

# Lethbridge School District No. 51



Lakeview Elementary School  
Super Hero Fun Run

## 2018-2019 Operating Budget

*Learners are innovative thinkers who are successful,  
confident, respectful, and caring*



*Lethbridge School District No. 51*

Prepared by the Division of Business Affairs  
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Lethbridge, Alberta, Canada T1J 2Z4

Presentation: November 27, 2018

*For more information, visit our website at:  
[www.lethsd.ab.ca](http://www.lethsd.ab.ca)*

*Learners are innovative thinkers who are successful,  
confident, respectful, and caring*



*Lethbridge School District No. 51*

## **Lethbridge School District No. 51**

### **2018-2019 Operating Budget Index to Summary Information**

Note the information presented in this document is summary information only. Please see the district website ([www.lethsd.ab.ca](http://www.lethsd.ab.ca)) for the detailed budget documents.

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## LETHBRIDGE SCHOOL DISTRICT NO. 51

### BOARD OF TRUSTEES BELIEF STATEMENTS FOR PREPARATION OF THE 2018-2019 BUDGET

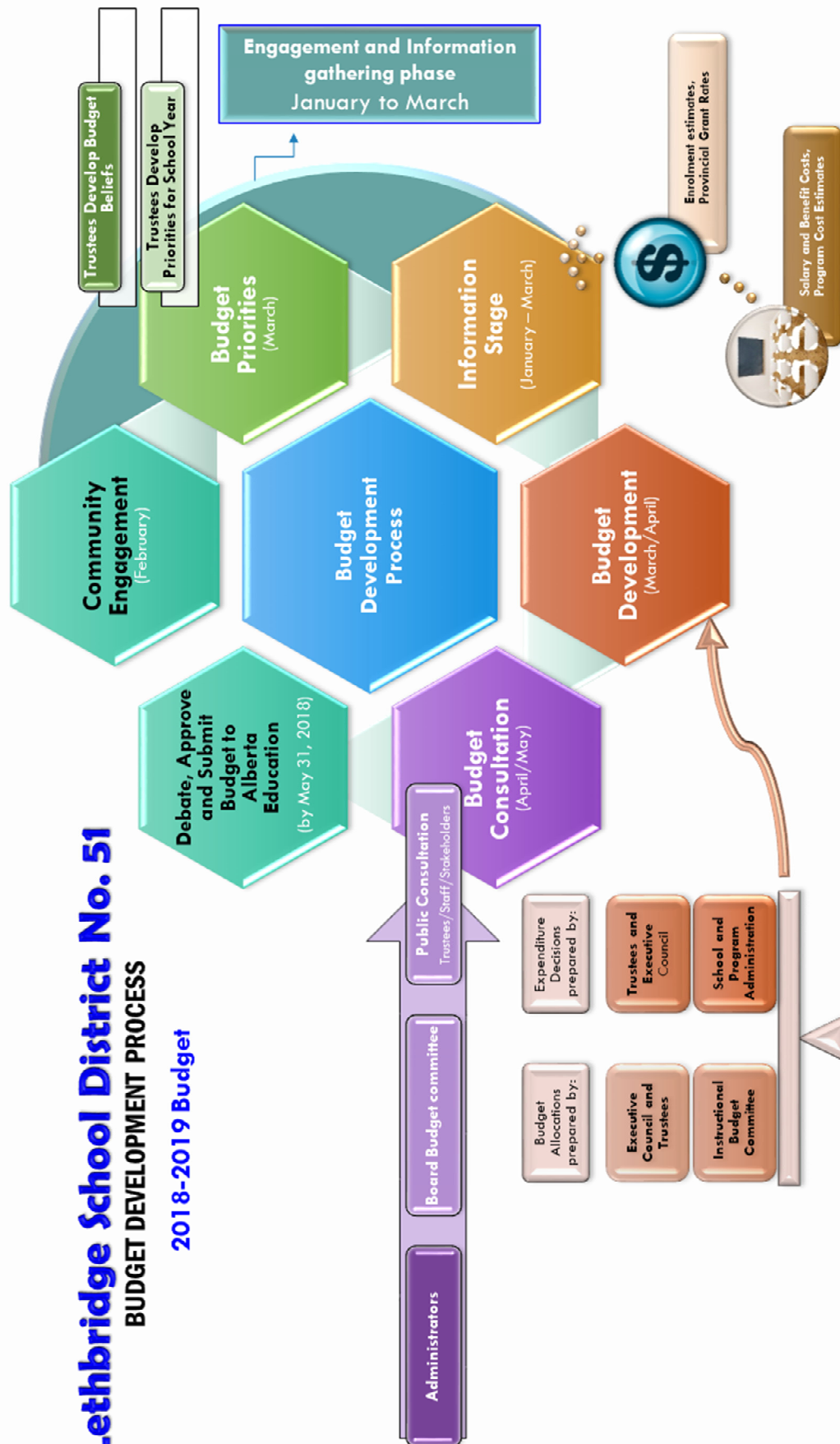
**Lethbridge School District No. 51** is primarily funded by Alberta Education. The Board is legally obligated to create and approve the annual district budget and to fiscally manage the District's funds in a responsible manner, ensuring that the educational needs of students are met within a balanced budget, as required by the *School Act*.

- The Board believes in a budget process that is open and transparent.
- The Board believes that the budget shall provide for staffing to facilitate educational opportunities for all our students.
- The Board believes that education at the primary level is foundational to student success, and as such is a priority.
- The Board believes that funds need to be allocated to enable each school to remain viable and to be able to promote equitable access to educational opportunities and resources for students.
- The Board believes in keeping District and school levied fees as low as possible.
- The Board believes maintaining an uncommitted reserve is necessary for emergent and contingent situations.
- The Board believes that equitable opportunities for student learning are achieved by allocating funds to specific centralized programs and services.
- The Board believes in providing targeted opportunities to further innovative practices in schools.

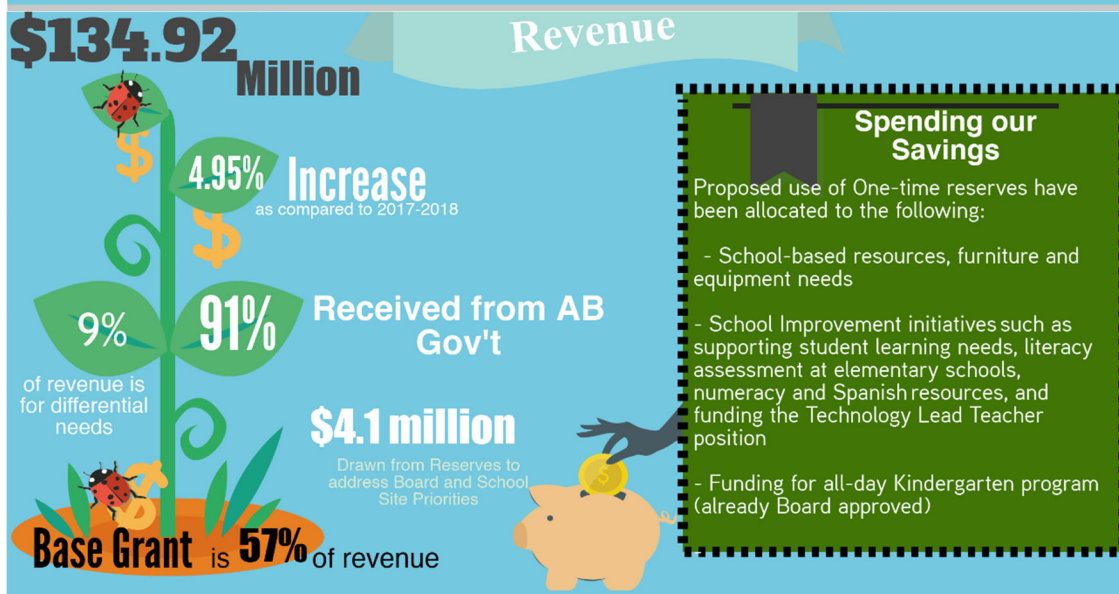
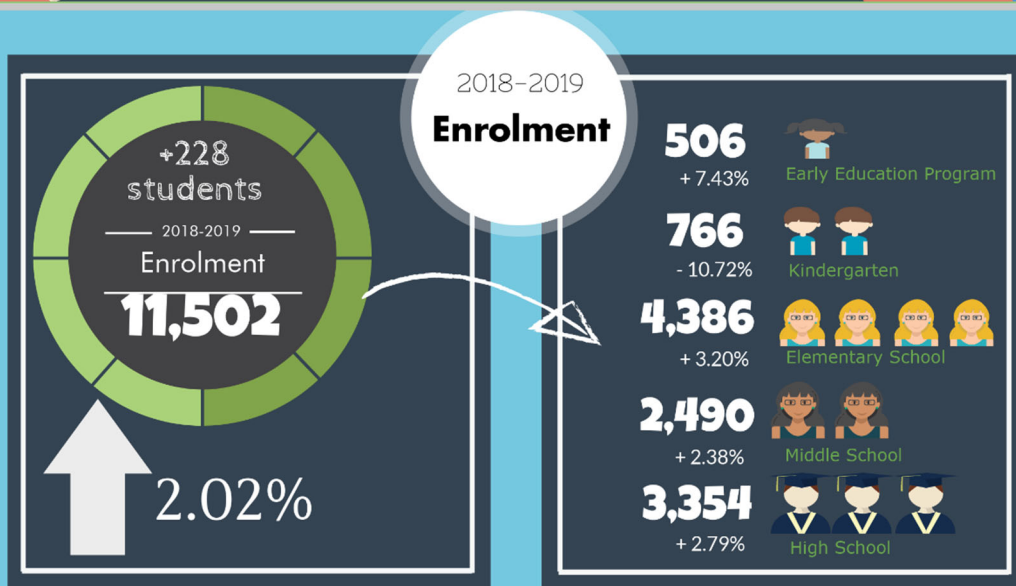
# Lethbridge School District No. 51

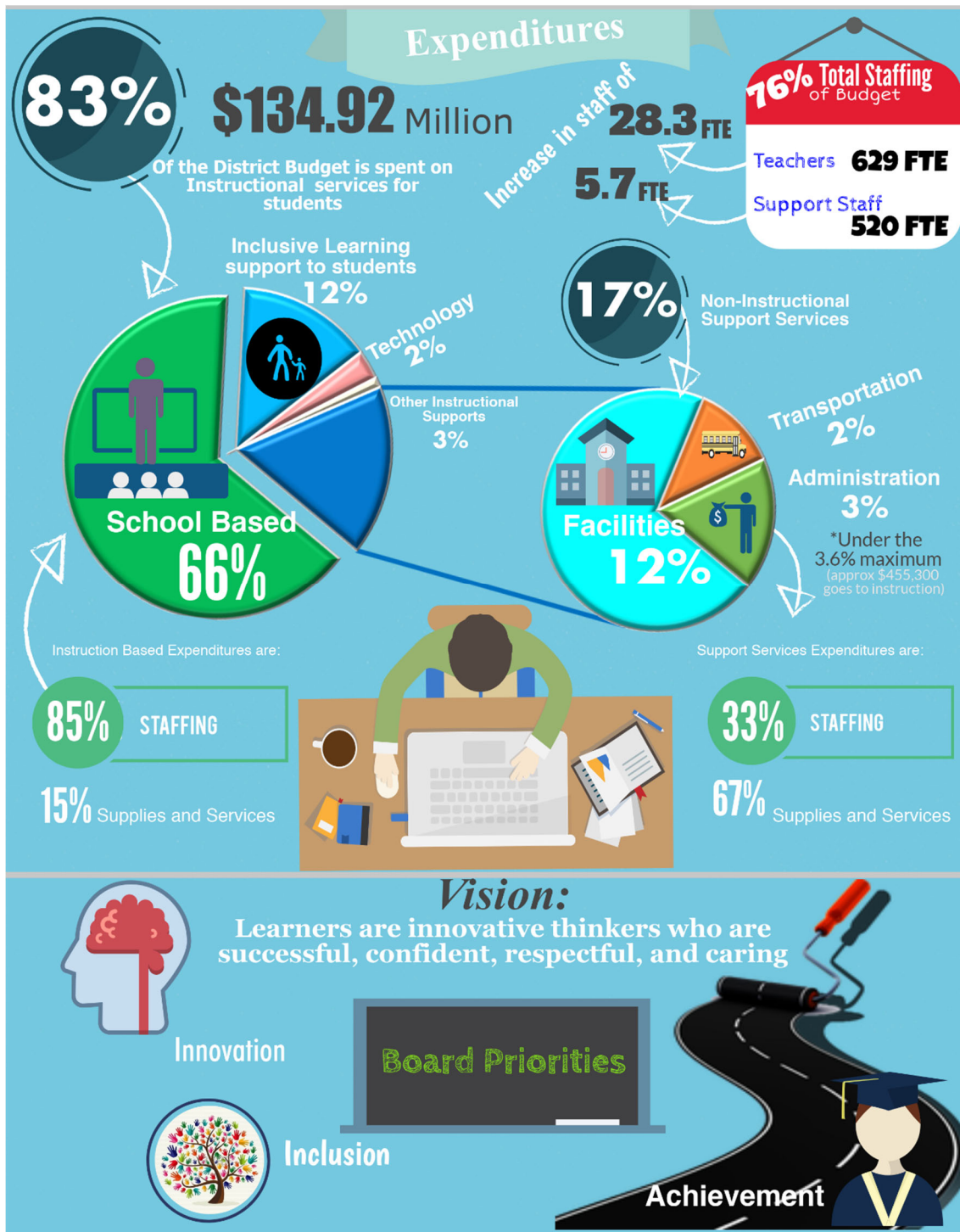
## BUDGET DEVELOPMENT PROCESS

2018-2019 Budget









# Lethbridge School District No. 51

## 2018-2019 Operating Budget

## Executive Summary

**Lethbridge School District No. 51** has a total budget of \$134.92 million and provides public education services to the citizens of the City of Lethbridge, Alberta, Canada.

The School District was established in 1886 and proudly serves a community that is quickly approaching 100,000 residents and is the fifth fastest growing city in Canada according to the 2016 Government of Canada census. [Lethbridge School District No. 51](#) serves approximately 11,500 students from early education (pre-school) to grade twelve. The District provides high quality learning experiences for students through a broad range of educational programs in twenty two schools and four institutional programs.

The executive summary presents highlights of the budget and organizational information of the school district.

## District Priorities and Strategies

The Board of Trustees held a consultation session with the education stakeholders of the community. This consultation included a highly successful Town Hall meeting which provided the opportunity for over 200 parents, students, district staff, and community members to provide comments and feedback to the trustees. This year's consultation used a World Café format and centered on two main questions:

### What is the School District doing well?

### What can the School District do better?

The feedback on these questions assisted the Board of Trustees in establishing priorities for 2018-2019. The two intentionally-simple questions were designed to maximize input. Through group discussion and the use of technology, participants shared ideas throughout the evening.



### **Vision:**

Learners are innovative thinkers who are successful, confident, respectful, and caring.

### **Mission:**

Lethbridge School District No. 51 is inclusive, forward-thinking, and accountable for engaging students in quality learning experiences that develop strong foundations, innovative minds and responsible citizens.

### **Guiding Principles:**

The Board believes a focus on learning builds capacity for continual improvement, innovative thinking, and confident, caring, and respectful citizens.

The following principles provide the foundation for our learning system:

#### **Learning Foundations**

- Every individual can learn.
- Learning is a lifelong activity.
- Learners that grow are resilient, adaptable and confident.
- Students learn in different ways and at different rates.
- Innovative thinkers engage critically and creatively.

#### **Cultural Foundations**

- Schools are welcoming, safe, caring, and respectful.
- Diversity is celebrated in an inclusive culture.
- Students are empathetic and responsible for the well-being of self and others.
- Schools inspire a passion for learning.

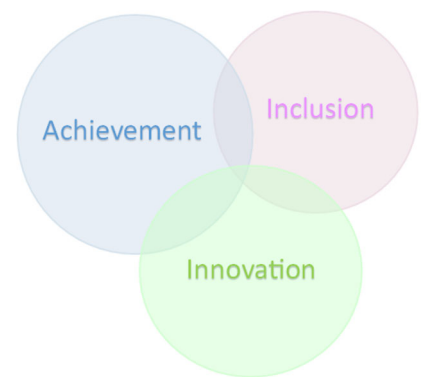
#### **System Foundations**

- Our system functions within the structure of Alberta Education.
- Priorities and decisions are further guided by collaboratively developed educational goals.
- Parents/Guardians are foundational to their children's learning.
- Quality education goes beyond the school walls and involves opportunities for engagement within the community.
- High standards result in successful school completion and transition to the adult world.

The Board of Trustees used this information to inform the development of priorities for the 2018-2019 school year and belief statements for the development of the 2018-2019 budget.

The budget allocates resources available to achieve the District's vision through priorities which address the learning needs and achievement outcomes for all students.

The Board of Trustees developed three (3) priorities: Achievement, Inclusion, and Innovation. Although these have specific outcomes, they are highly correlated with each other; whereas, the success in one priority will likely assist in the other priorities.



### **Priority: ACHIEVEMENT**

#### **OUTCOMES:**

1. Students achieve student learning outcomes with strong foundational skills in literacy and numeracy.
2. Teachers possess a deep understanding of pedagogy that develops literacy and numeracy.
3. First Nations, Metis and Inuit (FNMI) student achievement will continue to progress towards meeting or exceeding provincial standards.
4. A comprehensive wellness approach promotes well-being and fosters learning.
5. Support staff possess the knowledge, skills and attributes to support student success and create optimal learning environments.
6. School Leaders are highly skilled in all areas of the Principal Leadership Quality Standard.
7. Teachers are highly skilled in all areas of the Teaching Quality Standard.
8. Learning is optimized through collaboration and reflection that promotes growth.
9. Students are lifelong learners possessing the skills and attributes to successfully transition within the system and to further education, credentialing or the world of work.
10. Effective management of growth and capacity building to support learning spaces and the provision of programs.
11. Parents feel welcome, included and possess agency to be full partners in their child's education.
12. Community members feel ownership as collaborative partners in the education of children and youth.
13. Community minded organizations are engaged in collaborative delivery of programs and services to students.

### **Priority: INCLUSION**

#### **OUTCOMES:**

1. Schools are welcoming caring, respectful and safe learning environments.
2. Schools are inclusive learning environments that embrace all populations.
3. Staff differentiate instruction to meet student learning needs.
4. The Response to Instruction and Intervention model (RTI2) meets the needs of students
5. All students are able to grow as learners.

### **Priority: INNOVATION**

#### **OUTCOMES:**

1. Learners demonstrate the attributes of innovation, creativity and critical thinking in a process-based learning environment.
2. Breadth of program choice provides opportunities for students to explore and grow as learners.
3. All learners effectively use technology as creative and critical thinkers capable of accessing, sharing and creating knowledge.

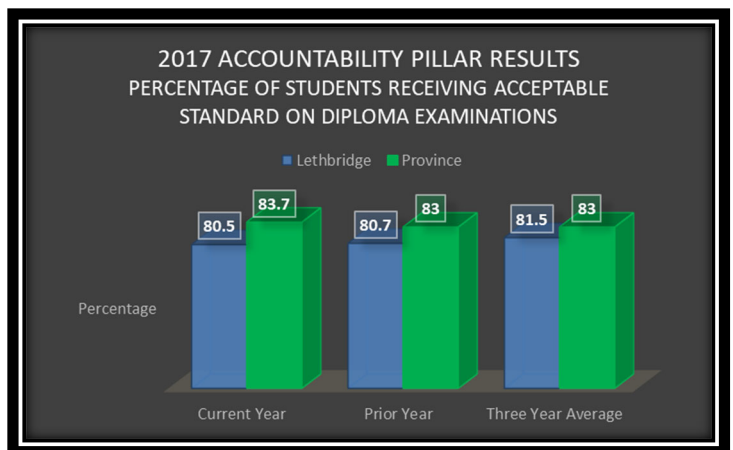
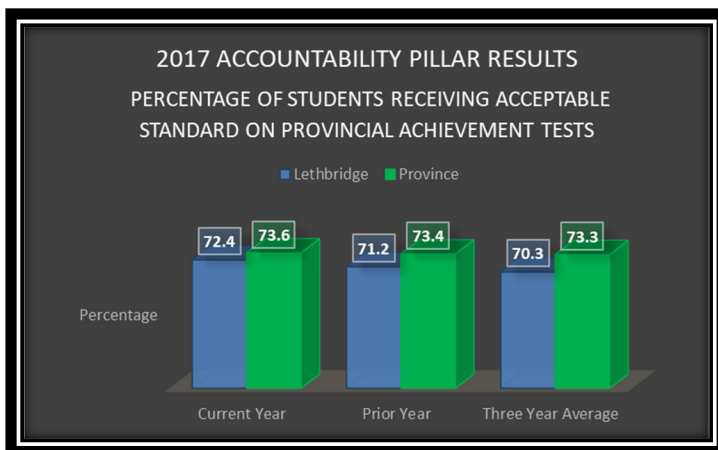


## Student Achievement

In the majority of subject areas, [Lethbridge School District No. 51](#) students performed well in the Provincial Achievement Tests and Diploma Exams. The charts below demonstrate the 2017 Accountability Pillar student achievement results for the district as compared to the province. For the Provincial Achievement Tests, [Lethbridge School District No. 51](#) has increased and the provincial average has slightly decreased in the percentage of students receiving the acceptable standard over the last three years. There has been a slight increase over the last year in the percentage of students receiving the acceptable standard on Diploma Exams in the District as well as across the province. School and district staff analyze the results to develop improvement plans to further enhance student achievement in future years. The District utilizes the data in setting priorities and establishing goals, along with developing strategies and performance measures to ensure that success for all students is obtained. Achievement results are only one measure in assessing student success. The District defines student success in a number of ways and plans strategically to further these definitions of success including:

- **Resilience:** Learners possess the motivation, skills and confidence to fail or overcome obstacles and learn from the experience.
- **Responsibility:** Learners have an intrinsic sense of ownership and responsibility for growth in learning.
- **Achievement:** Learners possess the knowledge, skills, and attributes defined by the programs of study.
- **Wellness:** Learners are socially and emotionally well in schools where they feel safe, cared for, connected and happy.
- **Completion and Transition:** Learners complete high school and transition to the world of work or a post-secondary institution as productive members of society.

Student success in all areas can be attributed to the students who have worked hard and are engaged in their learning, their parents who provide the guidance and encouragement, and the staff in schools that put in a great effort to ensure each student has the opportunity to succeed. The budget allocates resources to assist schools in providing learning supports for all students to maximize success. The Board of Trustees continues supporting student achievement as one of the priorities for 2018-2019 and this is reflected in the development of the 2018-2019 budget. Student achievement is a consideration with continued budget support for literacy, numeracy, Inclusive Learning, FNMI, curriculum implantation, technology integration and ESL support.





## Meritorious Budget Award Program

Lethbridge School District No. 51 is pleased to participate in the Association of School Business Officials (ASBO) International Meritorious Budget Award Program (MBA) for presentation of the 2018-2019 budget. The District received its first MBA for excellence in the presentation of the 2006-2007 budget and the thirteen (13) subsequent years up to and including the 2018-2019 budget.

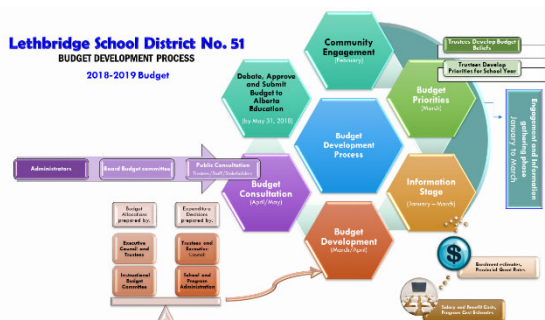
## Budget Process

The District's budget process involves stakeholders to ensure there is involvement in the development of the budget from start to final approval. The District undertook a number of consultations with stakeholders to discuss the current fiscal situation and to develop expenditure priorities for the 2018-2019 budget. A town hall meeting was held in February 2018 involving parents, students, staff, and the community, to explore and discuss two main questions:

- What is the School District doing well?
- What can the School District do better?

This feedback on these question influenced the development of Board priorities. The Board of Trustees developed belief statements in March 2018 and set priorities which guided the development of the 2018-2019 budget. The budget process and policies used to develop the budget remained relatively consistent from the development of the 2017-2018 budget.

Information on funding and expenditure estimates was gathered and then the budget was developed in consultation with senior administration, school and program administrators, and trustees. Stakeholders, including parents, staff members, administration and trustees, are invited to the presentation and open house of the budget in May 2018 to discuss the significant challenges in developing a fiscally responsible budget, how it relates to the priorities and strategies developed, and to gather feedback on the draft budget. Stakeholders are then encouraged to provide written comments on the budget to the Board for consideration at the budget debate May 28th, 2018. After final approval by the Board, the budget is then submitted to Alberta Education as required under legislation. Under legislation, the budget is to be submitted to Alberta Education by May 31<sup>st</sup> each year.



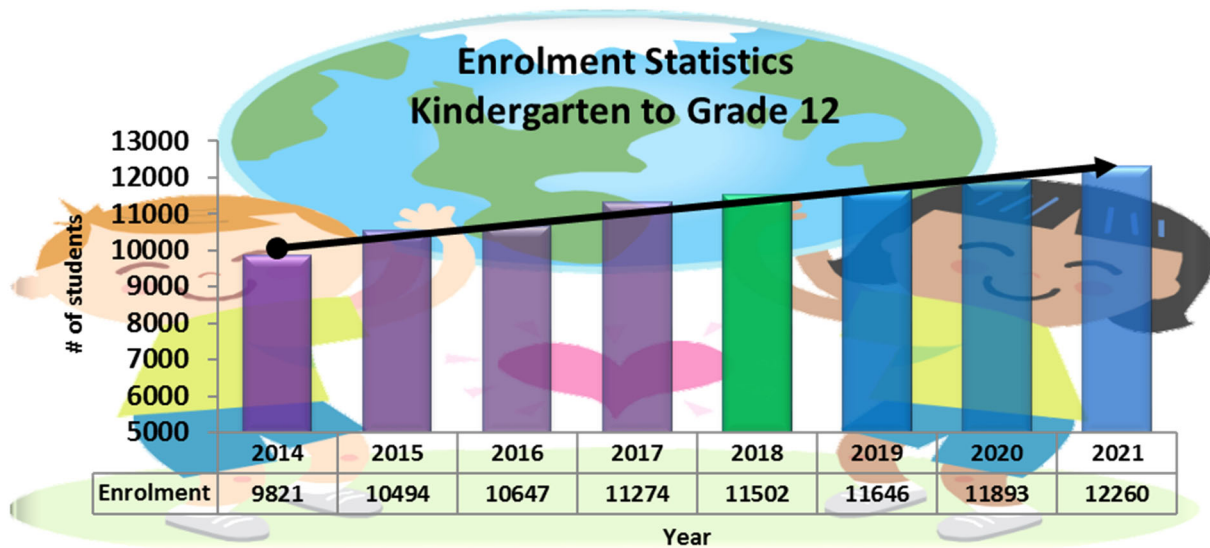
This budget is called the “Preliminary” budget version, although it is the legally adopted budget for purposes of meeting legislative requirements. The budget will be updated for actual known enrolments and other known changes as of September 30<sup>th</sup> 2018. This budget will become the budget under which the District will operate for the 2018-2019 school year.

*See full-size copy of Budget Development Process within this report.*



## Enrolment

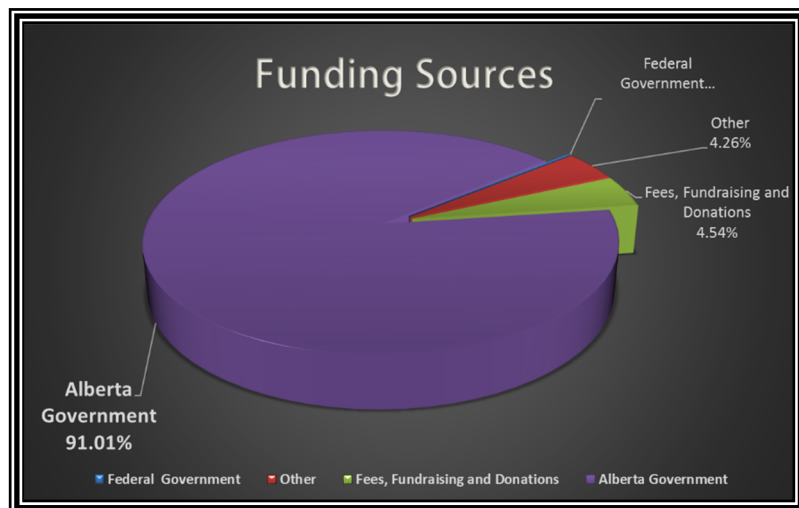
Lethbridge School District No. 51 has 11,502 students enrolled in early education (pre-school) through Grade 12 in the 2018-2019 school year as compared to 11,274 in 2017-2018. This is an increase of 228 students or 2.02%. Preschool student enrolment will increase by 35 for the 2018/2019 school year. Kindergarten will expect a decrease by 92 students and grades 1 to 12 enrolment will increase by 285 students for the 2018-2019 school year. Grades 1 to 12 represent the largest area of growth with enrolment at grades 1-5 increasing by 136 students (3.20%), grades 6-8 by 58 students (2.38%), and grades 9 to 12 by 91 students (2.79%).



Historical enrolment data is used to predict enrolment for subsequent budget periods. The preceding chart illustrates the change in enrolment from September 2014 to September 2017 and projected enrolment over the next four years to September 2021. Enrolment has increased significantly in September 2014 by 5.34% and by 6.85% in 2015, mainly due to the addition of Immanuel Christian Schools, two schools that were previously private schools.

Projected enrolments show an increase in 2018 of 2.02%. There has been an upward trend in enrolment due in part to the significant growth that the City of Lethbridge has experienced in prior years, in particular Lethbridge has become home to many refugee families from other countries. In the Government of Canada Census held in 2016 Lethbridge is ranked as the fifth-fastest growing city in Canada. However, migration to the city is not the only factor in the upward trend. Increases in birth rates also has an impact on future student enrolment. In the four year period 2018 to 2021 enrolments are projected to increase by 986 students or 8.74%. Enrolment fluctuations have a significant impact on future grant revenues as approximately 59% of the District's funding is based on the number of students enrolled as of September 30<sup>th</sup>.

## Funding Sources

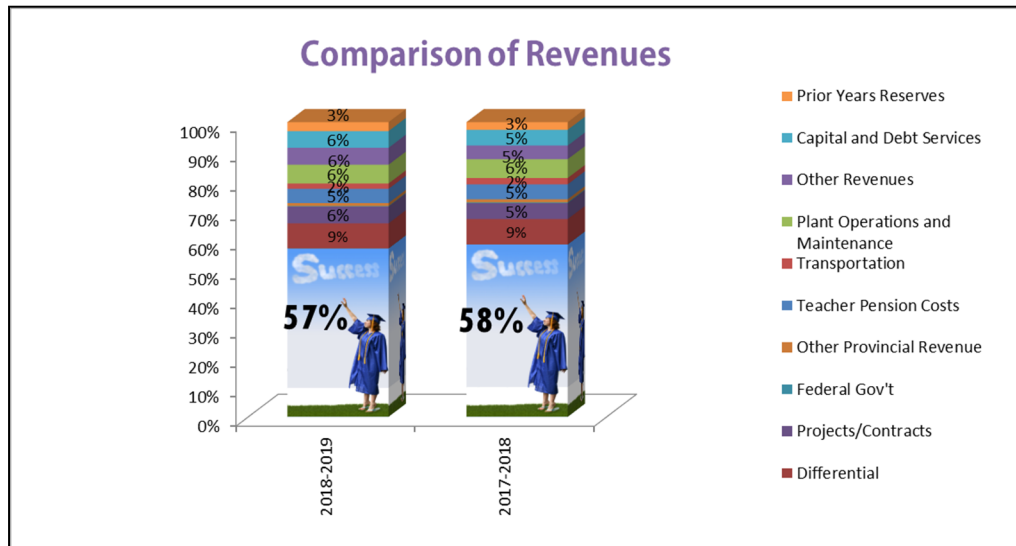


Lethbridge School District No. 51 is financially dependent on funding from the Province of Alberta. The school district receives over 91% of its funding from the Provincial Government. The District has control over other revenues such as school fees, school generated funds, outside grants, investment revenues, and one-time reserve funds, which comprise only 9% of the District's revenue.

Total budgeted revenues for 2018-2019 are \$134.92 million. Included in these revenues is approximately \$4.1 million of prior year's reserves. Total revenues for the District increased by 4.95% over 2017-2018.

Revenues	2018-2019	2017-2018	Variance	Change %
<b>Total Revenue</b>	<b>\$134,917,720</b>	<b>\$128,556,661</b>	<b>\$6,361,059</b>	<b>4.95%</b>
Base Funding	\$77,101,473	\$75,187,867	\$1,913,606	2.55%
Differential Cost Funding	\$11,483,705	\$11,084,633	\$399,072	3.60%
Projects/Contracts	\$7,665,580	\$6,917,874	\$747,706	10.81%
Federal Government Revenue	\$248,128	\$333,128	-\$85,000	-25.52%
Other Provincial Revenue	\$1,370,226	\$1,395,466	-\$25,240	-1.81%
Teacher Pension Costs paid by Government	\$6,500,000	\$6,500,000	\$0	0.00%
Transportation	\$2,468,500	\$2,761,000	-\$292,500	-10.59%
Plant Operations and Maintenance	\$8,566,817	\$8,208,255	\$358,562	4.37%
Other Revenues	\$7,775,632	\$5,967,905	\$1,807,727	30.29%
Capital Block	\$7,633,022	\$6,849,141	\$783,881	11.44%
Previous Year Reserves (one-time funds)	\$4,104,637	\$3,351,392	\$753,245	22.48%

*The charts on this page and the following page compare budgeted revenues by major category for the District with the 2017– 2018 school year.*



### **Base Funding** – 57% of District Revenues

Base Grant funding is based on funded student enrolment. This funding increased by 2.55%. Base funding is calculated on the number of students enrolled as of September 30<sup>th</sup> of each school year. Base funding did not receive a grant rate increase. Although enrolment growth is 2.02%, due to the significant reduction in kindergarten students, FTE enrolment growth is 2.42%. The majority increase in funding is related to increases in Grades 1-12 which had increases on average of 2.79%.

### **Differential Cost Funding** – 9% of District Revenues

Rates for various grants under differentiated funding, such as Inclusive Education, First Nations Metis and Inuit, English as a Second Language and Socio Economic Status were frozen at 2017-2018 funding rates. Due to enrolment growth and demographic changes, there is an increase in differential cost funding of 3.60%.

### **Projects/Contracts** – 6% of District Revenues

Project/Contract funding increased by 10.81% due to an increase in Program Unit Funding based on funding received in 2017-2018 for students requiring these supports after the finalization of the 2017-2018 budget and continued growth for 2018-2019.

### **Federal Government** – 0.2% of District Revenues

The revenues from the Federal Government are expected to remain consistent from Kainai Board of Education for students attending the District and French Immersion revenues.

### **Other Provincial Revenues** – 1% of District Revenues

Other Provincial revenue decreased due to a grant “claw-back” of approximately \$188,000 for cost savings of the Local Authorities Pension Plan (LAPP) premiums. These reductions are offset by increases in Making Connections grants and other provincial revenues.

### **Teacher Pension Costs** – 5% of District Revenues

To appropriately account for current year teacher pension costs that are paid by the Province of Alberta on behalf of school boards, the District is required to record teacher pension costs paid as part of total district revenues along with the corresponding expenditure as part of Certificated Salaries and Benefit costs.

**Transportation** – 2% of District Revenues

Transportation grant rates were frozen at 2017-2018 rates; however, due to a reduction in the number of students who were eligible for transportation funding in 2017-2018, there was an overall reduction in transportation funding. The eligible riders decreased from prior years with the changes in the boundary maps with the addition of a new elementary school.

**Plant Operations and Maintenance** – 6% of District Revenues

Plant Operations and Maintenance (POM) grant rates were frozen at 2017-2018 rates and any increases are represented by funding and enrolment growth in the 2017-2018 school year.

**Other Revenues** – 6% of District Revenues

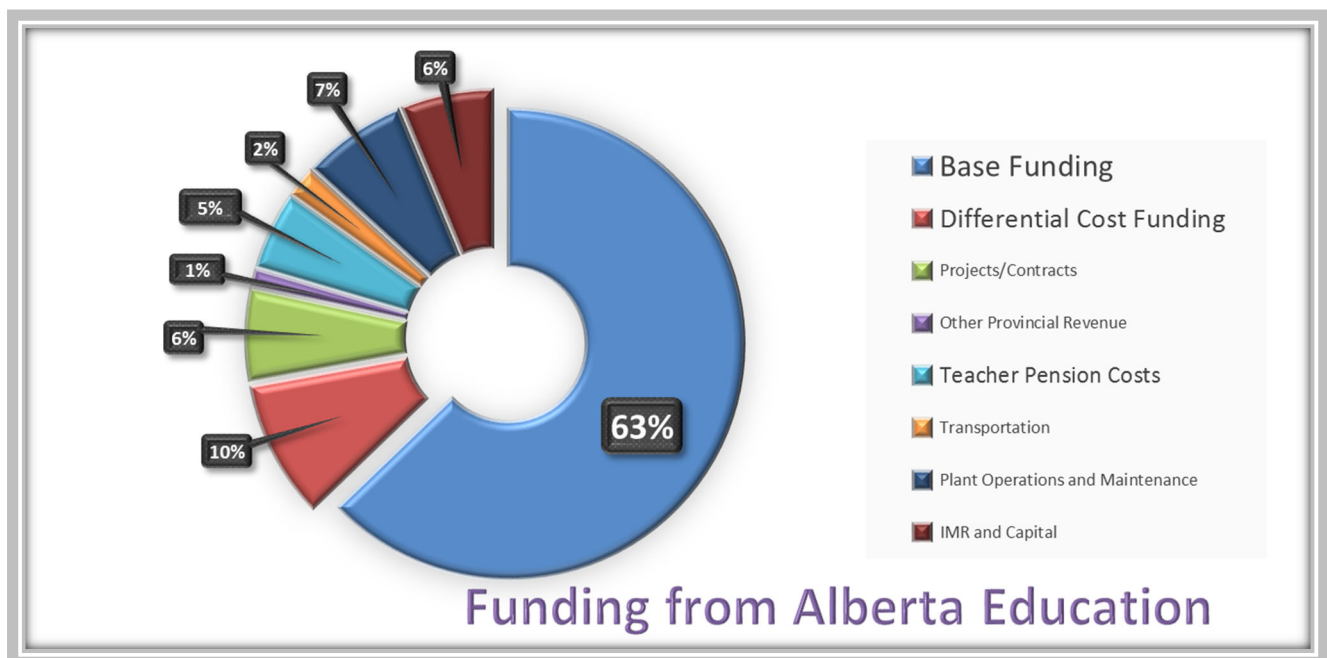
Other Revenues include donations, fees and fundraising related to school generated activities, optional course fees, early education fees, and international student tuition fees. The majority of the increase relates to projected fees relating to school generated funds (SGF) activities from increases in the non-curricular travel and extracurricular activities. These increases are due to an additional middle school being added, planning for out of province /county trips, and to adjust fees for increases in the actual costs of some activities.

**Capital Block** – 6% of District Revenues

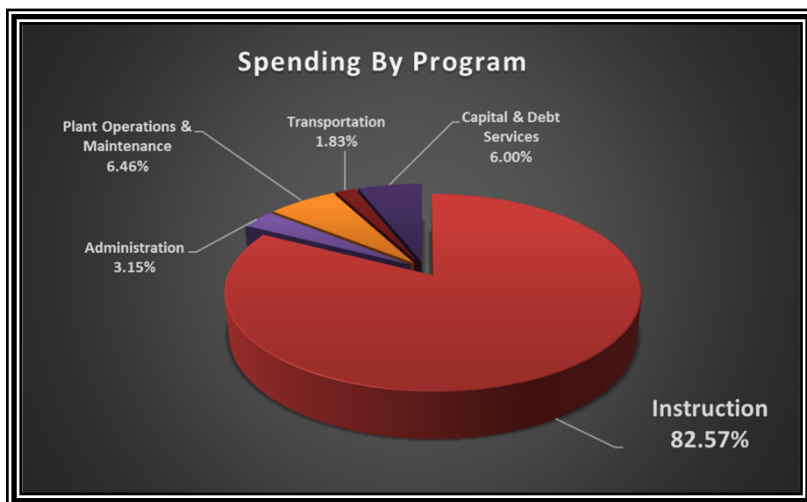
In the Capital Block, the Infrastructure Maintenance and Renewal Grant (IMR) was decreased by approximately 9.37% due to a reduction in Provincial IMR grant rates and there was an increase in the capital allocations revenues for supported amortization.

**Prior Year Reserves** – 3% of District Revenues

Prior year reserves is the amount of one-time reserves used to address priority areas. The majority relates to using central instructional reserves to address priority areas such as elementary literacy assessment, numeracy/Spanish resources, funding a full day kindergarten program, and towards the tech lead teacher. Additional one-time reserves are used from school sites reserves for identified needs and toward plant operation and maintenance reserves for increased utility costs.



## Spending by Program



Funding is allocated to district programs and services to ensure that programs meet the needs of students and schools to remain viable. The \$134.92 million of funding resources are allocated to five major program areas including Instruction, Plant Operations and Maintenance, Transportation, Administration, and Capital and Debt Services.

Instruction is the allocation to all schools (elementary, middle, and high) and other instructional programs and services offered to provide educational opportunities to students within the school district.

Some of the other instructional programs and services include the First Nations Métis and Inuit Program, Technology and a Counseling Program to provide universal counseling supports to students. Spending in instruction will increase by 5.09% based on supporting enrolment increases.

The chart below compares spending by program of the 2018-2019 budget with the 2017-2018 budget.

Spending by Program	2018-2019	2017-2018	Variance	Change %
<b>Total Expenditures</b>	<b>\$134,917,720</b>	<b>\$128,556,661</b>	<b>\$6,361,059</b>	<b>4.95%</b>
Instruction	\$111,395,304	\$105,995,849	\$5,399,455	5.09%
Administration	\$4,253,283	\$4,092,200	\$161,083	3.94%
Plant Operations and Maintenance	\$8,710,578	\$8,497,377	\$213,201	2.51%
Transportation	\$2,468,779	\$2,761,279	-\$292,500	-10.59%
Capital and Debt Services	\$8,089,776	\$7,209,956	\$879,820	12.20%

Administration includes Board Governance, Business and Finance, Human Resources, Office of the Superintendent, and System Instructional Support.

The Plant Operations and Maintenance activities relate to the District's responsibility for the construction, operation, maintenance, safety and security of all school buildings. Expenditures also include the transfer of maintenance dollars to Lethbridge Christian School and Immanuel Christian School Societies for the maintenance of these Society owned facilities. The increase in plant operations and maintenance spending is to reflect additional caretaking and utility costs of Senator Joyce Fairbairn Middle School that is opening fall 2018.

The Transportation program relates to all activities of transporting students to, from and between schools. Funding is provided to transport students who live a distance of 2.4 kilometers or greater away from their resident school.

Capital and Debt Services includes the provision of funding for supported debenture debt payments from the Province of Alberta. Capital and Debt Services budget is the amortization of capital assets and the Infrastructure Maintenance Renewal Program (IMR). The significant decrease in IMR is due to reduction of IMR funding provided by the Province of Alberta.

Expenditures by Program and Object	Instruction	Administration	Plant Operations and Maintenance	Transportation	Capital and Debt Services	Total
<b>Total Expenditures</b>	<b>\$111,395,304</b>	<b>\$4,253,283</b>	<b>\$8,710,578</b>	<b>\$2,468,779</b>	<b>\$8,089,776</b>	<b>\$134,917,720</b>
Certificated Staffing	\$72,970,021	\$725,059	\$0	\$0	\$0	\$73,695,080
Uncertificated Staffing	\$21,963,784	\$2,288,749	\$4,659,824	\$87,413	\$0	\$28,999,770
Contracted and General Services	\$4,131,014	\$1,060,336	\$1,614,890	\$2,318,766	\$0	\$9,125,006
Supplies	\$11,242,954	\$100,239	\$180,864	\$10,000	\$0	\$11,534,057
Utilities	\$0	\$52,600	\$2,255,000	\$0	\$0	\$2,307,600
Capital and Debt Services	\$0	\$0	\$0	\$0	\$8,089,776	\$8,089,776
Transfers	\$1,087,531	\$26,300	\$0	\$52,600	\$0	\$1,166,431

## Expenditures by Object

Lethbridge School District No. 51 will spend approximately \$102.69 million on staffing, which is about 76% of the District's \$134.92 million budget.

Wage increases in the budget will be 0% for 2018-2019. Teacher negotiations are still in progress. Other unionized and non-union employees have not commenced compensation discussions for 2018-2019, except for CUPE 2843 which represents the educational assistants, administrative assistants/supports, and other school supports. Overall benefit rates are expect to remain at the same overall levels for 2018-2019.

The chart below compares the expenditures of the 2018-2019 budget with the 2017-2018 budget.

Expenditures by Object	2018-2019	2017-2018	Variance	Change %
<b>Total Expenditures</b>	<b>\$134,917,720</b>	<b>\$128,556,661</b>	<b>\$6,361,059</b>	<b>4.95%</b>
Certificated Staffing	\$73,695,080	\$71,250,365	\$2,444,715	3.43%
Uncertificated Staffing	\$28,999,770	\$28,282,684	\$717,086	2.54%
Contracted and General Services	\$9,125,006	\$9,058,617	\$66,389	0.73%
Supplies	\$11,534,057	\$9,498,318	\$2,035,739	21.43%
Utilities	\$2,307,600	\$2,172,600	\$135,000	6.21%
Capital and Debt Services	\$8,089,776	\$7,209,956	\$879,820	12.20%
Transfers	\$1,166,431	\$1,084,121	\$82,310	7.59%

The District expends approximately 76% of the budget on salary and benefits. Approximately \$73.7 million is expended on teaching staff (certificated staffing), which is approximately 55% of the total district budget. The District will expend **3.43%** more on teaching staff costs in 2018-2019. Average teacher costs decreased from 2017-2018. Additional teachers have been included in the budget to help address enrolment growth and class sizes. **Overall there are approximately 28.3 FTE teachers more than in 2017-2018, which is a 4.71% increase in the number of teaching staff.**



Approximately \$29.0 million is spent on support staff, which is approximately 21% of the total district budget. The District expects 2.54% increase in support staff costs in 2018-2019. Average educational assistants costs increased from 2017-2018 due to experience increments. **Overall there is a 5.7 FTE or 1.1% increase in support staff.**

There is an increase in Contracted Services and a significant increase in Supplies in the budget. Contracted services will see an increase due to items such as building maintenance, insurance, consulting, and professional learning. Supplies will increase significantly due to increases in school generated funds (SGF) activities, specifically increased costs for non-curricular travel and extracurricular activities.

The District will experience increased costs in utility and caretaking costs due to the addition of a new middle school, Senator Joyce Fairbairn Middle School, opening fall 2018. Also, due to a further increase in the new carbon tax levy the district will experience increased heating costs.

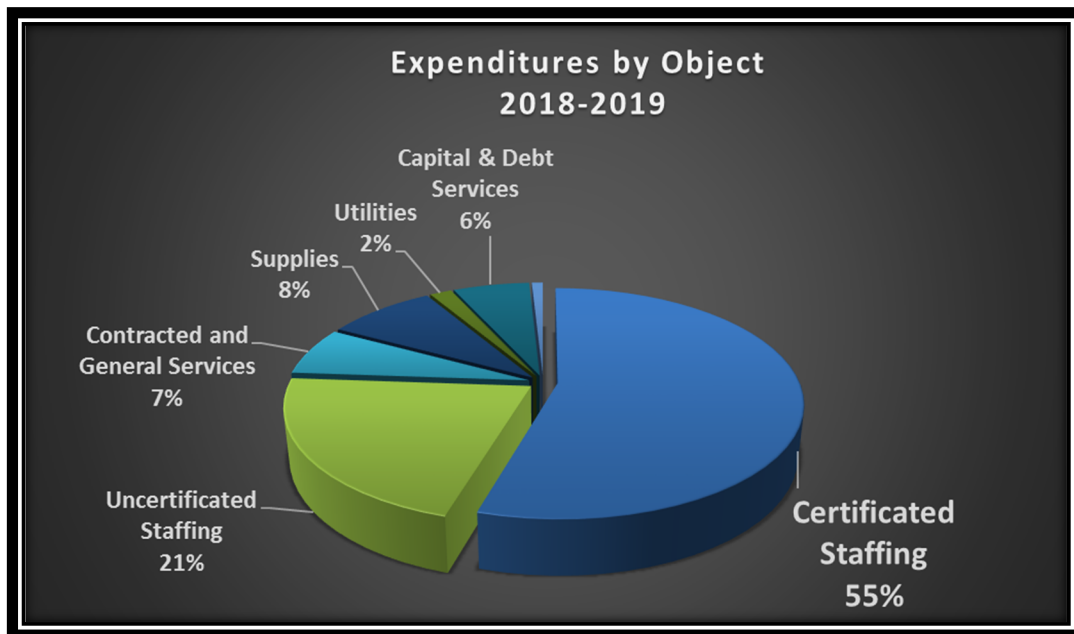
Capital and Debt Services had an increase due to the increased amount of amortization of tangible capital assets (based on prior year actuals). This increase is somewhat offset by a decrease in funding for the Infrastructure Maintenance and Renewal (IMR) grant based on a reduction in Provincial grant rates.

In 2017-2018, the cost was approximately \$11,784 to educate a full time equivalent student in [Lethbridge School District No. 51](#) as compared to the provincial average of all public school authorities of \$11,935 per student. In 2017-2018 the cost was \$11,951 and in the 2018-2019 budget the cost is projected to be \$12,416 per full time equivalent student. The Board implements a responsible fiscal plan to ensure that resources entrusted to the District are spent efficiently, effectively, and reflects the Board's priorities to provide the best learning opportunities for [Lethbridge School District No. 51](#) students.

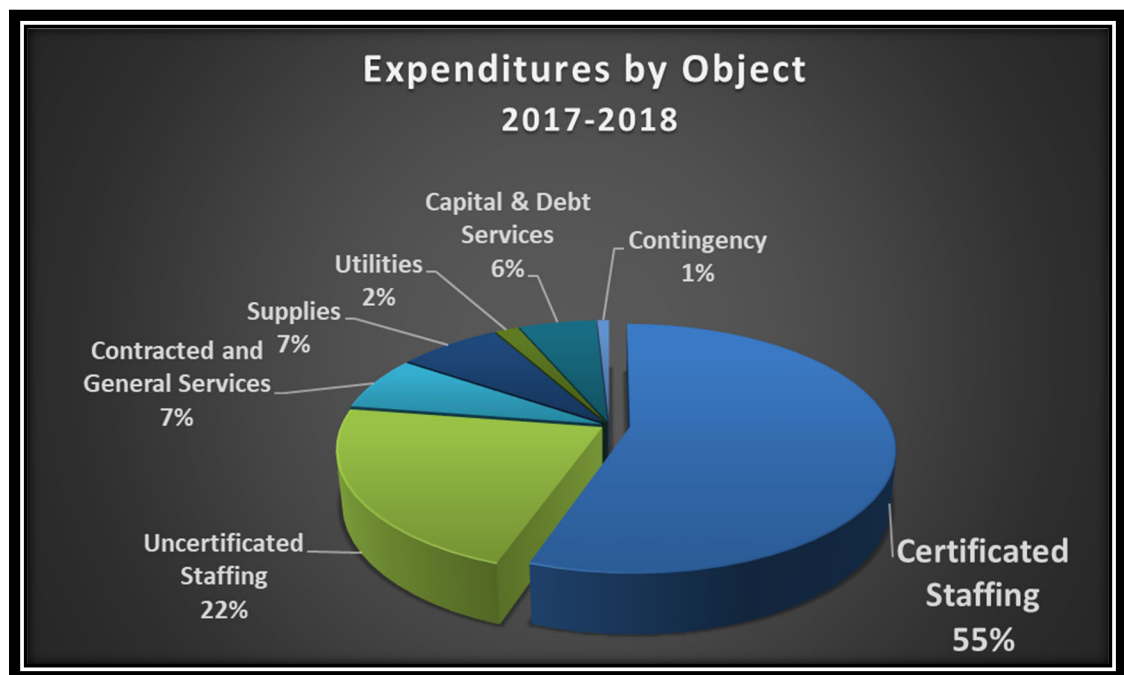


**Mike Mountain Horse  
Elementary School**  
30 Year Anniversary

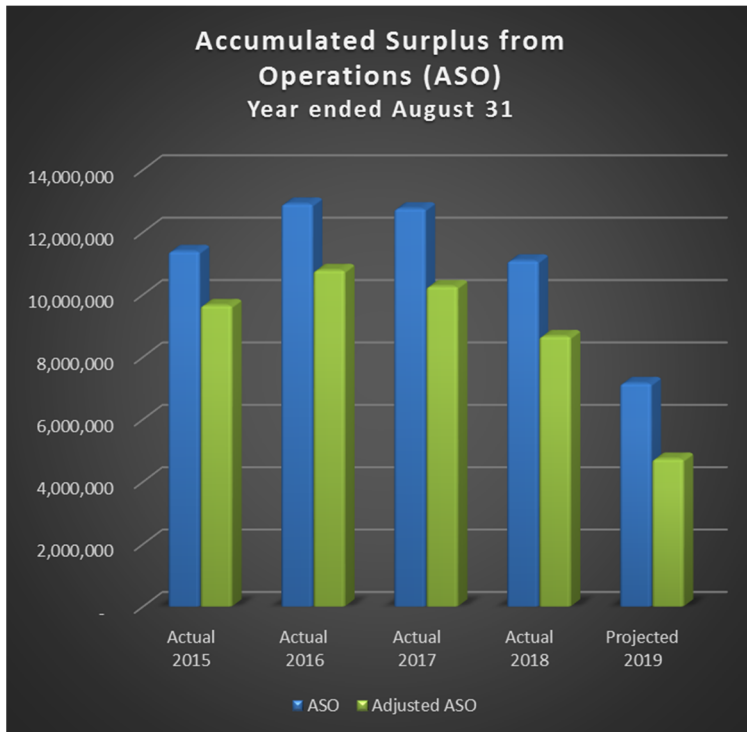




Expenditures for the 2018-2019 budget are compared with budgeted expenditures from 2017-2018 to illustrate the similarity between the two years.



## Financial Impact



The District has been able to build the Accumulated Surplus from Operations (ASO) in the years 2014 to 2016 as funds were being saved for the District's evergreening of computers at the elementary school level in 2016-2017. These technology evergreening funds have been reallocated to capital reserves as these projects are going to be capitalized in the future cycles.

In accordance with Public Sector Accounting Standards, the unspent school generated funds (SGF) is included in the District's ASO. The "Adjusted ASO" excludes these unspent SGF funds which are held at the schools. The Adjusted ASO is typically reviewed and compared to expenditures to review the financial health of the District (recommended ratio is between 1% and 5%).

School Year	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019
Adjusted ASO ratio	9.15%	9.45%	8.70%	7.01%	3.51%

In the 2017-2018 school year, there was a total of \$3.5 million in reserve funds planned to be utilized to balance expenditures. The District planned to use reserve funds for students entering our school jurisdiction that require additional support, literacy assessment at elementary schools, and the costs of commissioning Senator Joyce Fairbairn Middle School. School sites allocated some one-time reserve funds to address class size concerns at the secondary level and purchase furniture and equipment and resources. The reduction in the use of one-time reserves over the planned budget is due to increased funding received over original estimates, lower average salary costs, and some planned spending deferred to the 2018-2019 year. As a result, August 31, 2018 will have an estimated ASO of \$11.087 million and an Adjusted ASO of \$8.663 million or 7.01% of planned expenditures.

In budget 2018-2019, one-time reserves will be used for students entering our school jurisdiction that require additional support, support for literacy assessment at elementary schools, numeracy and Spanish resources, funding a full-day kindergarten pilot project, and school based priorities. The use of one-time reserves will reduce the Accumulated Surplus from Operations (ASO) of the District to approximately \$7.158 million and an estimated Adjusted ASO of \$4.734 million or 3.51% of planned expenditures. It has been recommended that school districts maintain an ASO over 1% percent of operating expenditures in order to deal with emergent and contingent situations. If a district's ASO falls below 1%, government may consider the district's financial health to be a concern.

The District will need to monitor the ASO in future operating budgets to ensure that it maintains an appropriate balance between meeting the needs of students and the financial health of the District. The amount of the ASO will be dependent on future financial resources from Alberta Education and expenditure decisions made by the District.

## Human Resources

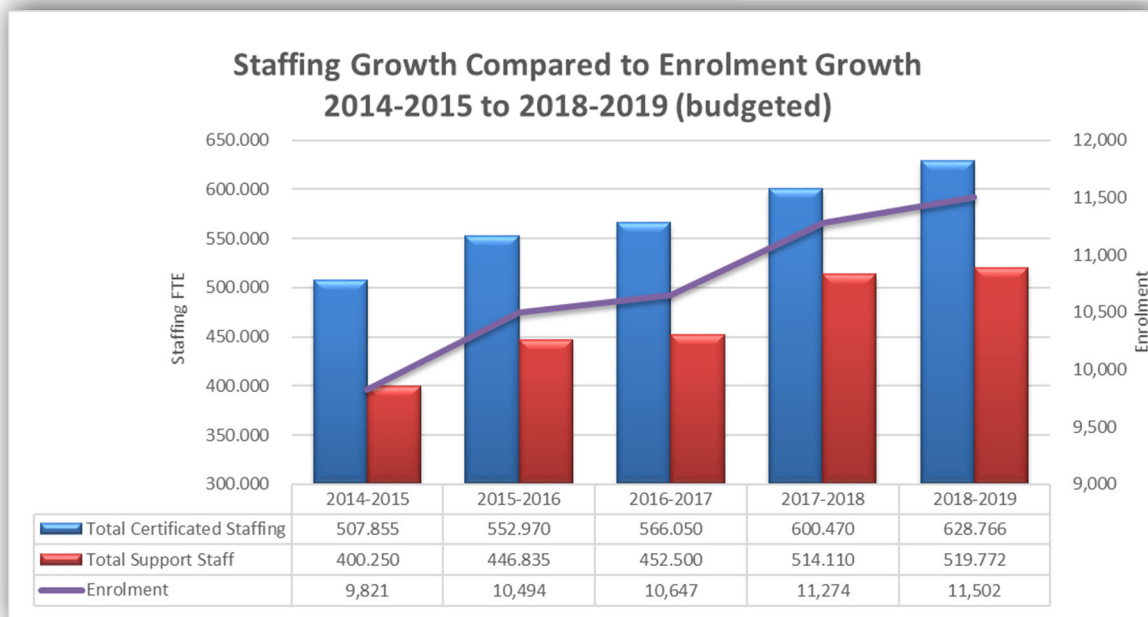
District staffing has the greatest impact on the educational opportunities provided to students within [Lethbridge School District No. 51](#) and consequently makes up 76% of the District's budget. The District will employ 629 full time equivalent (FTE) teachers and 520 full time equivalents (FTE) support staff in 2018-2019. Teachers and support staff have continued to grow since 2011-2012 due to enrolment growth in the District.

The District spends 55% of the budget on teaching staff. Teaching staff will increase by 28.3 FTE. With no increase in grant rates, additional teaching staff have been added to address student growth only and the addition of Senator Joyce Fairbairn Middle School. Reducing class sizes and maintaining other supports and services is a difficult balancing act. According to an Alberta School Boards Association Survey, in 2016-2017 (most recent survey available), [Lethbridge School District No. 51's](#) teaching staff have more years of experience and teacher training than the provincial average of school boards across the province. The provincial average for teacher training is 4.99 years and teacher experience is 7.97 years. The District average is 5.27 years of teacher training and 7.98 years of experience. This means that [Lethbridge School District No. 51](#) would spend approximately \$1,165 per teacher more than school districts with teaching staff at the average years of teacher training or experience.

The District spends 21% of the budget on support staff positions and overall they will increase by 5.7 FTE in 2018-2019. There is an increase in administrative support due to the addition of Senator Joyce Fairbairn Middle School. Due to increased funding from enrolment growth and demographic changes that impact the Inclusive Learning budget there is an increase in Educational Assistants and other support staff positions.



WCHS – Griffin rugby



In the five year period from 2014-2015 total district staffing will have increased by 240.43 FTE or 26.48%. Teaching staff will have increased by 120.91 FTE or 23.81% and support staff has increased by 119.52 FTE or 29.86%. Enrolment has grown by 1,681 students since September 2014 which is a 17.12% increase. Support staff have grown significantly in the last five years. The Classroom Improvement Fund (CIF), which has been available in budget 2017-2018 and 2018-2019 has provided funding for additional teaching and support staffing in the classrooms.

## Capital Plan

All new school facilities are funded from the Province of Alberta through Alberta Education in consultation with the Department of Infrastructure. Each year, school jurisdictions submit facility needs for the next three years and await funding and approval from the province.

Lethbridge is experiencing increased growth on the west side of the city, with significant growth projected in the elementary and middle school populations. Currently our schools in west Lethbridge have an average utilization of 91% of capacity and is expected to increase to 103% utilization by 2020-2021. [Lethbridge School District No. 51](#) is excited about the opening of Senator Joyce Fairbairn Middle School, a new 900 student Westside grades 6-8 middle school opening in August 2018. In the prior year, the District also opened Coalbanks Elementary School, a 600 student Westside K-5 elementary school, which has been operating for the 2017-2018 school year.

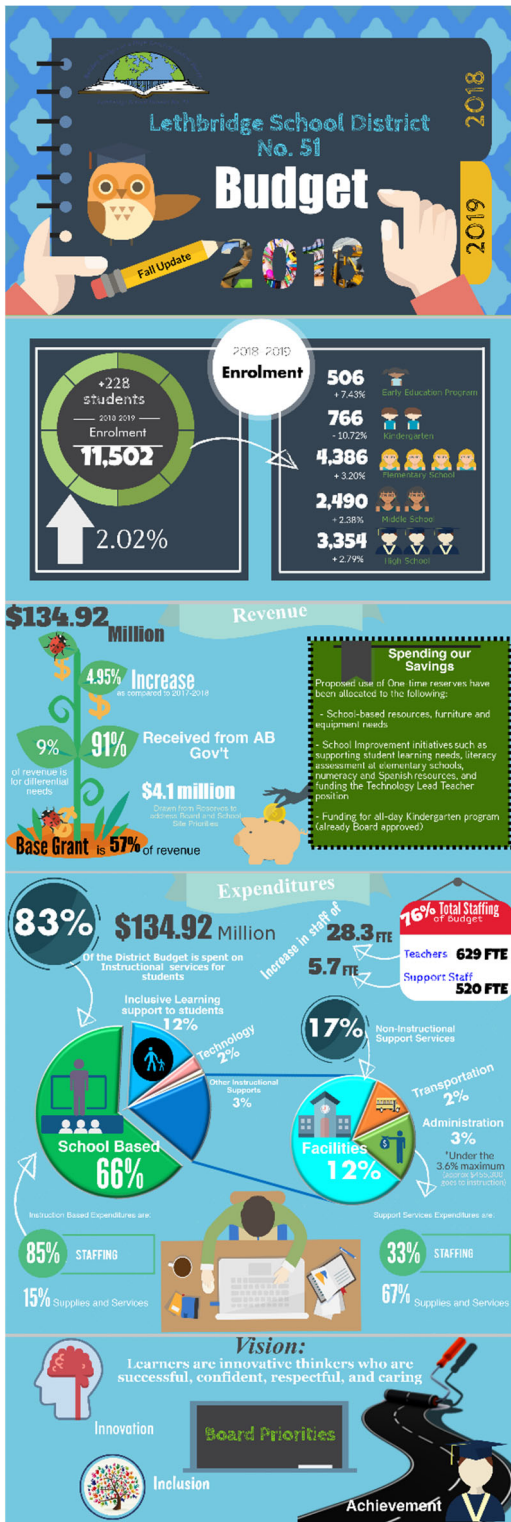
There are also new subdivisions planned for the south side of the city, and elementary schools in this area have utilization rates of 101% to 174% of capacity, therefore with projected enrolments expected to increase, a new elementary school has been requested for south Lethbridge. In 2018, the District received approval to construct a 600 student K-5 elementary in South East Lethbridge.

The District has also requested a number of expansion and modernization projects to upgrade school facilities for deficiencies in school buildings to ensure the health and safety of students and upgrade building structural components, mechanical and electrical services. The number one priority for modernization and preservation in the 2018 capital plan is Galbraith Elementary School, which is 105 years old. Funding has also been requested for modular classroom space immediately to facilitate growth in school communities.

In 2018, the District developed a comprehensive Three (3) Year Capital Plan, which provides details on the District's capital planning processes and priorities, reviews utilization, and provides details on the District's plans for capital projects and modernizations. The Capital Plan is available to the public on the District's website.



**Senator Joyce Fairbairn Middle School in west Lethbridge**  
Opening August 2018.



## Information

### Board of Trustees

The elected board of trustees of [Lethbridge School District No. 51](#) for the period October 2017 to October 2021:

*Mr. Clark Bosch, Chair*  
*Mrs. Jan Foster, Vice Chair*  
*Mr. Tyler Demers*  
*Mrs. Donna Hunt*  
*Mr. Doug James*  
*Mrs. Christine Light*  
*Mrs. Lola Major*

### Senior Administration

Senior administration for [Lethbridge School District No. 51](#):

*Dr. Cheryl Gilmore, Superintendent*  
*Mrs. Morag Asquith, Associate Superintendent, Instructional Services*  
*Mrs. Christine Lee, Associate Superintendent, Business Affairs*  
*Mr. Rik Jesse, Associate Superintendent, Human Resources*

[Lethbridge School District No. 51](#) prides itself on providing outstanding educational opportunities for the students of the City of Lethbridge and believes in its new mission “**Lethbridge School District is inclusive, forward-thinking, and accountable for engaging students in quality learning experiences that develop strong foundations, innovative minds and responsible citizens**”. For further information about [Lethbridge School District No. 51](#) view the District’s Three Year Education Plan and Annual Education Results Report and the Audited Financial Statements on the District’s website at [www.lethsd.ab.ca](http://www.lethsd.ab.ca). The website is a great resource to provide further information about [Lethbridge School District No. 51’s](#) schools services, and resources.



## Revenue And Allocations To Budget Center

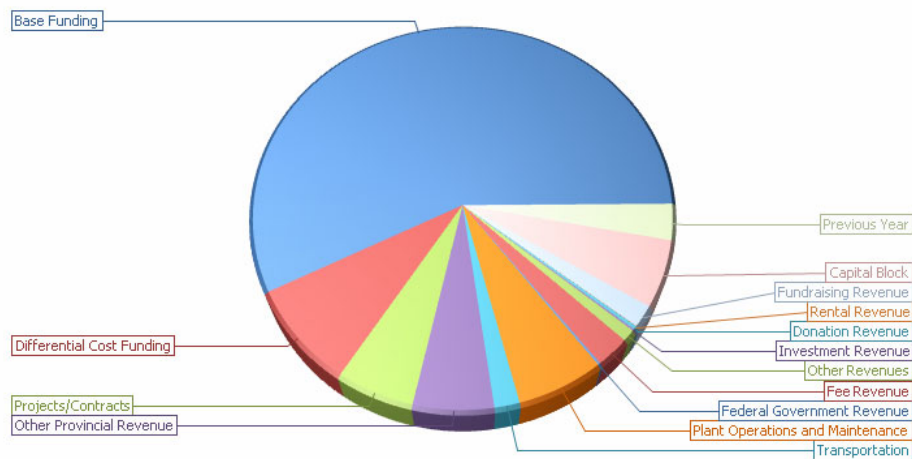
Lethbridge School District No. 51

2018-2019 September 30th Budget

Lethbridge School District No. 51

2018-2019 September 30th Budget

### Lethbridge School District No. 51



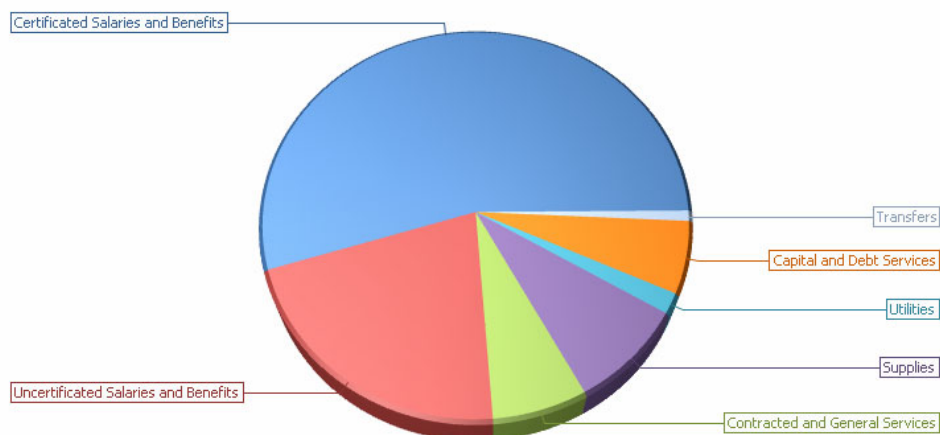
Category	Amount	Percentage
Base Funding	\$77,101,473	57%
Differential Cost Funding	\$11,483,705	9%
Projects/Contracts	\$7,665,580	6%
Other Provincial Revenue	\$7,870,226	6%
Transportation	\$2,468,500	2%
Plant Operations and Maintenance	\$8,566,817	6%
Federal Government Revenue	\$248,128	0%
Fee Revenue	\$3,409,709	3%
Other Revenues	\$1,314,219	1%
Investment Revenue	\$193,000	0%
Donation Revenue	\$363,000	0%
Rental Revenue	\$34,704	0%
Fundraising Revenue	\$2,461,000	2%
Capital Block	\$7,633,022	6%
Previous Year	\$4,104,637	3%
<b>Revenue And Allocations To Budget Center</b>	<b>\$134,917,720</b>	

## Expenditures

Lethbridge School District No. 51  
2018-2019 September 30th Budget  
Lethbridge School District No. 51

2018-2019 September 30th Budget

### Lethbridge School District No. 51



Category	Amount	Percentage
Certificated Salaries and Benefits	\$73,695,080	55%
Uncertificated Salaries and Benefits	\$28,999,770	21%
Contracted and General Services	\$9,125,006	7%
Supplies	\$11,534,057	9%
Utilities	\$2,307,600	2%
Capital and Debt Services	\$8,089,776	6%
Transfers	\$1,166,431	1%
<b>Expenditures</b>	<b>\$134,917,720</b>	



# Budget Report

**Lethbridge School District No. 51**  
**2018-2019 September 30th Budget**

Lethbridge School District No. 51

2018-2019 September 30th Budget

## Lethbridge School District No. 51

### Revenue And Allocations To Budget Center

Base Funding	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
ECS Base Instruction Revenue	\$4,174,553	\$4,215,561
ECS Basic Grant Rate	\$3,339.90	\$3,339.90
ECS Class Size Rate	\$760.84	\$760.84
ECS in Preschool	0 students	234 students
ECS Regular Enrollment	1,018 students	794 students
Grade 1 to 3 Basic Instruction Revenue	\$21,168,536	\$21,266,956
Gr1-3 Class Size Rate	\$1,521.68	\$1,521.68
Grade 1 to 3 Basic Grant Rate	\$6,680	\$6,680
Grade 1 to 3 Enrollment(Excluding First Nations Students)	2,581 students	2,592 students
Institutional Enrollment Gr1-3	0 students	1 students
Grade 4 to 6 Base Instruction Revenue	\$17,735,400	\$17,808,880
Grade 4 to 6 Basic Grant Rate	\$6,680	\$6,680
Grade 4 to 6 Enrollment (Excluding First Nations Students)	2,655 students	2,666 students
Grade 7 to 9 Base Instruction Revenue	\$16,366,000	\$16,733,400
Grade 7 to 9 Basic Grant Rate	\$6,680	\$6,680
Grade 7 to 9 Enrollment (Excluding First Nations Students)	2,448 students	2,499 students
Institutional Enrollment Gr4-9	2 students	6 students
Grade 10 to 12 Base Instruction Revenue	\$17,594,010	\$18,151,741
# of CEU's to equal 1 FTE	35.000 CEU	35.000 CEU
CEU Rate	\$190.85	\$190.85
CTS Tier 2 additional Revenue	\$23,000	\$23,000
CTS Tier 3 Grant	\$225,000	\$225,000
Enrollment Contingency	0.00 fte	0.00 fte
Grade 10 -12 FTE enrollment (excluding First Nations students)	2,537 FTE	2,620 FTE
Tier 4 Revenue - Off Campus	\$400,000	\$400,000
Outreach Program Funding	\$62,973	\$62,973
Outreach Base Funding	\$62,972.76	\$62,972.76
Total Number of Outreach Sites	1 sites	1 sites
<b>Base Funding</b>	<b>\$77,101,473</b>	<b>\$78,239,511</b>
<b>Revenue And Allocations To Budget Center</b>	<b>57%</b>	<b>59%</b>

Differential Cost Funding	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Aboriginal Funding	\$977,049	\$977,049
Aboriginal Factor	0.6235 factor	0.6235 factor
Aboriginal Students Identified	830 students	830 students
Learning Grant	\$1,888	\$1,888
Englishas a Second Language Funding	\$988,821	\$988,821
ESL Enrollment	840 students	840 students
ESL Factor	0.6235 factor	0.6235 factor
Learning Grant	\$1,888	\$1,888
Small School by Necessity	\$94,000	\$94,000
Socio Economic Status Funding	\$1,128,269	\$1,128,269
Learning Grant	\$1,888	\$1,888
Social Economic Status Index student population	2,400 students	2,400 students
Socio Economic Status Factor	0.2490 factor	0.2490 factor
Inclusive Education Funding	\$8,295,566	\$8,295,566
<b>Differential Cost Funding</b>	<b>\$11,483,705</b>	<b>\$11,483,705</b>
<b>Revenue And Allocations To Budget Center</b>	<b>9%</b>	<b>9%</b>

<b>Projects/Contracts</b>	<b>2018-2019 September 30th Budget</b>	<b>2018-2019 Preliminary Budget</b>
CIF Grant	\$1,302,700	\$1,254,000
CIF Grant Funding	\$1,302,700	\$1,254,000
ECS Severely Disabled PUF Revenue	\$4,500,000	\$4,500,000
Institutional Program Grants	\$942,043	\$873,820
Regional Collaborative Services Delivery Revenue	\$310,524	\$406,271
School Nutrition Program	\$277,473	\$252,000
SuperNet Funding	\$272,790	\$272,790
Building Collaboration & Capacity in Education	\$10,050	\$10,050
French Language Enhancement Project (FLEP)	\$0	\$74,000
Dual-Credit Grant	\$50,000	\$50,000
<b>Projects/Contracts</b>	<b>\$7,665,580</b>	<b>\$7,692,931</b>
<b>Revenue And Allocations To Budget Center</b>	<b>6%</b>	<b>6%</b>

<b>Other Provincial Revenue</b>	<b>2018-2019 September 30th Budget</b>	<b>2018-2019 Preliminary Budget</b>
Alberta Mental Health - MC#3	\$386,867	\$389,711
Equity of Opportunity Grant	\$1,075,000	\$1,075,000
French Immersion Revenue	\$85,000	\$85,000
Narrowing Teacher's Salary Gap Funding	\$90,332	\$90,332
School Fee Reduction Grant	\$252,000	\$252,000
Southwest Child and Family Services - MC#1	\$134,027	\$97,490
Grant Clawback from Alberta Education	(\$653,000)	(\$653,000)
Teacher Pension Costs Paid by Government	\$6,500,000	\$6,500,000
<b>Other Provincial Revenue</b>	<b>\$7,870,226</b>	<b>\$7,836,533</b>
<b>Revenue And Allocations To Budget Center</b>	<b>6%</b>	<b>6%</b>

<b>Transportation</b>	<b>2018-2019 September 30th Budget</b>	<b>2018-2019 Preliminary Budget</b>
ECS Severely Disabled Transportation Revenue	\$40,967	\$40,967
Special Transportation for Disabilities Revenue	\$175,448	\$175,448
Urban Transportation Revenue	\$2,252,085	\$2,252,085
<b>Transportation</b>	<b>\$2,468,500</b>	<b>\$2,468,500</b>
<b>Revenue And Allocations To Budget Center</b>	<b>2%</b>	<b>2%</b>

<b>Plant Operations and Maintenance</b>	<b>2018-2019 September 30th Budget</b>	<b>2018-2019 Preliminary Budget</b>
Plant Operation and Maintenance Revenue	\$8,566,817	\$8,566,817
<b>Plant Operations and Maintenance</b>	<b>\$8,566,817</b>	<b>\$8,566,817</b>
<b>Revenue And Allocations To Budget Center</b>	<b>6%</b>	<b>7%</b>

<b>Federal Government Revenue</b>	<b>2018-2019 September 30th Budget</b>	<b>2018-2019 Preliminary Budget</b>
First Nation's Revenue	\$248,128	\$248,128
First Nation's Gr. 10-12 Tuition Rate	\$10,032	\$10,032
First Nations 10-12 Enrollment	4 students	4 students
First Nations 1-9 Enrollment	20 students	20 students
First Nations ECS Enrollment	0 students	0 students
First Nation's ECS Tuition Rate	\$5,016	\$5,016
First Nations Gr. 1-9 Tuition Rate	\$10,400	\$10,400
<b>Federal Government Revenue</b>	<b>\$248,128</b>	<b>\$248,128</b>
<b>Revenue And Allocations To Budget Center</b>	<b>0%</b>	<b>0%</b>

<b>Fee Revenue</b>	<b>2018-2019 September 30th Budget</b>	<b>2018-2019 Preliminary Budget</b>
Fees for Optional Courses or Materials	\$235,621	\$271,803
Fee Revenue Collected	\$235,621	\$271,803
School Fees - School Generated Funds	\$3,174,088	\$3,174,088
<b>Fee Revenue</b>	<b>\$3,409,709</b>	<b>\$3,445,891</b>
<b>Revenue And Allocations To Budget Center</b>	<b>3%</b>	<b>3%</b>

Other Revenues	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Early Education Program Fees	\$336,000	\$336,000
Lethbridge FCSS - MC#4	\$169,219	\$220,100
Miscellaneous Sales Revenue	\$138,802	\$138,802
Parent Link - MC#2	\$34,528	\$35,009
Teacher Secondment Revenue	\$153,115	\$153,115
Tuition Fees (Foreign)	\$315,500	\$315,500
Dual-Credit Tuition	\$167,055	\$167,055
Average CEU - Dual-Credit - EA	6 CEU	6 CEU
Average CEU - Dual-Credit - Mechanic	15 CEU	15 CEU
Average CEU - Dual-Credit - Standard	5 CEU	5 CEU
Dual-Credit Enrolment - EA	20 students	20 students
Dual-Credit Enrolment - Mechanic	15 students	15 students
Dual-Credit Enrolment - Standard	60 students	60 students
Dual-Credit tuition - Standard	\$259	\$259
<b>Other Revenues</b>	<b>\$1,314,219</b>	<b>\$1,365,581</b>
<b>Revenue And Allocations To Budget Center</b>	<b>1%</b>	<b>1%</b>

Investment Revenue	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Interest and Investment Income	\$193,000	\$193,000
<b>Investment Revenue</b>	<b>\$193,000</b>	<b>\$193,000</b>
<b>Revenue And Allocations To Budget Center</b>	<b>0%</b>	<b>0%</b>

Donation Revenue	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Gifts and Donations	\$363,000	\$390,000
<b>Donation Revenue</b>	<b>\$363,000</b>	<b>\$390,000</b>
<b>Revenue And Allocations To Budget Center</b>	<b>0%</b>	<b>0%</b>

Rental Revenue	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Rentals - Facilities	\$34,704	\$34,704
<b>Rental Revenue</b>	<b>\$34,704</b>	<b>\$34,704</b>
<b>Revenue And Allocations To Budget Center</b>	<b>0%</b>	<b>0%</b>

Fundraising Revenue	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Fundraising Revenue	\$2,461,000	\$2,461,000
<b>Fundraising Revenue</b>	<b>\$2,461,000</b>	<b>\$2,461,000</b>
<b>Revenue And Allocations To Budget Center</b>	<b>2%</b>	<b>2%</b>

Capital Block	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Amortization of Capital Allocations	\$4,576,935	\$3,472,584
Infrastructure Maintenance and Renewal Grant Revenue	\$3,056,087	\$3,056,087
<b>Capital Block</b>	<b>\$7,633,022</b>	<b>\$6,528,671</b>
<b>Revenue And Allocations To Budget Center</b>	<b>6%</b>	<b>5%</b>

Previous Year	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Administration Surplus(Deficit) Carry Forward	\$120,000	\$0
Instruction Surplus/(Deficit) Carry Forward	\$3,491,566	\$708,747
Maintenance Surplus/(Deficit) Carry Forward	\$95,036	\$56,970
Previous Year Committed funds	\$398,035	\$0
Prior Year Committed funds	\$398,035	\$0
<b>Previous Year</b>	<b>\$4,104,637</b>	<b>\$765,717</b>
<b>Revenue And Allocations To Budget Center</b>	<b>3%</b>	<b>1%</b>

<b>Revenue And Allocations To Budget Center</b>	<b>\$134,917,720</b>	<b>\$131,720,689</b>
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## Expenditures

Certificated Salaries and Benefits	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Certificated Salaries and Benefits	\$73,695,080	\$73,134,636
<b>Expenditures</b>	<b>55%</b>	<b>56%</b>

Uncertificated Salaries and Benefits	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Uncertificated Salaries and Benefits	\$28,999,770	\$29,341,084
<b>Expenditures</b>	<b>21%</b>	<b>22%</b>

<b>Contracted and General Services</b>	<b>2018-2019 September 30th Budget</b>	<b>2018-2019 Preliminary Budget</b>
Alberta Home and School AGM Registration Fees	\$7,000	\$7,000
Board Communications	\$35,000	\$35,000
Building Maintenance	\$724,075	\$775,034
Employee Assistance	\$20,160	\$20,160
Grounds Maintenance	\$53,000	\$53,000
Insurance/Bond Premium	\$445,000	\$445,000
District Health and Wellness Committee	\$24,000	\$24,000
Extra Curricular	\$64,298	\$64,303
Professional Learning	\$1,071,276	\$1,084,391
Auditor	\$31,500	\$31,500
Legal Services	\$25,000	\$25,000
Computer Services	\$265,868	\$255,868
Consultants	\$801,238	\$755,381
Election Expenses	\$12,000	\$12,000
Employee Assistance Expense	\$720	\$720
Postage	\$51,126	\$53,975
Telephone	\$183,900	\$189,400
Wide Area Network (WAN) Communications	\$352,000	\$352,000
Bussing Costs	\$2,051,766	\$2,047,296
Bus Pass Purchases	\$235,000	\$235,000
Bussing - Field Trips	\$74,848	\$64,748
Equipment Repair	\$146,912	\$142,012
Building Rentals	\$27,740	\$27,890
Equipment Rental/Leases	\$103,900	\$96,300
Server Evergreen	\$25,000	\$25,000
Dues/Fees	\$289,408	\$289,408
ASBA Membership Fees	\$67,458	\$67,458
Membership Zone 6	\$2,850	\$2,850
Printing	\$338,700	\$309,850
Advertising	\$33,700	\$33,700
Advertising & Recruitment of Personnel	\$6,000	\$6,000
Banquets and Lunches	\$59,000	\$60,000
Miscellaneous Services	\$1,097,441	\$1,091,441
Employee Recognition	\$15,000	\$15,000
Technology Department Costs	\$26,795	\$26,795
Multimedia Infrastructure Repairs	\$17,053	\$18,617
Travel and Subsistence	\$126,175	\$125,075
Car Allowances	\$141,231	\$141,231
Co-curricular	\$71,868	\$71,868
<b>Contracted and General Services Expenditures</b>	<b>\$9,125,006</b> 7%	<b>\$9,081,271</b> 7%

<b>Supplies</b>	<b>2018-2019 September 30th Budget</b>	<b>2018-2019 Preliminary Budget</b>
Services, Contracts and Supplies School Generated	\$6,129,088	\$6,129,088
Activities		
Supplies	\$2,865,267	\$2,481,092
Media Materials	\$117,219	\$92,726
Computer Supplies and Software	\$604,198	\$536,398
Textbooks	\$257,810	\$200,223
Furniture and Equipment (Under \$5000)	\$527,087	\$309,420
Computer Purchases	\$1,033,388	\$1,016,888
<b>Supplies Expenditures</b>	<b>\$11,534,057</b> 9%	<b>\$10,765,835</b> 8%

<b>Utilities</b>	<b>2018-2019 September 30th Budget</b>	<b>2018-2019 Preliminary Budget</b>
Electricity	\$1,515,000	\$1,515,000
Gas	\$590,000	\$590,000
Water and Sewer	\$202,600	\$202,600
<b>Utilities Expenditures</b>	<b>\$2,307,600</b> 2%	<b>\$2,307,600</b> 2%

<b>Capital and Debt Services</b>	<b>2018-2019 September 30th Budget</b>	<b>2018-2019 Preliminary Budget</b>
Amortization of Capital Assets	\$5,138,184	\$3,937,894
Infrastructure Maintenance and Renewal	\$2,951,592	\$2,951,592
<b>Capital and Debt Services</b>	<b>\$8,089,776</b>	<b>\$6,889,486</b>
<b>Expenditures</b>	<b>6%</b>	<b>5%</b>

<b>Transfers</b>	<b>2018-2019 September 30th Budget</b>	<b>2018-2019 Preliminary Budget</b>
Capital Purchases (Over \$5000)	\$105,000	\$0
Committments from prior year	\$398,035	\$0
Prior Year Committed funds	\$398,035	\$0
Reserves	\$70,000	\$34,943
Contingency (Unallocated Expense)	\$593,396	\$165,835
<b>Transfers</b>	<b>\$1,166,431</b>	<b>\$200,778</b>
<b>Expenditures</b>	<b>1%</b>	<b>0%</b>

<b>Expenditures</b>	<b>\$134,917,720</b>	<b>\$131,720,689</b>
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#### Summary

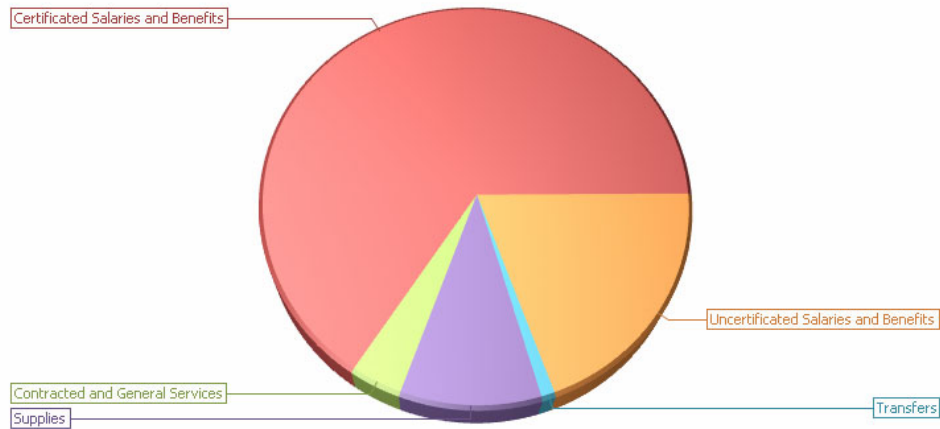
	<b>2018-2019 September 30th Budget</b>	<b>2018-2019 Preliminary Budget</b>
Total Revenues and Allocations To Budget	\$134,917,720	\$131,720,689
Total Expenditures	\$134,917,720	\$131,720,689
<b>Variance</b>	<b>\$0</b>	<b>\$0</b>

## Expenditures

Lethbridge School District No. 51  
2018-2019 September 30th Budget  
Lethbridge School District No. 51

2018-2019 September 30th Budget

### Total Instruction



Category	Amount	Percentage
Capital and Debt Services	\$0	0%
Certificated Salaries and Benefits	\$72,970,020	66%
Contracted and General Services	\$4,131,014	4%
Supplies	\$11,242,954	10%
Transfers	\$1,087,531	1%
Uncertificated Salaries and Benefits	\$21,963,784	20%
<b>Expenditures</b>	<b>\$111,395,304</b>	

# Budget Group Report

Lethbridge School District No. 51

2018-2019 September 30th Budget

Lethbridge School District No. 51

2018-2019 September 30th Budget

## Total Instruction

### Revenue And Allocations To Budget Center

Basic Program Allocation	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
<b>Total</b>	<b>\$111,395,304</b>	<b>\$109,392,740</b>
Revenue And Allocations To Budget Center	100%	100%

Revenue And Allocations To Budget Center	\$111,395,304	\$109,392,740
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### Expenditures

Certificated Salaries and Benefits	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
<b>Total</b>	<b>\$72,970,021</b>	<b>\$72,410,258</b>
Expenditures	66%	66%

Uncertificated Salaries and Benefits	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
<b>Total</b>	<b>\$21,963,784</b>	<b>\$22,291,778</b>
Expenditures	20%	20%

Contracted and General Services	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Building Maintenance	\$200,060	\$252,482
Employee Assistance	\$16,800	\$16,800
Insurance/Bond Premium	\$37,950	\$37,950
District Health and Wellness Committee	\$24,000	\$24,000
Extra Curricular	\$64,298	\$64,303
Professional Learning	\$1,006,223	\$1,026,838
Consultants	\$665,791	\$610,063
Postage	\$41,976	\$40,825
Telephone	\$121,400	\$126,900
Wide Area Network (WAN) Communications	\$352,000	\$352,000
Bussing - Field Trips	\$74,848	\$64,748
Equipment Repair	\$95,812	\$90,912
Building Rentals	\$27,740	\$27,890
Equipment Rental/Leases	\$72,900	\$65,300
Server Evergreen	\$25,000	\$25,000
Dues/Fees	\$271,608	\$271,608
Printing	\$311,700	\$282,850
Advertising	\$7,700	\$7,700
Banquets and Lunches	\$20,000	\$21,000
Miscellaneous Services	\$409,826	\$403,826
Technology Department Costs	\$26,795	\$26,795
Multimedia Infrastructure Repairs	\$17,053	\$18,617
Travel and Subsistence	\$53,075	\$51,975
Car Allowances	\$114,591	\$114,591
Co-curricular	\$71,868	\$71,868
<b>Total</b>	<b>\$4,131,014</b>	<b>\$4,096,841</b>
Expenditures	4%	4%

Supplies	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Services, Contracts and Supplies School Generated	\$6,129,088	\$6,129,088
Activities		
Supplies	\$2,620,064	\$2,233,142
Media Materials	\$117,219	\$92,726
Computer Supplies and Software	\$602,298	\$534,498
Textbooks	\$257,810	\$200,223
Furniture and Equipment (Under \$5000)	\$508,087	\$290,420
Computer Purchases	\$1,008,388	\$991,888
<b>Total</b>	<b>\$11,242,954</b>	<b>\$10,471,985</b>



<b>Expenditures</b>	<b>10%</b>	<b>10%</b>
<b>Transfers</b>	<b>2018-2019 September 30th Budget</b>	<b>2018-2019 Preliminary Budget</b>
Capital Purchases (Over \$5000)	\$105,000	\$0
Transfers to (-) / from other sites (+)	(\$78,900)	(\$78,900)
Committments from prior year	\$398,035	\$0
Prior Year Committed funds	\$398,035	\$0
Reserves	\$70,000	\$34,943
Contingency (Unallocated Expense)	\$593,396	\$165,835
<b>Total</b>	<b>\$1,087,531</b>	<b>\$121,878</b>
<b>Expenditures</b>	<b>1%</b>	<b>0%</b>

<b>Expenditures</b>	<b>\$111,395,304</b>	<b>\$109,392,740</b>
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#### Summary

	<b>2018-2019 September 30th Budget</b>	<b>2018-2019 Preliminary Budget</b>
Total Revenues and Allocations To Budget	\$111,395,304	\$109,392,740
Total Expenditures	\$111,395,304	\$109,392,740
<b>Variance</b>	<b>\$0</b>	<b>\$0</b>

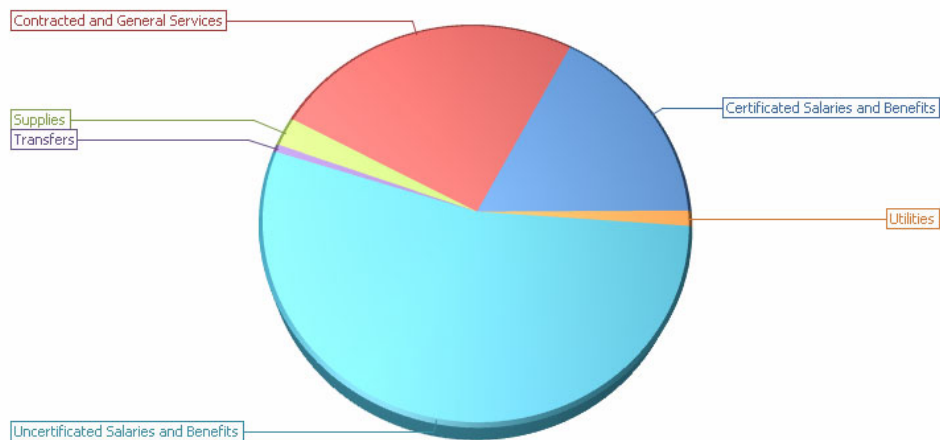
## Expenditures

Lethbridge School District No. 51  
2018-2019 September 30th Budget

Lethbridge School District No. 51

2018-2019 September 30th Budget

### Total Administration



Category	Amount	Percentage
Certificated Salaries and Benefits	\$725,059	17%
Contracted and General Services	\$1,060,336	25%
Supplies	\$100,239	2%
Transfers	\$26,300	1%
Uncertificated Salaries and Benefits	\$2,288,749	54%
Utilities	\$52,600	1%
<b>Expenditures</b>	<b>\$4,253,283</b>	

# Budget Group Report

Lethbridge School District No. 51

2018-2019 September 30th Budget

Lethbridge School District No. 51

2018-2019 September 30th Budget

## Total Administration

### Revenue And Allocations To Budget Center

Basic Program Allocation	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
<b>Total</b>	<b>\$4,253,283</b>	<b>\$4,259,106</b>
<b>Revenue And Allocations To Budget Center</b>	<b>100%</b>	<b>100%</b>

<b>Revenue And Allocations To Budget Center</b>	<b>\$4,253,283</b>	<b>\$4,259,106</b>
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### Expenditures

Certificated Salaries and Benefits	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
<b>Total</b>	<b>\$725,059</b>	<b>\$724,378</b>
<b>Expenditures</b>	<b>17%</b>	<b>17%</b>

Uncertificated Salaries and Benefits	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
<b>Total</b>	<b>\$2,288,749</b>	<b>\$2,288,888</b>
<b>Expenditures</b>	<b>54%</b>	<b>54%</b>

Contracted and General Services	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Alberta Home and School AGM Registration Fees	\$7,000	\$7,000
Board Communications	\$35,000	\$35,000
Building Maintenance	\$30,000	\$30,000
Insurance/Bond Premium	\$126,700	\$126,700
Professional Learning	\$33,003	\$33,003
Auditor	\$31,500	\$31,500
Legal Services	\$25,000	\$25,000
Computer Services	\$265,868	\$255,868
Consultants	\$115,447	\$125,318
Election Expenses	\$12,000	\$12,000
Employee Assistance Expense	\$720	\$720
Postage	\$9,150	\$13,150
Telephone	\$28,000	\$28,000
Equipment Repair	\$5,000	\$5,000
Equipment Rental/Leases	\$31,000	\$31,000
Dues/Fees	\$17,500	\$17,500
ASBA Membership Fees	\$67,458	\$67,458
Membership Zone 6	\$2,850	\$2,850
Printing	\$27,000	\$27,000
Advertising	\$25,000	\$25,000
Advertising & Recruitment of Personnel	\$6,000	\$6,000
Banquets and Lunches	\$36,500	\$36,500
Miscellaneous Services	\$18,000	\$18,000
Employee Recognition	\$15,000	\$15,000
Travel and Subsistence	\$67,000	\$67,000
Car Allowances	\$22,640	\$22,640
<b>Total</b>	<b>\$1,060,336</b>	<b>\$1,064,207</b>
<b>Expenditures</b>	<b>25%</b>	<b>25%</b>

Supplies	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Supplies	\$73,239	\$75,733
Furniture and Equipment (Under \$5000)	\$12,000	\$12,000
Computer Purchases	\$15,000	\$15,000
<b>Total</b>	<b>\$100,239</b>	<b>\$102,733</b>
<b>Expenditures</b>	<b>2%</b>	<b>2%</b>

<b>Utilities</b>	<b>2018-2019 September 30th Budget</b>	<b>2018-2019 Preliminary Budget</b>
Electricity	\$25,000	\$25,000
Gas	\$25,000	\$25,000
Water and Sewer	\$2,600	\$2,600
<b>Total</b>	<b>\$52,600</b>	<b>\$52,600</b>
<b>Expenditures</b>	<b>1%</b>	<b>1%</b>

<b>Transfers</b>	<b>2018-2019 September 30th Budget</b>	<b>2018-2019 Preliminary Budget</b>
Transfers to (-) / from other sites (+)	\$26,300	\$26,300
<b>Total</b>	<b>\$26,300</b>	<b>\$26,300</b>
<b>Expenditures</b>	<b>1%</b>	<b>1%</b>

<b>Expenditures</b>	<b>\$4,253,283</b>	<b>\$4,259,106</b>
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#### Summary

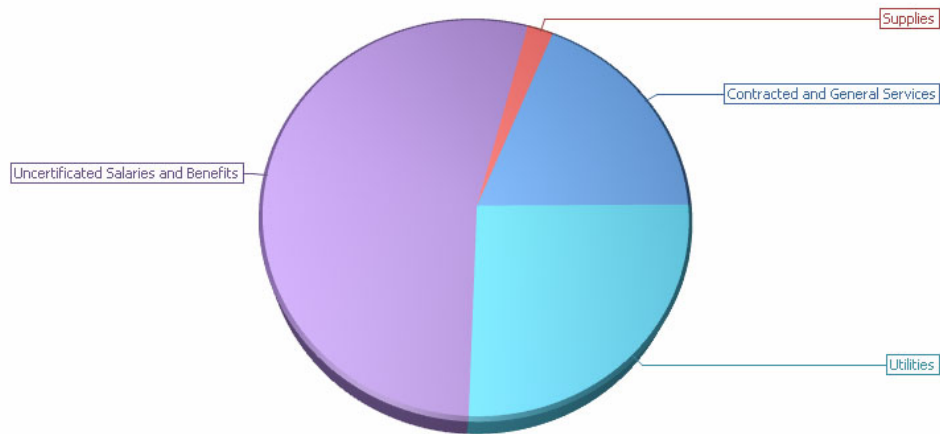
	<b>2018-2019 September 30th Budget</b>	<b>2018-2019 Preliminary Budget</b>
Total Revenues and Allocations To Budget	\$4,253,283	\$4,259,106
Total Expenditures	\$4,253,283	\$4,259,106
<b>Variance</b>	<b>\$0</b>	<b>\$0</b>

## Expenditures

Lethbridge School District No. 51  
2018-2019 September 30th Budget  
Lethbridge School District No. 51

2018-2019 September 30th Budget

### Plant Operations and Maintenance



Category	Amount	Percentage
Contracted and General Services	\$1,614,890	19%
Supplies	\$180,864	2%
Transfers	\$0	0%
Uncertificated Salaries and Benefits	\$4,659,824	53%
Utilities	\$2,255,000	26%
<b>Expenditures</b>	<b>\$8,710,578</b>	

# Budget Group Report

Lethbridge School District No. 51

2018-2019 September 30th Budget

Lethbridge School District No. 51

2018-2019 September 30th Budget

## Plant Operations and Maintenance

### Revenue And Allocations To Budget Center

Basic Program Allocation	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
<b>Total</b>	<b>\$8,710,578</b>	<b>\$8,710,578</b>
<b>Revenue And Allocations To Budget Center</b>	<b>100%</b>	<b>100%</b>

<b>Revenue And Allocations To Budget Center</b>	<b>\$8,710,578</b>	<b>\$8,710,578</b>
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### Expenditures

Uncertificated Salaries and Benefits	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
<b>Total</b>	<b>\$4,659,824</b>	<b>\$4,661,034</b>
<b>Expenditures</b>	<b>53%</b>	<b>54%</b>

Contracted and General Services	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Building Maintenance	\$494,015	\$492,552
Employee Assistance	\$3,360	\$3,360
Grounds Maintenance	\$53,000	\$53,000
Insurance/Bond Premium	\$280,350	\$280,350
Professional Learning	\$22,050	\$22,050
Telephone	\$34,500	\$34,500
Equipment Repair	\$46,100	\$46,100
Dues/Fees	\$300	\$300
Advertising	\$1,000	\$1,000
Banquets and Lunches	\$2,500	\$2,500
Miscellaneous Services	\$669,615	\$669,615
Travel and Subsistence	\$4,100	\$4,100
Car Allowances	\$4,000	\$4,000
<b>Total</b>	<b>\$1,614,890</b>	<b>\$1,613,427</b>
<b>Expenditures</b>	<b>19%</b>	<b>19%</b>

Supplies	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Supplies	\$171,964	\$172,217
Computer Supplies and Software	\$1,900	\$1,900
Furniture and Equipment (Under \$5000)	\$7,000	\$7,000
<b>Total</b>	<b>\$180,864</b>	<b>\$181,117</b>
<b>Expenditures</b>	<b>2%</b>	<b>2%</b>

Utilities	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Electricity	\$1,490,000	\$1,490,000
Gas	\$565,000	\$565,000
Water and Sewer	\$200,000	\$200,000
<b>Total</b>	<b>\$2,255,000</b>	<b>\$2,255,000</b>
<b>Expenditures</b>	<b>26%</b>	<b>26%</b>

<b>Expenditures</b>	<b>\$8,710,578</b>	<b>\$8,710,578</b>
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### Summary

	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Total Revenues and Allocations To Budget	\$8,710,578	\$8,710,578
Total Expenditures	\$8,710,578	\$8,710,578
<b>Variance</b>	<b>\$0</b>	<b>\$0</b>



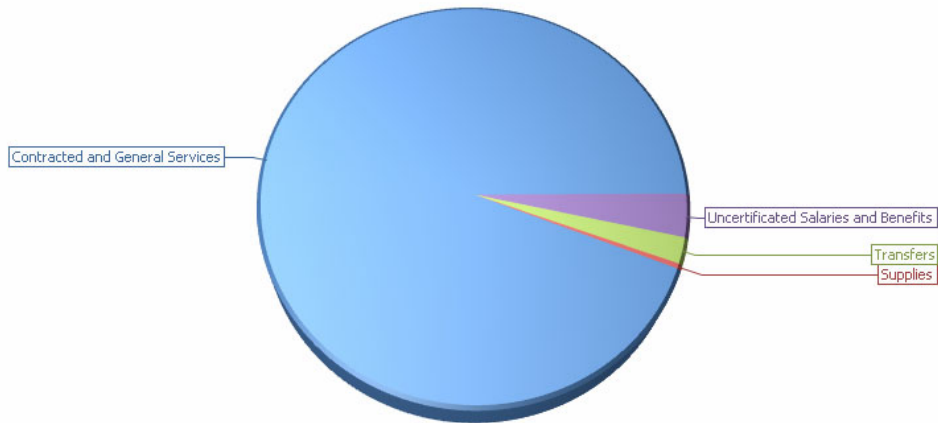
## Expenditures

Lethbridge School District No. 51  
2018-2019 September 30th Budget

Lethbridge School District No. 51

2018-2019 September 30th Budget

### Transportation



Category	Amount	Percentage
Contracted and General Services	\$2,318,766	94%
Supplies	\$10,000	0%
Transfers	\$52,600	2%
Uncertificated Salaries and Benefits	\$87,413	4%
Expenditures	\$2,468,779	

# Budget Group Report

Lethbridge School District No. 51

2018-2019 September 30th Budget

Lethbridge School District No. 51

2018-2019 September 30th Budget

## Transportation

### Revenue And Allocations To Budget Center

Basic Program Allocation	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
<b>Total</b>	<b>\$2,468,779</b>	<b>\$2,468,779</b>
<b>Revenue And Allocations To Budget Center</b>	<b>100%</b>	<b>100%</b>

<b>Revenue And Allocations To Budget Center</b>	<b>\$2,468,779</b>	<b>\$2,468,779</b>
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### Expenditures

Uncertificated Salaries and Benefits	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
<b>Total</b>	<b>\$87,413</b>	<b>\$99,383</b>
<b>Expenditures</b>	<b>4%</b>	<b>4%</b>

Contracted and General Services	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Professional Learning	\$10,000	\$2,500
Consultants	\$20,000	\$20,000
Bussing Costs	\$2,051,766	\$2,047,296
Bus Pass Purchases	\$235,000	\$235,000
Travel and Subsistence	\$2,000	\$2,000
<b>Total</b>	<b>\$2,318,766</b>	<b>\$2,306,796</b>
<b>Expenditures</b>	<b>94%</b>	<b>93%</b>

Supplies	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Computer Purchases	\$10,000	\$10,000
<b>Total</b>	<b>\$10,000</b>	<b>\$10,000</b>
<b>Expenditures</b>	<b>0%</b>	<b>0%</b>

Transfers	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Transfers to (-) / from other sites (+)	\$52,600	\$52,600
<b>Total</b>	<b>\$52,600</b>	<b>\$52,600</b>
<b>Expenditures</b>	<b>2%</b>	<b>2%</b>

<b>Expenditures</b>	<b>\$2,468,779</b>	<b>\$2,468,779</b>
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## Summary

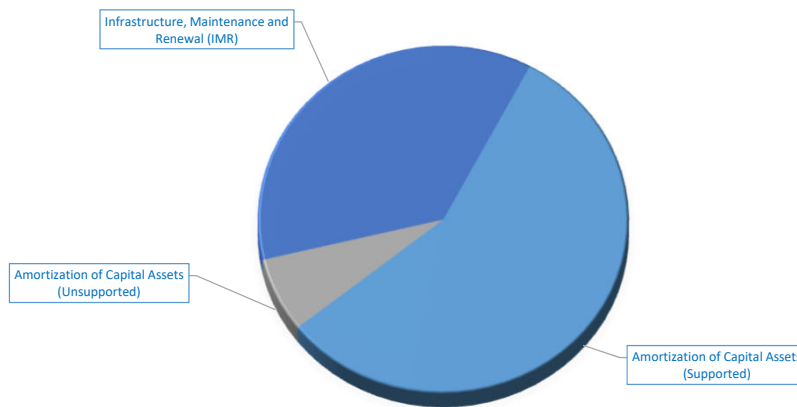
	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Total Revenues and Allocations To Budget	\$2,468,779	\$2,468,779
Total Expenditures	\$2,468,779	\$2,468,779
<b>Variance</b>	<b>\$0</b>	<b>\$0</b>

## Expenditures

Lethbridge School District No. 51  
2018-2019 September 30th Budget  
Lethbridge School District No. 51

2018-2019 September 30th Budget

### Capital and Debt Services



Category	Amount	Percentage
Amortization of Capital Assets (Supported)	\$4,576,935	57%
Amortization of Capital Assets (Unsupported)	\$561,249	7%
Infrastructure, Maintenance and Renewal (IMR)	\$2,951,592	36%
<b>Expenditures</b>	<b>\$8,089,776</b>	

# Budget Group Report

Lethbridge School District No. 51  
2018-2019 September 30th Budget  
Lethbridge School District No. 51

2018-2019 September 30th Budget

## Capital and Debt Services

### Revenue And Allocations To Budget Center

Basic Program Allocation	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Total	\$8,089,776	\$6,889,486
Revenue And Allocations To Budget Center	100%	100%

Revenue And Allocations To Budget Center	\$8,089,776	\$6,889,486
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### Expenditures

Capital and Debt Services	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Amortization of Capital Assets	\$5,138,184	\$3,937,894
Infrastructure Maintenance and Renewal	\$2,951,592	\$2,951,592
Total	\$8,089,776	\$6,889,486
Expenditures	100%	100%

Expenditures	\$8,089,776	\$6,889,486
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### Summary

	2018-2019 September 30th Budget	2018-2019 Preliminary Budget
Total Revenues and Allocations To Budget	\$8,089,776	\$6,889,486
Total Expenditures	\$8,089,776	\$6,889,486
Variance	\$0	\$0