, creativity and critical thinking in a process based learning environment.
2. Breadth of program choice provides opportunities for students to explore and grow as learners.
3. All learners effectively use technology as creative and critical thinkers capable of accessing, sharing and creating knowledge.

Student Achievement

In the majority of subject areas, [Lethbridge School District No. 51](#) students performed well in the Provincial Achievement Tests and Diploma Exams. The charts below demonstrate the 2018 Accountability Pillar student achievement results for the district as compared to the province. For the Provincial Achievement Tests, [Lethbridge School District No. 51](#) has increased and the provincial average has slightly decreased in the percentage of students receiving the acceptable standard over the last three years. There has been a slight increase over the last year in the percentage of students receiving the acceptable standard on Diploma Exams in the District as well as across the province. School and district staff analyze the results to develop improvement plans to further enhance student achievement in future years. The District utilizes the data in setting priorities and establishing goals, along with developing strategies and performance measures to ensure that success for all students is obtained. Achievement results are only one measure in assessing student success. The District defines student success in a number of ways and plans strategically to further these definitions of success including:

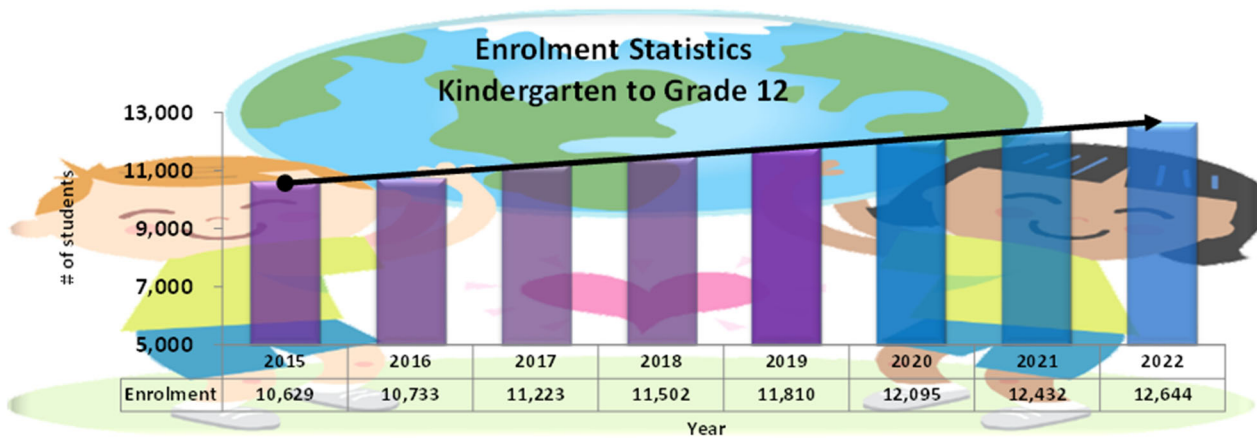
- **Resilience:** Learners possess the motivation, skills and confidence to fail or overcome obstacles and learn from the experience.
- **Responsibility:** Learners have an intrinsic sense of ownership and responsibility for growth in learning.
- **Achievement:** Learners possess the knowledge, skills, and attributes defined by the programs of study.
- **Wellness:** Learners are socially and emotionally well in schools where they feel safe, cared for, connected and happy.
- **Completion and Transition:** Learners complete high school and transition to the world of work or a post-secondary institution as productive members of society.

Student success in all areas can be attributed to the students who have worked hard and are engaged in their learning, their parents who provide the guidance and encouragement, and the staff in schools that put in a great effort to ensure each student has the opportunity to succeed. The budget allocates resources to assist schools in providing learning supports for all students to maximize success. The Board of Trustees continues supporting student achievement as one of the priorities for 2019-2020 and this is reflected in the development of the 2019-2020 budget. Student achievement is a consideration with continued budget support for literacy, numeracy, Inclusive Learning, FNMI, curriculum implantation, technology integration and ESL support.



Enrolment

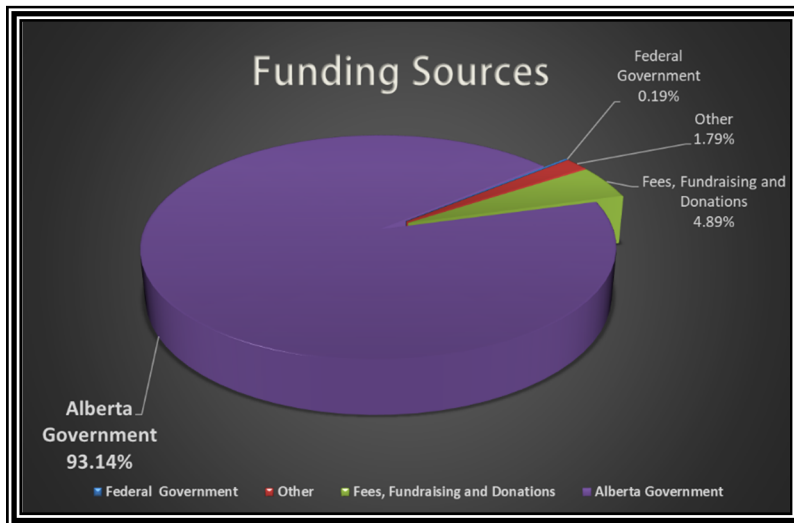
Lethbridge School District No. 51 has 11,810 students projected to be enrolled in early education (pre-school) through Grade 12 in the 2019-2020 school year as compared to 11,502 in 2018-2019. This is an increase of 308 students or 2.68%. Preschool student enrolment will decrease by 9 students for the 2019/2020 school year. Kindergarten will expect an increase by 47 students and grades 1 to 12 enrolment will increase by 270 students for the 2019-2020 school year. Grades 1 to 12 represent the largest area of growth with enrolment at grades 1-5 increasing by 78 students (1.78%), grades 6-8 by 155 students (622%), and grades 9 to 12 by 37 students (1.10%).



Historical enrolment data is used to predict enrolment for subsequent budget periods. The preceding chart illustrates the change in enrolment from September 2015 to September 2018 and projected enrolment over the next four years to September 2022.

Projected enrolments over the next four-year period show an increase in 2019 of 2.68%. There has been an upward trend in enrolment due in part to the significant growth that the City of Lethbridge has experienced in prior years, in particular Lethbridge has become home to many refugee families from other countries. In the Government of Canada Census held in 2016 Lethbridge is ranked as the fifth-fastest growing city in Canada. However, migration to the city is not the only factor in the upward trend. Increases in birth rates also has an impact on future student enrolment. In the four year period 2019 to 2022 enrolments are projected to increase by 834 students or 7.06%. Enrolment fluctuations have a significant impact on future grant revenues as approximately 60% of the District's funding is based on the number of students enrolled as of September 30th.

Funding Sources

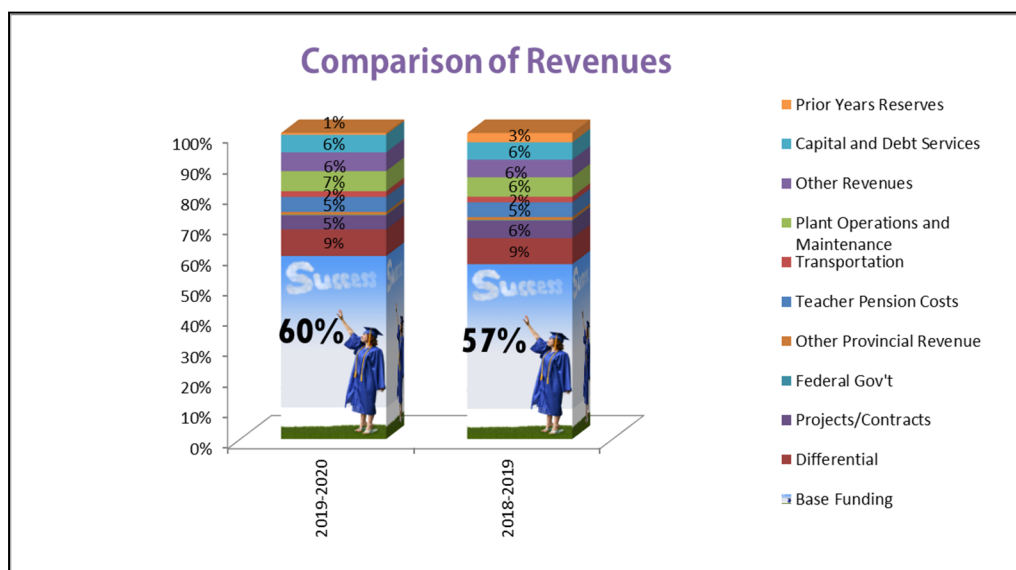


Lethbridge School District No. 51 is financially dependent on funding from the Province of Alberta. The school district receives over 93% of its funding from the Provincial Government. The District has control over other revenues such as school fees, school generated funds, outside grants, investment revenues, and one-time reserve funds, which comprise only 7% of the District's revenue.

Total budgeted revenues for 2019-2020 are \$132.62 million. Included in these revenues is approximately \$731,600 of prior year's reserves. Total revenues for the District decreased by 1.70% over 2018-2019 with the removal of targeted grants and the removal of one-time reserves used in 2018-2019.

Revenues	2019-2020	2018-2019	Variance	Change %
Total Revenue	\$132,619,029	\$134,917,720	(\$2,298,691)	-1.70%
Base Funding	\$79,343,727	\$77,101,473	\$2,242,254	2.91%
Differential Cost Funding	\$11,483,705	\$11,483,705	\$0	0.00%
Projects/Contracts	\$6,035,407	\$7,665,580	(\$1,630,173)	-21.27%
Federal Government Funding	\$248,128	\$248,128	\$0	0.00%
Other Provincial Revenue	\$1,327,533	\$1,370,226	(\$42,693)	-3.12%
Teacher Pension Costs	\$6,500,000	\$6,500,000	\$0	0.00%
Transportation	\$2,468,500	\$2,468,500	\$0	0.00%
Plant Operations and Maintenance	\$8,725,187	\$8,566,817	\$158,370	1.85%
Other Revenues	\$8,122,222	\$7,775,632	\$346,590	4.46%
Capital and Debt Services	\$7,633,022	\$7,633,022	\$0	0.00%
Prior Years Reserves (one-time funds)	\$731,598	\$4,104,637	(\$3,373,039)	-82.18%

The charts on this page and the following page compare budgeted revenues by major category for the District with the 2018– 2019 school year (September 30th operating budget).



Base Funding – 60% of District Revenues

Base Grant funding is based on funded student enrolment. This funding increased by 2.91%. Base funding is calculated on the number of students enrolled as of September 30th of each school year. Base funding did not receive a grant rate increase. Enrolment growth is 2.68% with a FTE enrolment growth of 2.84%. The newly elected provincial government's Finance Minister has publically committed to fully fund increased enrolment; therefore, base student funding increased accordingly. The Province will not be releasing their budget until fall 2019; therefore, assumptions are made on the current information available.

Differential Cost Funding – 9% of District Revenues

Rates for various grants under differentiated funding, such as Inclusive Education, First Nations Metis and Inuit, English as a Second Language and Socio Economic Status are projected to be frozen at 2018-2019 funding rates. Due to the uncertainty of the Provincial budget, these funds have been maintained at the prior year funding levels.

Projects/Contracts – 5% of District Revenues

Project/Contract funding decreased by 21.27% due to the likelihood that the Classroom Improvement Fund and the School Nutrition Program grants will not be received in 2019-2020. These grants are provided on a year-to-year basis and are not expected to be funded in the current economic climate of the Province.

Federal Government – 0.2% of District Revenues

The revenues from the Federal Government are expected to remain consistent from Kainai Board of Education for students attending the District.

Other Provincial Revenues – 1% of District Revenues

Other Provincial revenue decreased with updating some of the specific Making Connections grants that are expected to be received; whereas, 2018-2019 included some carry-forward grant funding.

Teacher Pension Costs – 5% of District Revenues

To appropriately account for current year teacher pension costs that are paid by the Province of Alberta on behalf of school boards, the District is required to record teacher pension costs paid as part of total district revenues along with the corresponding expenditure as part of Certificated Salaries and Benefit costs.

Transportation – 2% of District Revenues

Transportation grant rates are projected to be frozen at 2018-2019 rates; whereas, this funding was maintained at the same level of funding as 2018-2019 as there is no changes expected to the eligible ridership of students (no changes to school boundaries for 2019-2020).

Plant Operations and Maintenance – 7% of District Revenues

Plant Operations and Maintenance (POM) grant rates are projected to be frozen at 2018-2019 rates and any increases are represented by funding and enrolment growth in the 2018-2019 school year (as these grants are based on the prior year's enrolment).

Other Revenues – 6% of District Revenues

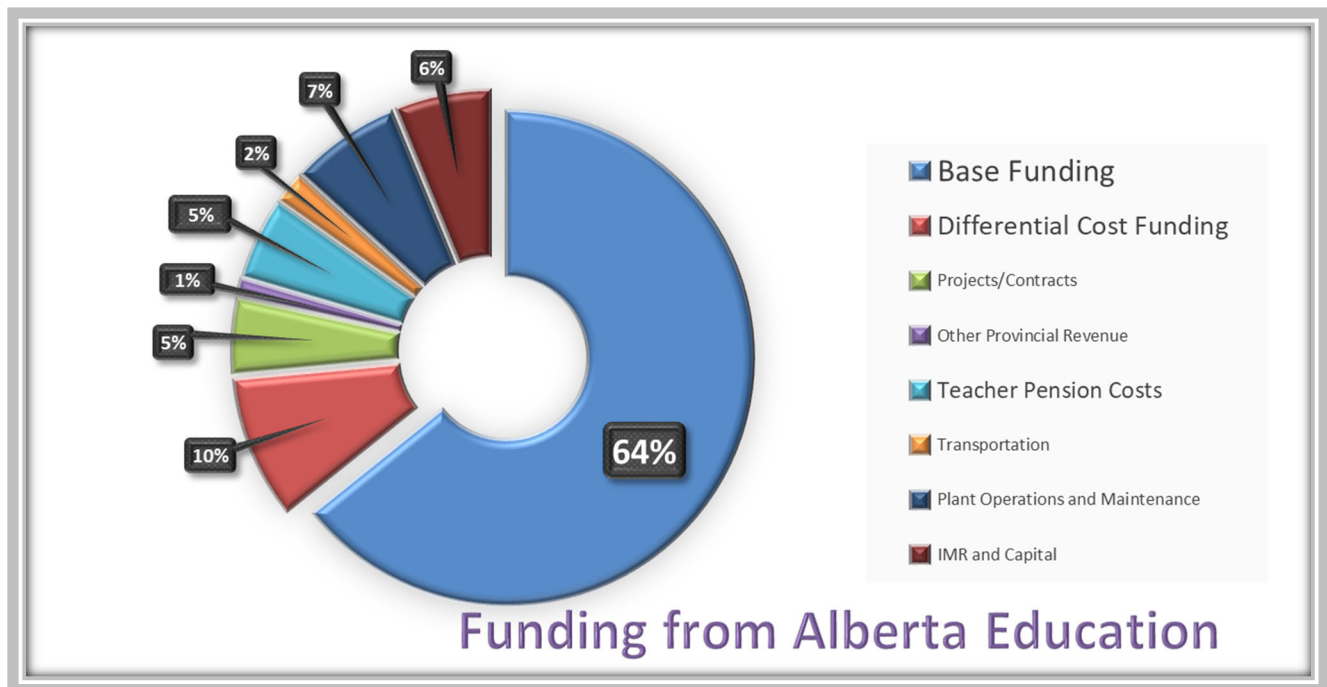
Other Revenues include donations, fees and fundraising related to school generated activities, optional course fees, early education fees, and international student tuition fees. The majority of the increase relates to projected fees relating to school generated funds (SGF) activities from increases in the non-curricular travel and extracurricular activities.

Capital Block – 6% of District Revenues

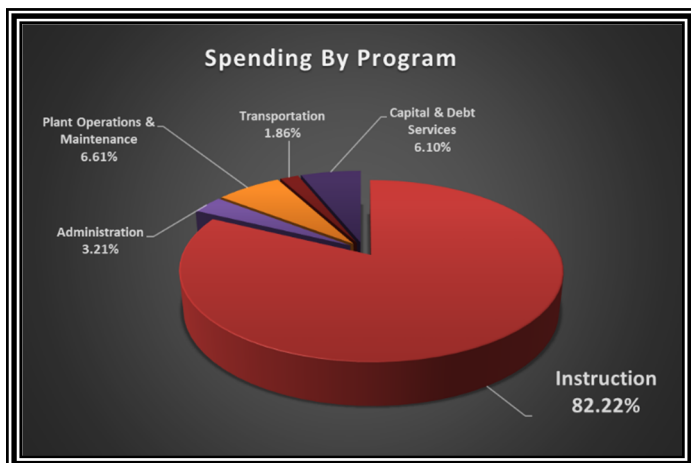
In the Capital Block, the Infrastructure Maintenance and Renewal (IMR) grant rates are projected to be frozen at 2018-2019 rates; whereas, this funding have been maintained at the prior year funding levels.

Prior Year Reserves – 1% of District Revenues

Prior year reserves is the amount of one-time reserves used to address priority areas. The majority relates to using central instructional reserves to address priority areas such as elementary literacy assessment, Spanish resources, funding a full day kindergarten project pilot, and maintaining class sizes. Additional one-time reserves are used from school sites reserves for identified needs and toward plant operation and maintenance reserves for increased costs. The prior year includes \$2.3 million of school/department carry-forward funding for one-time funding of costs/projects.



Spending by Program



Funding is allocated to district programs and services to ensure that programs meet the needs of students and schools to remain viable. The \$132.62 million of funding resources are allocated to five major program areas including Instruction, Plant Operations and Maintenance, Transportation, Administration, and Capital and Debt Services.

The chart below compares spending by program of the 2019-2020 budget with the 2018-2019 budget:

Spending by Program	2019-2020	2018-2019	Variance	Change %
Total Expenditures	\$132,619,029	\$134,917,720	(\$2,298,691)	-1.70%
Instruction	\$109,041,841	\$111,395,304	(\$2,353,463)	-2.11%
Administration	\$4,253,283	\$4,253,283	\$0	0.00%
Plant Operations and Maintenance	\$8,765,350	\$8,710,578	\$54,772	0.63%
Transportation	\$2,468,779	\$2,468,779	\$0	0.00%
Capital and Debt Services	\$8,089,776	\$8,089,776	\$0	0.00%

Instruction is the allocation to all schools (elementary, middle, and high) and other instructional programs and services offered to provide educational opportunities to students within the school district. Some of the other instructional programs and services include the First Nations Métis and Inuit Program, Technology and a Counseling Program to provide universal counseling supports to students. The reduction in instruction of 2.11% mostly relates to the removal of the \$2.3 million of one-time costs/projects funded by carry-forward reserve funding.

Administration includes Board Governance, Business and Finance, Human Resources, Office of the Superintendent, and System Instructional Support. There was no changes to the administration allocation. Although administration may utilize up to 3.6% of the budget, only 3.22% was used for 2019/2020; therefore, allowing an estimated \$494,700 of funding to be provided for instructional purposes.

The Plant Operations and Maintenance activities relate to the District's responsibility for the construction, operation, maintenance, safety and security of all school buildings. Expenditures also include the transfer of maintenance dollars to Lethbridge Christian School and Immanuel Christian School Societies for the maintenance of these Society owned facilities. The increase in plant operations and maintenance spending is to reflect additional caretaking costs from increased costs of supplies and the costs of casual caretaking.

The Transportation program relates to all activities of transporting students to, from and between schools. Funding is provided to transport students who live a distance of 2.4 kilometers or greater away from their resident school.

Capital and Debt Services includes the amortization of capital assets and the Infrastructure Maintenance Renewal Program (IMR). As the IMR grants are projected to be maintained, the related costs are also maintained (to be reviewed in the fall budget).

Expenditures by Program and Object	Instruction	Administration	Plant Operations and Maintenance	Transportation	Capital and Debt Services	Total
Total Expenditures	\$109,041,841	\$4,253,283	\$8,765,350	\$2,468,779	\$8,089,776	\$132,619,029
Certificated Staffing	\$73,247,232	\$722,594	\$0	\$0	\$0	\$73,969,826
Uncertificated Staffing	\$21,430,194	\$2,438,001	\$4,688,719	\$87,413	\$0	\$28,644,327
Contracted and General Services	\$3,872,003	\$906,783	\$1,589,738	\$2,318,766	\$0	\$8,687,290
Supplies	\$9,853,802	\$102,005	\$231,893	\$10,000	\$0	\$10,197,700
Utilities	\$0	\$52,600	\$2,255,000	\$0	\$0	\$2,307,600
Capital and Debt Services	\$0	\$0	\$0	\$0	\$8,089,776	\$8,089,776
Transfers	\$638,610	\$31,300	\$0	\$52,600	\$0	\$722,510

Expenditures by Object

Lethbridge School District No. 51 will spend approximately \$102.61 million on staffing, which is about 78% of the District's \$132.62 million budget.

Wage increases in the budget will be 0% for 2019-2020. Teacher negotiations are still in progress. Other unionized support groups (CUPE 2843 & CUPE 290) have finalized their collective agreement, which do not include wage increases (unless there are increases within the teacher negotiations). There are no wage changes for the non-union groups. Benefit rates are expect to remain at the same overall levels for 2019-2020.

The chart below compares the expenditures of the 2019-2020 budget with the 2018-2019 budget:

Expenditures by Object	2019-2020	2018-2019	Variance	Change %
Total Expenditures	\$132,619,029	\$134,917,720	(\$2,298,691)	-1.70%
Certificated Staffing	\$73,969,826	\$73,695,080	\$274,746	0.37%
Uncertificated Staffing	\$28,644,327	\$28,999,770	(\$355,443)	-1.23%
Contracted and General Services	\$8,687,290	\$9,125,006	(\$437,716)	-4.80%
Supplies	\$10,197,700	\$11,534,057	(\$1,336,357)	-11.59%
Utilities	\$2,307,600	\$2,307,600	\$0	0.00%
Capital and Debt Services	\$8,089,776	\$8,089,776	\$0	0.00%
Transfers	\$722,510	\$1,166,431	(\$443,921)	-38.06%

The District expends approximately 78% of the budget on salary and benefits. Approximately \$73.2 million is expended on teaching staff (certificated staffing), which is approximately 56% of the total district budget. The District will expend **0.37%** more on teaching staff costs in 2019-2020. Average teacher costs decreased from 2018-2019. Additional teachers have been included in the budget to help address enrolment growth and class sizes. **Overall, there are approximately 4.0 FTE teachers more than in 2018-2019.** There was a total addition of 12.5 FTE teachers for enrolment growth; however, with the removal of 8.5 FTE of CIF funded teaching staff, the net result is an overall increase of 4.0 FTE teachers.

Approximately \$28.6 million is spent on support staff, which is approximately 22% of the total district budget. The District expects 1.45% decrease in support staff costs in 2019-2020, the majority is due to the removal of the CIF funded staffing. Average educational assistants budgeted costs decreased from 2018-2019 due to reduced utilization of benefits (not as many EA staff joining pension plan – optional for these staff). **Overall, there is a 7.5 FTE or 1.45% decrease in support staff.** There was no projected increases in the differential funding for inclusive education, hence that the support staffing (educational assistants) had effectively been maintained at the same levels as 2018-2019 (slight increase of 0.35 FTE); however, with the removal of 7.85 FTE of CIF funded support staff (5.85 FTE of EAs, 2.0 FTE of FSLC) the net result is an overall decrease of 7.5 FTE from the removal of CIF funding.

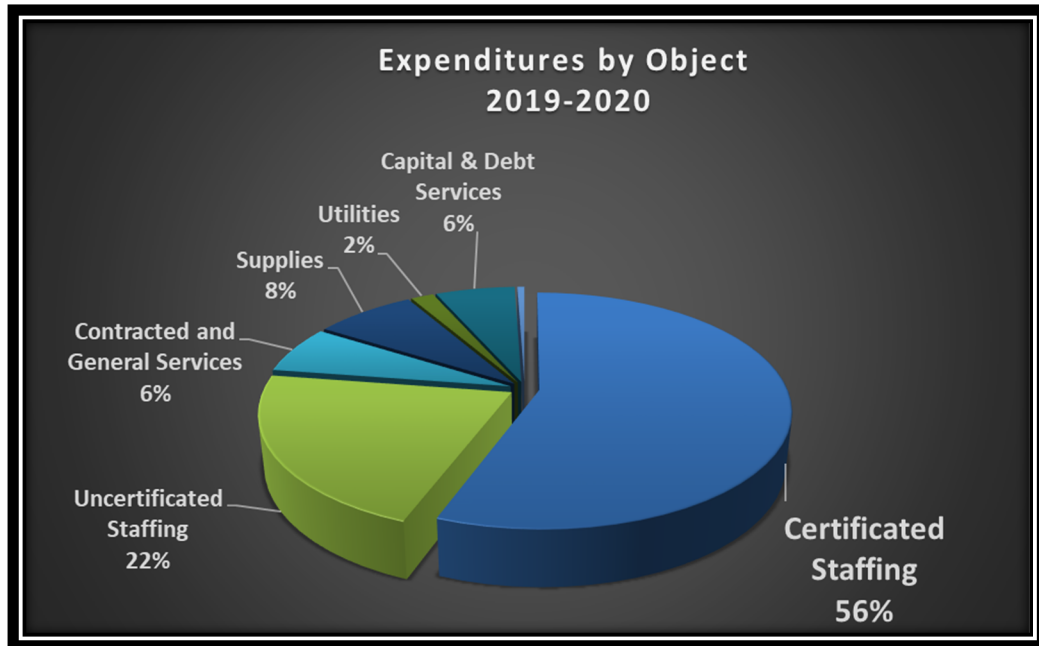
Contracted and General Services will decrease over 2018-2019 by 4.80% or \$437,716. Decreases have occurred in building maintenance, computer software, consulting and professional learning. Some items in 2018/2019 were funded by one-time reserve funding, specifically some of the services at the schools.

Supplies have decreased by 11.6% or \$1.34 million. The decrease mostly relates to reductions in general supplies, furniture/equipment, and computer purchases. Many of these reductions in supplies relates to items in 2018-2019 that were funded by one-time reserve funds. Within computer purchases, there was also a \$600,000 reallocation of the technology evergreening funds that are moved into capital as they are now part of the capital program. The decrease is somewhat offset by the increases in the school generated fund activities, including additional non-curricular travel and increases in extracurricular activities.

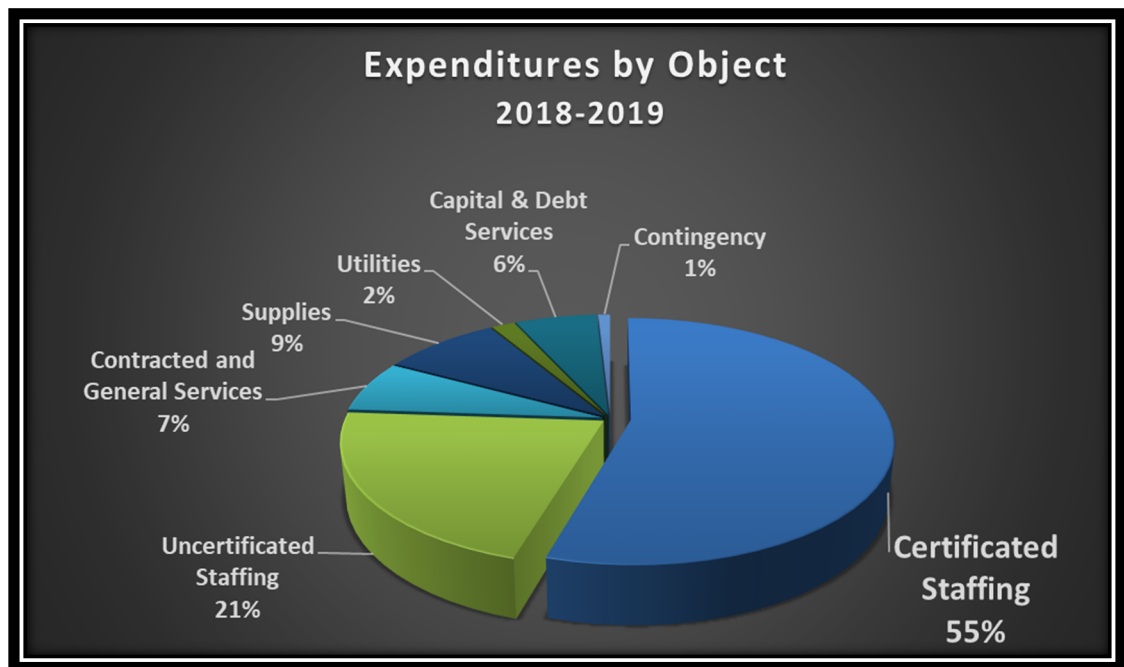
Utility costs are expected to be maintained as 2019/2020 will not have any new facilities being added since 2018/2019. Costs are still inclusive of some potential carbon taxes as it is unknown if removal of Provincial carbon taxes will result in application of federal carbon taxes (fall budget may be updated if new information is known).

Capital and Debt Services are expected to be maintained as there in no changes made to the projected Infrastructure Maintenance Renewal (IMR) grant/expenses (potentially to be updated in the fall budget after the provincial budget is released).

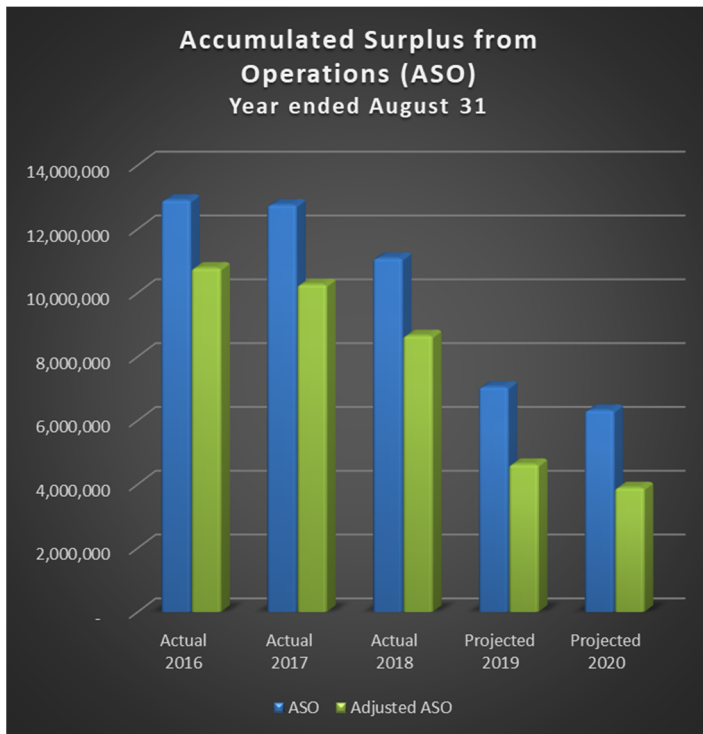
In 2016-2017, the cost was approximately \$11,784 to educate a full time equivalent (FTE) student in [Lethbridge School District No. 51](#) as compared to the provincial average of all public school authorities of \$11,935 per student (most recent info available). In 2017-2018 the cost is projected at \$12,239 per FTE student, in 2018-2019 budget the cost is projected to be \$12,123 per FTE student, and in 2019-2020 budget the cost is projected to decreased to \$11,723 per FTE student. The Board implements a responsible fiscal plan to ensure that resources entrusted to the District are spent efficiently, effectively, and reflects the Board's priorities to provide the best learning opportunities for [Lethbridge School District No. 51](#) students.



Expenditures for the 2019-2020 budget are compared with budgeted expenditures from 2018-2019 to illustrate the similarity between the two years.



Financial Impact



The District has been able to build the Accumulated Surplus from Operations (ASO) in the years 2014 to 2016 as funds were being saved for the District's evergreening of computers. During 2017/2018, the technology evergreening reserves were transferred from operating to capital reserves (change in methodology of capitalizing costs).

In accordance with Public Sector Accounting Standards, the unspent school generated funds (SGF) is included in the District's ASO. The "Adjusted ASO" excludes these unspent SGF funds which are held at the schools. The Adjusted ASO is typically reviewed and compared to expenditures to review the financial health of the District (recommended ratio is between 1% and 5%).

School Year	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Adjusted ASO ratio	9.45%	8.70%	7.01%	3.44%	2.99%

In the 2018-2019 school year, there was a total of \$4.1 million in reserve funds planned to be utilized to balance expenditures. The District planned to use reserve funds for students entering our school jurisdiction that require additional support, literacy assessment at elementary schools, and the costs of commissioning Senator Joyce Fairbairn Middle School. School sites allocated some one-time reserve funds to address class size concerns at the secondary level and purchase furniture and equipment and resources. Analysis of spending during 2018-2019 would indicate that a large portion of this will be utilized (some school carry forwards will be unspent). As a result, the projected August 31, 2019 will have an estimated ASO of \$11.4 million or 8.88% of planned expenditures and an estimated Adjusted ASO of \$4.6 million or 3.44% of planned expenditures.

In budget 2019-2020, one-time reserves will be used for students entering our school jurisdiction that require additional support, support for literacy assessment at elementary schools, Spanish resources, funding a full-day kindergarten pilot project, and school based priorities. The use of one-time reserves will reduce the Adjusted Accumulated Surplus from Operations (ASO) of the District to approximately \$3.9 million or 2.99% of operating. It has been recommended that school districts maintain an ASO (excluding SGF) ranging from 1% to 5% of the operating expenditures in order to deal with emergent and contingent situations. If a district's ASO falls below 1%, government may consider the district's financial health to be a concern.

The District will need to monitor the ASO in future operating budgets to ensure that it maintains an appropriate balance between meeting the needs of students and the financial health of the District. The amount of the ASO will be dependent on future financial resources from Alberta Education and expenditure decisions made by the District.

Human Resources

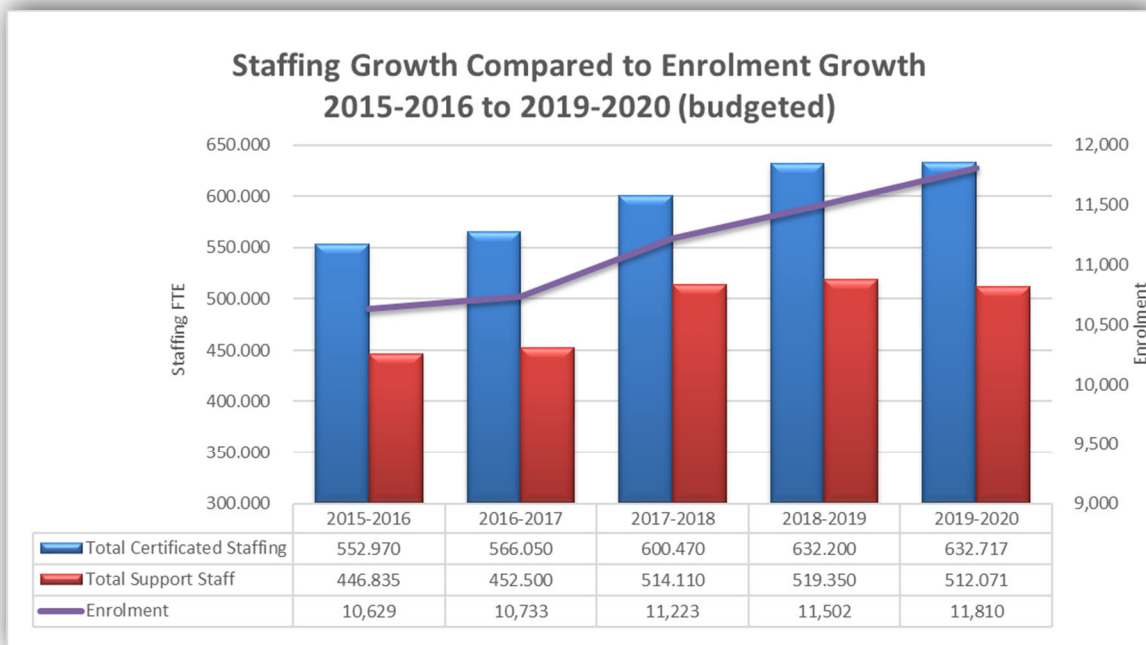
District staffing has the greatest impact on the educational opportunities provided to students within [Lethbridge School District No. 51](#) and consequently makes up 78% of the District's budget. The District will employ 632 full time equivalent (FTE) teachers and 512 full time equivalents (FTE) support staff in 2019-2020. Teachers and support staff FTE have continued to grow since 2011-2012 due to enrolment growth in the District.

The District spends 56% of the budget on teaching staff. Teaching staff will increase by 4.0 FTE. With no increase in grant rates, additional teaching staff have been added to address student growth only. Reducing class sizes and maintaining other supports and services is a difficult balancing act. There was a total addition of 12.5 FTE teachers for enrolment growth; however, with the removal of 8.5 FTE of CIF funded teaching staff, the net result is an overall increase of 4.0 FTE teachers.

The District spends 22% of the budget on support staff positions and overall they will decrease by 7.5 FTE in 2019-2020. There was no projected increases in the differential funding for inclusive education, hence that the support staffing (educational assistants) had effectively been maintained at the same levels as 2018-2019 (slight increase of 0.35 FTE). With the removal of 7.85 FTE of CIF funded support staff (5.85 FTE of EAs, 2.0 FTE of FSLC) the net result is an overall decrease of 7.5 FTE from the removal of CIF funding.



Chinook High School
Fiddler on the Roof



**5 Year
Growth**

**Enrolment
+11.11%**

**Certified Staff
+14.42%**

**Support Staff
+14.60%**

In the five year period from 2015-2016 total district staffing will have increased by 144.98 FTE or 14.50%. Teaching staff will have increased by 79.75 FTE or 14.42% and support staff has increased by 65.24 FTE or 14.60%. Enrolment has grown by 1,181 students since September 2015 which is an 11.11% increase, therefore the District has increased its staffing at higher rates than the enrolment increase. The District has worked hard to try decrease the average class sizes across the District. The Classroom Improvement Fund (CIF), which has been available in budget 2017-2018 and 2018-2019 has provided funding for additional teaching and support staffing in the classrooms.

Capital Plan

All new school facilities are funded from the Province of Alberta through Alberta Education in consultation with the Department of Infrastructure. Each year, school jurisdictions submit facility needs for the next three years and await funding and approval from the province.

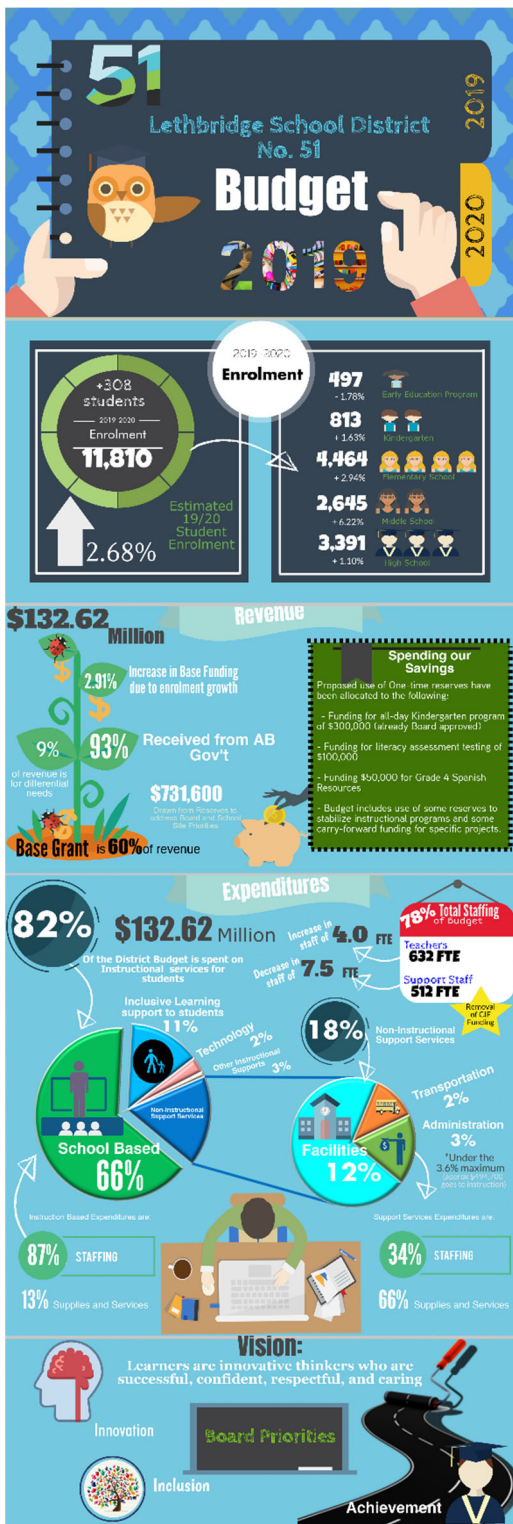
Lethbridge is experiencing increased growth on the west side of the city, with significant growth projected in the elementary and middle school populations. Currently our schools in west Lethbridge have an average utilization of 80% of capacity and is expected to increase to 89% utilization by 2021-2022. The opening of Senator Joyce Fairbairn Middle School in 2018-2019 has reduced these utilization ratios in west Lethbridge; however, there is still significant capacity strains in the west elementary schools (many reach or are at capacity). The District has received approval of additional modular classrooms being added at Coalbanks Elementary School and Dr. Gerald B. Probe Elementary School for the 2019-2020 school year.

[Lethbridge School District No. 51](#) is excited about the opening of a 600 student K-5 elementary in South East Lethbridge School opening in August 2021. This should also assist in reducing the high capacity utilization rates in this area as well.

In 2019, the District developed a comprehensive Three (3) Year Capital Plan (2019-2020 to 2021-2022), which provides details on the District's capital planning processes and priorities, reviews utilization, and provides details on the District's plans for capital projects and modernizations. The Capital Plan is available to the public on the District's website.



Senator Joyce Fairbairn Middle School in west Lethbridge
Opened for the 2018-2019 school year.



Information

Board of Trustees

The elected board of trustees of [Lethbridge School District No. 51](#) for the period October 2017 to October 2021:

Mr. Clark Bosch, Chair
Mrs. Jan Foster, Vice Chair
Mr. Tyler Demers
Mrs. Donna Hunt
Mr. Doug James
Mrs. Christine Light
Mrs. Lola Major

Senior Administration

Senior administration for [Lethbridge School District No. 51](#):

Dr. Cheryl Gilmore, Superintendent
Mrs. Morag Asquith, Associate Superintendent, Instructional Services
Mrs. Christine Lee, Associate Superintendent, Business Affairs
Mr. Rik Jesse, Associate Superintendent, Human Resources

[Lethbridge School District No. 51](#) prides itself on providing outstanding educational opportunities for the students of the City of Lethbridge and believes in its new mission “**Lethbridge School District is inclusive, forward-thinking, and accountable for engaging students in quality learning experiences that develop strong foundations, innovative minds and responsible citizens**”. For further information about [Lethbridge School District No. 51](#) view the District’s Three Year Education Plan and Annual Education Results Report and the Audited Financial Statements on the District’s website at www.lethsd.ab.ca. The website is a great resource to provide further information about [Lethbridge School District No. 51’s](#) schools services, and resources.

Revenue And Allocations To Budget Center

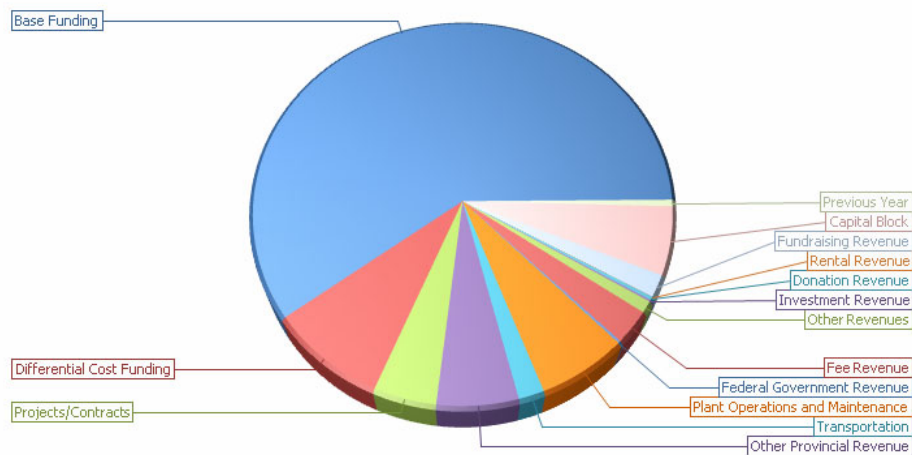
Lethbridge School District No. 51

2019-2020 Preliminary Budget

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Lethbridge School District No. 51



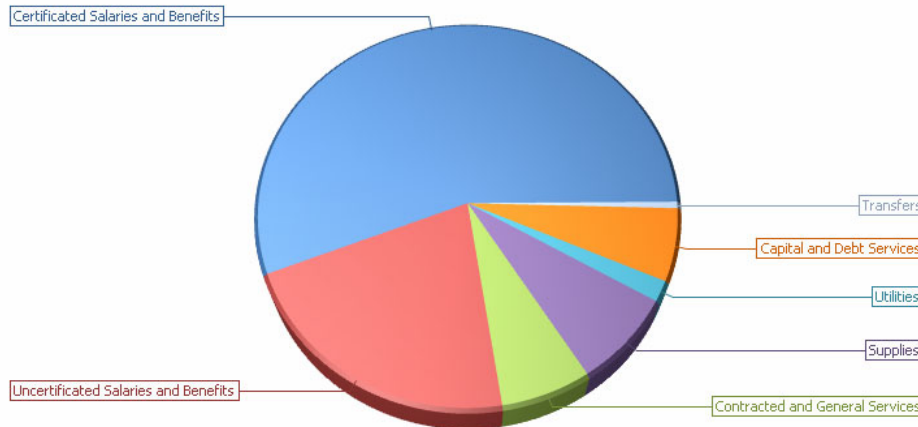
Category	Amount	Percentage
Base Funding	\$79,343,727	60%
Differential Cost Funding	\$11,483,705	9%
Projects/Contracts	\$6,035,407	5%
Other Provincial Revenue	\$7,827,533	6%
Transportation	\$2,468,500	2%
Plant Operations and Maintenance	\$8,725,187	7%
Federal Government Revenue	\$248,128	0%
Fee Revenue	\$3,762,082	3%
Other Revenues	\$1,308,436	1%
Investment Revenue	\$193,000	0%
Donation Revenue	\$363,000	0%
Rental Revenue	\$34,704	0%
Fundraising Revenue	\$2,461,000	2%
Capital Block	\$7,633,022	6%
Previous Year	\$731,598	1%
Revenue And Allocations To Budget Center	\$132,619,029	

Expenditures

Lethbridge School District No. 51
2019-2020 Preliminary Budget
Lethbridge School District No. 51

2019-2020 Preliminary Budget

Lethbridge School District No. 51



Category	Amount	Percentage
Certificated Salaries and Benefits	\$73,969,826	56%
Uncertificated Salaries and Benefits	\$28,644,327	22%
Contracted and General Services	\$8,687,290	7%
Supplies	\$10,197,700	8%
Utilities	\$2,307,600	2%
Capital and Debt Services	\$8,089,776	6%
Transfers	\$722,510	1%
Expenditures	\$132,619,029	

Overview - Revenues and Expenditures

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Lethbridge School District No. 51

Revenue And Allocations To Budget Center

Base Funding	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
ECS Base Instruction Revenue	\$4,174,553	\$4,174,553
ECS Basic Grant Rate	\$3,339.90	\$3,339.90
ECS Class Size Rate	\$760.84	\$760.84
ECS in Preschool	205 students	0 students
ECS Regular Enrollment	813 students	1,018 students
Grade 1 to 3 Basic Instruction Revenue	\$21,783,662	\$21,168,536
Gr1-3 Class Size Rate	\$1,521.68	\$1,521.68
Grade 1 to 3 Basic Grant Rate	\$6,680	\$6,680
Grade 1 to 3 Enrollment(Excluding First Nations Students)	2,655 students	2,581 students
Institutional Enrollment Gr1-3	1 students	0 students
Grade 4 to 6 Base Instruction Revenue	\$17,902,400	\$17,735,400
Grade 4 to 6 Basic Grant Rate	\$6,680	\$6,680
Grade 4 to 6 Enrollment (Excluding First Nations Students)	2,680 students	2,655 students
Grade 7 to 9 Base Instruction Revenue	\$17,174,280	\$16,366,000
Grade 7 to 9 Basic Grant Rate	\$6,680	\$6,680
Grade 7 to 9 Enrollment (Excluding First Nations Students)	2,567 students	2,448 students
Institutional Enrollment Gr4-9	4 students	2 students
Grade 10 to 12 Base Instruction Revenue	\$18,245,859	\$17,594,010
# of CEU's to equal 1 FTE	35.000 CEU	35.000 CEU
CEU Rate	\$190.85	\$190.85
CTS Tier 2 additional Revenue	\$23,000	\$23,000
CTS Tier 3 Grant	\$225,000	\$225,000
Enrollment Contingency	0.00 fte	0.00 fte
Grade 10 -12 FTE enrollment (excluding First Nations students)	2,635 FTE	2,537 FTE
Tier 4 Revenue - Off Campus	\$400,000	\$400,000
Outreach Program Funding	\$62,973	\$62,973
Outreach Base Funding	\$62,972.76	\$62,972.76
Total Number of Outreach Sites	1 sites	1 sites
Base Funding	\$79,343,727	\$77,101,473
Revenue And Allocations To Budget Center	60%	57%

Differential Cost Funding	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Aboriginal Funding	\$977,049	\$977,049
Aboriginal Factor	0.6235 factor	0.6235 factor
Aboriginal Students Identified	830 students	830 students
Learning Grant	\$1,888	\$1,888
Englishas a Second Language Funding	\$988,821	\$988,821
ESL Enrollment	840 students	840 students
ESL Factor	0.6235 factor	0.6235 factor
Learning Grant	\$1,888	\$1,888
Small School by Necessity	\$94,000	\$94,000
Socio Economic Status Funding	\$1,128,269	\$1,128,269
Learning Grant	\$1,888	\$1,888
Social Economic Status Index student population	2,400 students	2,400 students
Socio Economic Status Factor	0.2490 factor	0.2490 factor
Inclusive Education Funding	\$8,295,566	\$8,295,566
Differential Cost Funding	\$11,483,705	\$11,483,705
Revenue And Allocations To Budget Center	9%	9%

Overview - Revenues and Expenditures

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Projects/Contracts	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
CIF Grant	\$0	\$1,302,700
CIF Grant Funding	\$0	\$1,302,700
ECS Severely Disabled PUF Revenue	\$4,500,000	\$4,500,000
Institutional Program Grants	\$942,043	\$942,043
Regional Collaborative Services Delivery Revenue	\$310,524	\$310,524
School Nutrition Program	\$0	\$277,473
SuperNet Funding	\$272,790	\$272,790
Building Collaboration & Capacity in Education	\$10,050	\$10,050
Dual-Credit Grant	\$0	\$50,000
Projects/Contracts	\$6,035,407	\$7,665,580
Revenue And Allocations To Budget Center	5%	6%

Other Provincial Revenue	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Alberta Mental Health - MC#3	\$380,711	\$386,867
Equity of Opportunity Grant	\$1,075,000	\$1,075,000
French Immersion Revenue	\$85,000	\$85,000
Narrowing Teacher's Salary Gap Funding	\$90,332	\$90,332
School Fee Reduction Grant	\$252,000	\$252,000
Southwest Child and Family Services - MC#1	\$97,490	\$134,027
Grant Clawback from Alberta Education	(\$653,000)	(\$653,000)
Teacher Pension Costs Paid by Government	\$6,500,000	\$6,500,000
Other Provincial Revenue	\$7,827,533	\$7,870,226
Revenue And Allocations To Budget Center	6%	6%

Transportation	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
ECS Severely Disabled Transportation Revenue	\$40,967	\$40,967
Special Transportation for Disabilities Revenue	\$175,448	\$175,448
Urban Transportation Revenue	\$2,252,085	\$2,252,085
Transportation	\$2,468,500	\$2,468,500
Revenue And Allocations To Budget Center	2%	2%

Plant Operations and Maintenance	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Plant Operation and Maintenance Revenue	\$8,725,187	\$8,566,817
Plant Operations and Maintenance	\$8,725,187	\$8,566,817
Revenue And Allocations To Budget Center	7%	6%

Federal Government Revenue	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
First Nation's Revenue	\$248,128	\$248,128
First Nation's Gr. 10-12 Tuition Rate	\$10,032	\$10,032
First Nations 10-12 Enrollment	4 students	4 students
First Nations 1-9 Enrollment	20 students	20 students
First Nations ECS Enrollment	0 students	0 students
First Nation's ECS Tuition Rate	\$5,016	\$5,016
First Nations Gr. 1-9 Tuition Rate	\$10,400	\$10,400
Federal Government Revenue	\$248,128	\$248,128
Revenue And Allocations To Budget Center	0%	0%

Fee Revenue	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Fees for Optional Courses or Materials	\$235,621	\$235,621
Fee Revenue Collected	\$235,621	\$235,621
School Fees - School Generated Funds	\$3,526,461	\$3,174,088
Fee Revenue	\$3,762,082	\$3,409,709
Revenue And Allocations To Budget Center	3%	3%

Overview - Revenues and Expenditures

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Other Revenues	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Early Education Program Fees	\$324,350	\$336,000
Lethbridge FCSS - MC#4	\$220,660	\$169,219
Miscellaneous Sales Revenue	\$138,802	\$138,802
Parent Link - MC#2	\$26,509	\$34,528
Teacher Secondment Revenue	\$153,115	\$153,115
Tuition Fees (Foreign)	\$315,500	\$315,500
Dual-Credit Tuition	\$129,500	\$167,055
Average CEU - Dual-Credit - EA	6 CEU	6 CEU
Average CEU - Dual-Credit - Mechanic	15 CEU	15 CEU
Average CEU - Dual-Credit - Standard	5 CEU	5 CEU
Dual-Credit Enrolment - EA	0 students	20 students
Dual-Credit Enrolment - Mechanic	0 students	15 students
Dual-Credit Enrolment - Standard	100 students	60 students
Dual-Credit tuition - Standard	\$259	\$259
Other Revenues	\$1,308,436	\$1,314,219
Revenue And Allocations To Budget Center	1%	1%
Investment Revenue	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Interest and Investment Income	\$193,000	\$193,000
Investment Revenue	\$193,000	\$193,000
Revenue And Allocations To Budget Center	0%	0%
Donation Revenue	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Gifts and Donations	\$363,000	\$363,000
Donation Revenue	\$363,000	\$363,000
Revenue And Allocations To Budget Center	0%	0%
Rental Revenue	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Rentals - Facilities	\$34,704	\$34,704
Rental Revenue	\$34,704	\$34,704
Revenue And Allocations To Budget Center	0%	0%
Fundraising Revenue	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Fundraising Revenue	\$2,461,000	\$2,461,000
Fundraising Revenue	\$2,461,000	\$2,461,000
Revenue And Allocations To Budget Center	2%	2%
Capital Block	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Amortization of Capital Allocations	\$4,576,935	\$4,576,935
Infrastructure Maintenance and Renewal Grant Revenue	\$3,056,087	\$3,056,087
Capital Block	\$7,633,022	\$7,633,022
Revenue And Allocations To Budget Center	6%	6%
Previous Year	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Administration Surplus/(Deficit) Carry Forward	\$0	\$120,000
Instruction Surplus/(Deficit) Carry Forward	\$617,421	\$3,491,566
Maintenance Surplus/(Deficit) Carry Forward	\$60,000	\$95,036
Transportation Surplus/(Deficit) Carry Forward	\$54,177	\$0
Previous Year Committed funds	\$0	\$398,035
Prior Year Committed funds	\$0	\$398,035
Previous Year	\$731,598	\$4,104,637
Revenue And Allocations To Budget Center	1%	3%
Revenue And Allocations To Budget Center	\$132,619,029	\$134,917,720

Overview - Revenues and Expenditures

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Expenditures

Certificated Salaries and Benefits	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Certificated Salaries and Benefits	\$73,969,826	\$73,695,080
Expenditures	56%	55%

Uncertificated Salaries and Benefits	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Uncertificated Salaries and Benefits	\$28,644,327	\$28,999,770
Expenditures	22%	21%

Contracted and General Services	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Alberta Home and School AGM Registration Fees	\$7,000	\$7,000
Board Communications	\$8,947	\$35,000
Building Maintenance	\$627,825	\$724,075
Employee Assistance	\$20,160	\$20,160
Grounds Maintenance	\$53,000	\$53,000
Insurance/Bond Premium	\$458,250	\$445,000
District Health and Wellness Committee	\$24,000	\$24,000
Extra Curricular	\$79,798	\$64,298
Professional Learning	\$919,448	\$1,071,276
Auditor	\$31,500	\$31,500
Legal Services	\$25,000	\$25,000
Computer Services	\$195,868	\$265,868
Consultants	\$687,425	\$801,238
Election Expenses	\$12,000	\$12,000
Employee Assistance Expense	\$720	\$720
Postage	\$52,671	\$51,126
Telephone	\$187,900	\$183,900
Wide Area Network (WAN) Communications	\$352,000	\$352,000
Bussing Costs	\$2,051,766	\$2,051,766
Bus Pass Purchases	\$235,000	\$235,000
Bussing - Field Trips	\$78,625	\$74,848
Equipment Repair	\$159,412	\$146,912
Building Rentals	\$27,400	\$27,740
Equipment Rental/Leases	\$102,200	\$103,900
Server Evergreen	\$5,000	\$25,000
Dues/Fees	\$302,608	\$289,408
ASBA Membership Fees	\$67,458	\$67,458
Membership Zone 6	\$2,850	\$2,850
Printing	\$343,350	\$338,700
Advertising	\$33,700	\$33,700
Advertising & Recruitment of Personnel	\$6,000	\$6,000
Banquets and Lunches	\$58,000	\$59,000
Miscellaneous Services	\$1,083,236	\$1,097,441
Employee Recognition	\$15,000	\$15,000
Technology Department Costs	\$26,798	\$26,795
Multimedia Infrastructure Repairs	\$17,053	\$17,053
Travel and Subsistence	\$108,315	\$126,175
Car Allowances	\$143,139	\$141,231
Co-curricular	\$76,868	\$71,868
Contracted and General Services	\$8,687,290	\$9,125,006
Expenditures	7%	7%

Overview - Revenues and Expenditures

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Supplies	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Services, Contracts and Supplies School Generated	\$6,481,461	\$6,129,088
Activities		
Supplies	\$2,217,146	\$2,865,267
Media Materials	\$87,586	\$117,219
Computer Supplies and Software	\$517,864	\$604,198
Textbooks	\$188,518	\$257,810
Furniture and Equipment (Under \$5000)	\$372,562	\$527,087
Computer Purchases	\$332,563	\$1,033,388
Supplies	\$10,197,700	\$11,534,057
Expenditures	8%	9%

Utilities	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Electricity	\$1,515,000	\$1,515,000
Gas	\$590,000	\$590,000
Water and Sewer	\$202,600	\$202,600
Utilities	\$2,307,600	\$2,307,600
Expenditures	2%	2%

Capital and Debt Services	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Amortization of Capital Assets	\$5,138,184	\$5,138,184
Infrastructure Maintenance and Renewal	\$2,951,592	\$2,951,592
Capital and Debt Services	\$8,089,776	\$8,089,776
Expenditures	6%	6%

Transfers	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Capital Purchases (Over \$5000)	\$690,283	\$105,000
Commitments from prior year	\$0	\$398,035
Prior Year Committed funds	\$0	\$398,035
Reserves	\$0	\$70,000
Contingency (Unallocated Expense)	\$32,227	\$593,396
Transfers	\$722,510	\$1,166,431
Expenditures	1%	1%

Expenditures	\$132,619,029	\$134,917,720
---------------------	----------------------	----------------------

Summary

	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Total Revenues and Allocations To Budget	\$132,619,029	\$134,917,720
Total Expenditures	\$132,619,029	\$134,917,720
Variance	\$0	\$0

Notes

Instruction

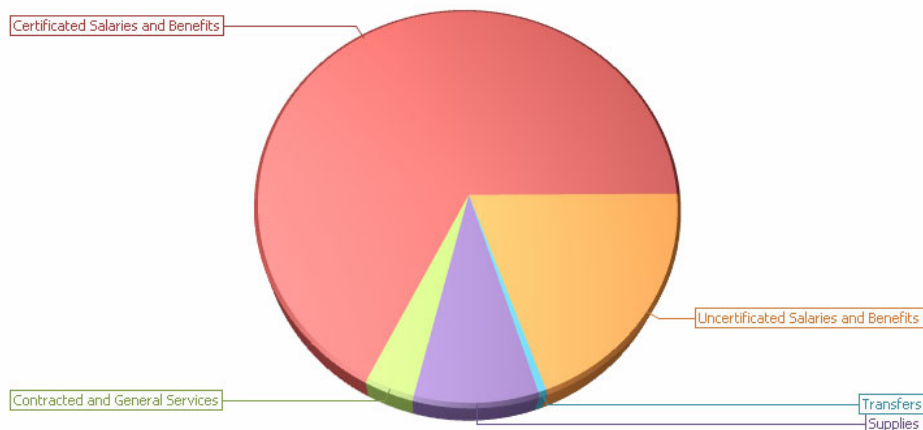
Lethbridge School District No. 51

2019-2020 Preliminary Budget

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Total Instruction



Category	Amount	Percentage
Capital and Debt Services	\$0	0%
Certificated Salaries and Benefits	\$73,247,232	67%
Contracted and General Services	\$3,872,003	4%
Supplies	\$9,853,802	9%
Transfers	\$638,610	1%
Uncertificated Salaries and Benefits	\$21,430,194	20%
Expenditures	\$109,041,841	

Instruction

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Total Instruction

Revenue And Allocations To Budget Center

Basic Program Allocation	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Total	\$109,041,841	\$111,395,304
Revenue And Allocations To Budget Center	100%	100%

Revenue And Allocations To Budget Center	\$109,041,841	\$111,395,304
---	----------------------	----------------------

Expenditures

Certificated Salaries and Benefits	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Total	\$73,247,232	\$72,970,020
Expenditures	67%	66%

Uncertificated Salaries and Benefits	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Total	\$21,430,194	\$21,963,784
Expenditures	20%	20%

Contracted and General Services	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Building Maintenance	\$123,602	\$200,060
Employee Assistance	\$16,800	\$16,800
Insurance/Bond Premium	\$37,950	\$37,950
District Health and Wellness Committee	\$24,000	\$24,000
Extra Curricular	\$79,798	\$64,298
Professional Learning	\$855,613	\$1,006,223
Consultants	\$601,978	\$665,791
Postage	\$43,521	\$41,976
Telephone	\$122,400	\$121,400
Wide Area Network (WAN) Communications	\$352,000	\$352,000
Bussing - Field Trips	\$78,625	\$74,848
Equipment Repair	\$108,312	\$95,812
Building Rentals	\$27,400	\$27,740
Equipment Rental/Leases	\$71,200	\$72,900
Server Evergreen	\$5,000	\$25,000
Dues/Fees	\$283,108	\$271,608
Printing	\$311,350	\$311,700
Advertising	\$7,700	\$7,700
Banquets and Lunches	\$19,000	\$20,000
Miscellaneous Services	\$413,853	\$409,826
Technology Department Costs	\$26,798	\$26,795
Multimedia Infrastructure Repairs	\$17,053	\$17,053
Travel and Subsistence	\$51,575	\$53,075
Car Allowances	\$116,499	\$114,591
Co-curricular	\$76,868	\$71,868
Total	\$3,872,003	\$4,131,014
Expenditures	4%	4%

Instruction

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Supplies	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Services, Contracts and Supplies School Generated	\$6,481,461	\$6,129,088
Activities		
Supplies	\$1,919,148	\$2,620,064
Media Materials	\$87,586	\$117,219
Computer Supplies and Software	\$515,964	\$602,298
Textbooks	\$188,518	\$257,810
Furniture and Equipment (Under \$5000)	\$353,562	\$508,087
Computer Purchases	\$307,563	\$1,008,388
Total	\$9,853,802	\$11,242,954
Expenditures	9%	10%

Transfers	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Capital Purchases (Over \$5000)	\$690,283	\$105,000
Transfers to (-) / from other sites (+)	(\$83,900)	(\$78,900)
Committments from prior year	\$0	\$398,035
Prior Year Committed funds	\$0	\$398,035
Reserves	\$0	\$70,000
Contingency (Unallocated Expense)	\$32,227	\$593,396
Total	\$638,610	\$1,087,531
Expenditures	1%	1%

Expenditures	\$109,041,841	\$111,395,304
---------------------	----------------------	----------------------

Summary

	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Total Revenues and Allocations To Budget	\$109,041,841	\$111,395,304
Total Expenditures	\$109,041,841	\$111,395,304
Variance	\$0	\$0

Administration

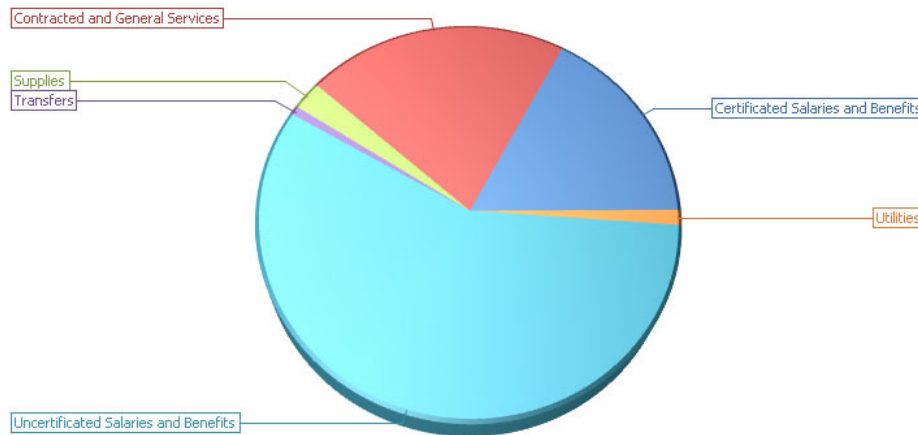
Lethbridge School District No. 51

2019-2020 Preliminary Budget

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Total Administration



Category	Amount	Percentage
Certificated Salaries and Benefits	\$722,594	17%
Contracted and General Services	\$906,783	21%
Supplies	\$102,005	2%
Transfers	\$31,300	1%
Uncertificated Salaries and Benefits	\$2,438,001	57%
Utilities	\$52,600	1%
Expenditures	\$4,253,283	

Administration

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Total Administration

Revenue And Allocations To Budget Center

Basic Program Allocation	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Total	\$4,253,283	\$4,253,283
Revenue And Allocations To Budget Center	100%	100%

Revenue And Allocations To Budget Center	\$4,253,283	\$4,253,283
---	--------------------	--------------------

Expenditures

Certificated Salaries and Benefits	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Total	\$722,594	\$725,059
Expenditures	17%	17%

Uncertificated Salaries and Benefits	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Total	\$2,438,001	\$2,288,749
Expenditures	57%	54%

Contracted and General Services	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Alberta Home and School AGM Registration Fees	\$7,000	\$7,000
Board Communications	\$8,947	\$35,000
Building Maintenance	\$30,000	\$30,000
Insurance/Bond Premium	\$126,700	\$126,700
Professional Learning	\$38,003	\$33,003
Auditor	\$31,500	\$31,500
Legal Services	\$25,000	\$25,000
Computer Services	\$195,868	\$265,868
Consultants	\$65,447	\$115,447
Election Expenses	\$12,000	\$12,000
Employee Assistance Expense	\$720	\$720
Postage	\$9,150	\$9,150
Telephone	\$28,000	\$28,000
Equipment Repair	\$5,000	\$5,000
Equipment Rental/Leases	\$31,000	\$31,000
Dues/Fees	\$17,500	\$17,500
ASBA Membership Fees	\$67,458	\$67,458
Membership Zone 6	\$2,850	\$2,850
Printing	\$32,000	\$27,000
Advertising	\$25,000	\$25,000
Advertising & Recruitment of Personnel	\$6,000	\$6,000
Banquets and Lunches	\$36,500	\$36,500
Miscellaneous Services	\$18,000	\$18,000
Employee Recognition	\$15,000	\$15,000
Travel and Subsistence	\$49,500	\$67,000
Car Allowances	\$22,640	\$22,640
Total	\$906,783	\$1,060,336
Expenditures	21%	25%

Supplies	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Supplies	\$75,005	\$73,239
Furniture and Equipment (Under \$5000)	\$12,000	\$12,000
Computer Purchases	\$15,000	\$15,000
Total	\$102,005	\$100,239
Expenditures	2%	2%

Administration

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Utilities	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Electricity	\$25,000	\$25,000
Gas	\$25,000	\$25,000
Water and Sewer	\$2,600	\$2,600
Total	\$52,600	\$52,600
Expenditures	1%	1%

Transfers	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Transfers to (-) / from other sites (+)	\$31,300	\$26,300
Total	\$31,300	\$26,300
Expenditures	1%	1%

Expenditures	\$4,253,283	\$4,253,283
---------------------	--------------------	--------------------

Summary

	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Total Revenues and Allocations To Budget	\$4,253,283	\$4,253,283
Total Expenditures	\$4,253,283	\$4,253,283
Variance	\$0	\$0

Plant Operations and Maintenance

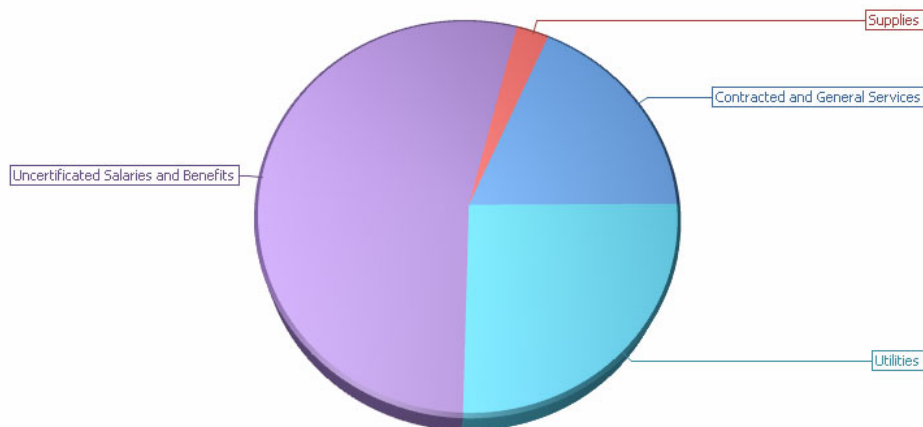
Lethbridge School District No. 51

2019-2020 Preliminary Budget

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Plant Operations and Maintenance



Category	Amount	Percentage
Contracted and General Services	\$1,589,738	18%
Supplies	\$231,893	3%
Transfers	\$0	0%
Uncertificated Salaries and Benefits	\$4,688,719	53%
Utilities	\$2,255,000	26%
Expenditures	\$8,765,350	

Plant Operations and Maintenance

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Plant Operations and Maintenance

Revenue And Allocations To Budget Center

Basic Program Allocation	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Total	\$8,765,350	\$8,710,578
Revenue And Allocations To Budget Center	100%	100%

Revenue And Allocations To Budget Center

\$8,765,350

\$8,710,578

Expenditures

Uncertificated Salaries and Benefits	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Total	\$4,688,719	\$4,659,824
Expenditures	53%	53%

Contracted and General Services	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Building Maintenance	\$474,223	\$494,015
Employee Assistance	\$3,360	\$3,360
Grounds Maintenance	\$53,000	\$53,000
Insurance/Bond Premium	\$293,600	\$280,350
Professional Learning	\$15,832	\$22,050
Telephone	\$37,500	\$34,500
Equipment Repair	\$46,100	\$46,100
Dues/Fees	\$2,000	\$300
Advertising	\$1,000	\$1,000
Banquets and Lunches	\$2,500	\$2,500
Miscellaneous Services	\$651,383	\$669,615
Travel and Subsistence	\$5,240	\$4,100
Car Allowances	\$4,000	\$4,000
Total	\$1,589,738	\$1,614,890
Expenditures	18%	19%

Supplies	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Supplies	\$222,993	\$171,964
Computer Supplies and Software	\$1,900	\$1,900
Furniture and Equipment (Under \$5000)	\$7,000	\$7,000
Total	\$231,893	\$180,864
Expenditures	3%	2%

Plant Operations and Maintenance

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Utilities	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Electricity	\$1,490,000	\$1,490,000
Gas	\$565,000	\$565,000
Water and Sewer	\$200,000	\$200,000
Total	\$2,255,000	\$2,255,000
Expenditures	26%	26%

Expenditures	\$8,765,350	\$8,710,578
---------------------	--------------------	--------------------

Summary

	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Total Revenues and Allocations To Budget	\$8,765,350	\$8,710,578
Total Expenditures	\$8,765,350	\$8,710,578
Variance	\$0	\$0

Transportation

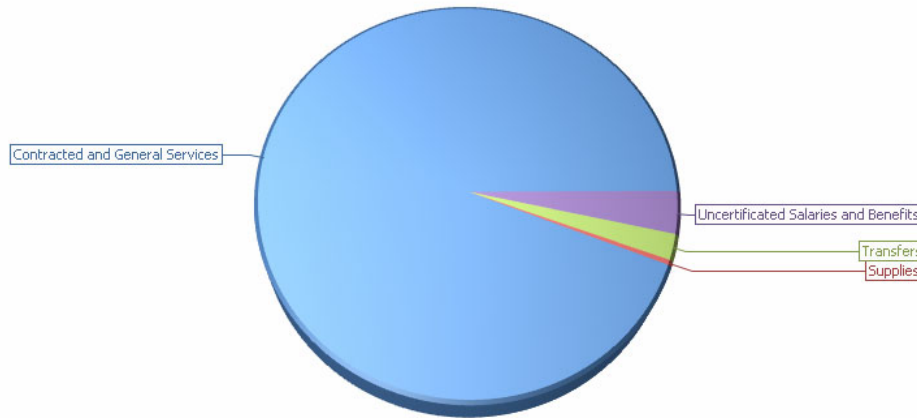
Lethbridge School District No. 51

2019-2020 Preliminary Budget

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Transportation



Category	Amount	Percentage
Contracted and General Services	\$2,318,766	94%
Supplies	\$10,000	0%
Transfers	\$52,600	2%
Uncertificated Salaries and Benefits	\$87,413	4%
Expenditures	\$2,468,779	

Transportation

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Transportation

Revenue And Allocations To Budget Center

Basic Program Allocation	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Total	\$2,468,779	\$2,468,779
Revenue And Allocations To Budget Center	100%	100%

Revenue And Allocations To Budget Center	\$2,468,779	\$2,468,779
---	--------------------	--------------------

Expenditures

Uncertificated Salaries and Benefits	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Total	\$87,413	\$87,413
Expenditures	4%	4%

Contracted and General Services	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Professional Learning	\$10,000	\$10,000
Consultants	\$20,000	\$20,000
Bussing Costs	\$2,051,766	\$2,051,766
Bus Pass Purchases	\$235,000	\$235,000
Travel and Subsistence	\$2,000	\$2,000
Total	\$2,318,766	\$2,318,766
Expenditures	94%	94%

Supplies	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Computer Purchases	\$10,000	\$10,000
Total	\$10,000	\$10,000
Expenditures	0%	0%

Transfers	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Transfers to (-) / from other sites (+)	\$52,600	\$52,600
Total	\$52,600	\$52,600
Expenditures	2%	2%

Expenditures	\$2,468,779	\$2,468,779
---------------------	--------------------	--------------------

Summary

	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Total Revenues and Allocations To Budget	\$2,468,779	\$2,468,779
Total Expenditures	\$2,468,779	\$2,468,779
Variance	\$0	\$0

Capital and Debt Services

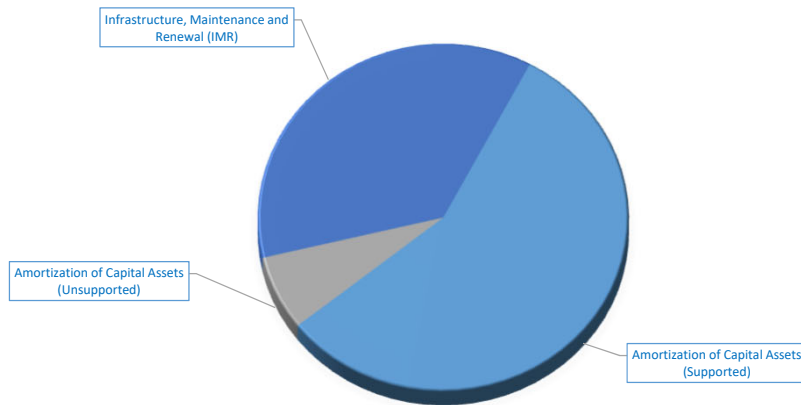
Lethbridge School District No. 51

2019-2020 Preliminary Budget

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Capital and Debt Services



Category	Amount	Percentage
Amortization of Capital Assets (Supported)	\$4,576,935	57%
Amortization of Capital Assets (Unsupported)	\$561,249	7%
Infrastructure, Maintenance and Renewal (IMR)	\$2,951,592	36%
Expenditures	\$8,089,776	

Capital and Debt Services

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Lethbridge School District No. 51

2019-2020 Preliminary Budget

Capital and Debt Services

Revenue And Allocations To Budget Center

Basic Program Allocation	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Total	\$8,089,776	\$8,089,776
Revenue And Allocations To Budget Center	100%	100%

Revenue And Allocations To Budget Center	\$8,089,776	\$8,089,776
---	--------------------	--------------------

Expenditures

Capital and Debt Services	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Amortization of Capital Assets	\$5,138,184	\$5,138,184
Infrastructure Maintenance and Renewal	\$2,951,592	\$2,951,592
Total	\$8,089,776	\$8,089,776
Expenditures	100%	100%

Expenditures	\$8,089,776	\$8,089,776
---------------------	--------------------	--------------------

Summary

	2019-2020 Preliminary Budget	2018-2019 Sept 30th Budget
Total Revenues and Allocations To Budget	\$8,089,776	\$8,089,776
Total Expenditures	\$8,089,776	\$8,089,776
Variance	\$0	\$0