

Lethbridge School District No. 51



G.S. Lakie Middle School
Dance Production "Cypher"

2017-2018 Preliminary Budget

*Learners are innovative thinkers who are successful,
confident, respectful, and caring*



Lethbridge School District No. 51

Prepared by the Division of Business Affairs
433, 15th Street South
Lethbridge, Alberta, Canada T1J 2Z4

Presentation: May 23, 2017

*For more information, visit our website at:
www.lethsd.ab.ca*



*Learners are innovative thinkers who are successful,
confident, respectful, and caring*



Lethbridge School District No. 51

Lethbridge School District No. 51

2017-2018 Operating Budget

Index to Summary Information

Note the information presented in this document is summary information only. Please see the district website (www.lethsd.ab.ca) for the detailed budget document after final budget approval May 30th, 2017.

	Page
Budget Belief Statements	2
Budget Development Process Chart	3
Executive Summary	4
School District Revenue Chart	23
School District Expenditure Chart	24
School District Budget Report	25
 <u>Budget Group Reports:</u>	
Instruction	30
Administration	33
Plant Operations and Maintenance	36
Transportation	39
Capital and Debt Services	41

LETHBRIDGE SCHOOL DISTRICT NO. 51

BOARD OF TRUSTEES BELIEF STATEMENTS FOR PREPARATION OF THE 2017-2018 BUDGET

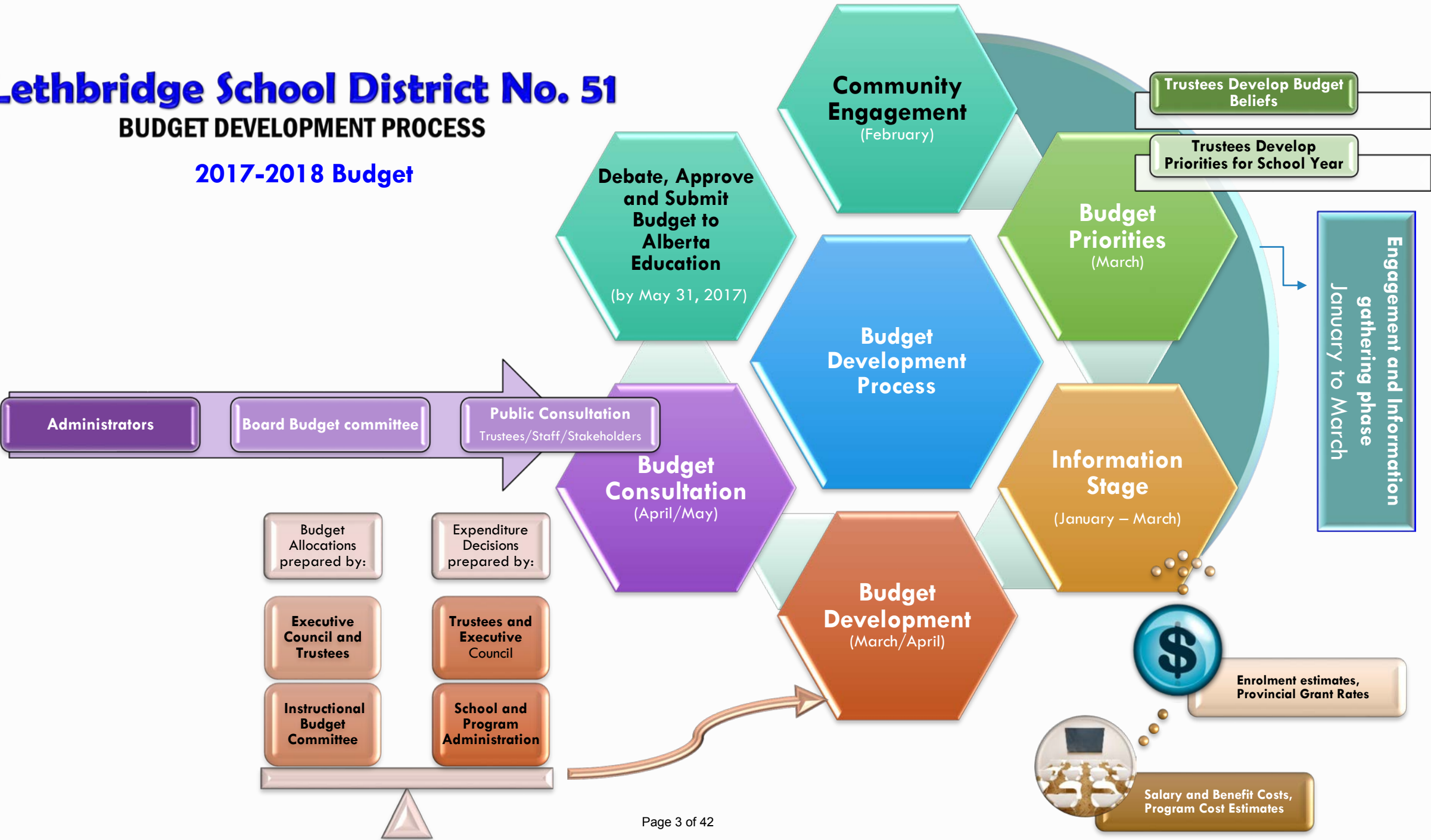
Lethbridge School District No. 51 is primarily funded by Alberta Education. The Board is legally obligated to create and approve the annual district budget and to fiscally manage the District's funds in a responsible manner, ensuring that the educational needs of students are met within a balanced budget, as required by the *School Act*.

- The Board believes in a budget process that is open and transparent.
- The Board believes that the budget shall provide for staffing to facilitate educational opportunities for all our students.
- The Board believes that education at the primary level is foundational to student success, and as such is a priority.
- The Board believes that funds need to be allocated to enable each school to remain viable and to be able to promote equitable access to educational opportunities and resources for students.
- The Board believes in keeping District and school levied fees as low as possible.
- The Board believes maintaining an uncommitted reserve is necessary for emergent and contingent situations.
- The Board believes that equitable opportunities for student learning are achieved by allocating funds to specific centralized programs and services.
- The Board believes in providing targeted opportunities to further innovative practices in schools.

Lethbridge School District No. 51

BUDGET DEVELOPMENT PROCESS

2017-2018 Budget

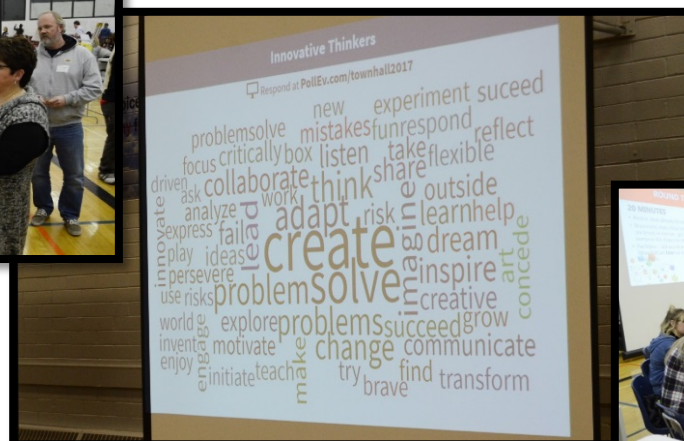


Lethbridge School District No. 51

The School District was established in 1886 and proudly serves a community that is quickly approaching 100,000 residents and is the fifth fastest growing city in Canada according to the 2016 Government of Canada census. [Lethbridge School District No. 51](#) serves over 11,170 students from early education (pre-school) to grade twelve. The District provides high quality learning experiences for students through a broad range of educational programs in twenty one schools and four institutional programs.

District Priorities and Strategies

The Board of Trustees held a consultation session with the education stakeholders of the community. This consultation included a highly successful Town Hall meeting which provided the opportunity for approximately 200 parents, students, district staff, and community members to provide comments and feedback to the trustees. This year's consultation used a World Café format and centered on a question directly related to one of the key themes in the District Vision statement: What strategies can be implemented to develop innovative thinkers within schools, outside of schools in collaboration with parents, business, industry and community? This question also focused on the Board priority of supporting the implantation of initiatives designed to develop innovative thinkers.



Vision:

Learners are innovative thinkers who are successful, confident, respectful, and caring.

Mission:

Lethbridge School District is inclusive, forward-thinking, and accountable for engaging students in quality learning experiences that develop strong foundations, innovative minds and responsible citizens.

Guiding Principles:

The Board believes a focus on learning builds capacity for continual improvement, innovative thinking, and confident, caring, and respectful citizens.

The following principles provide the foundation for our learning system:

Learning Foundations

- Every individual can learn.
- Learning is a lifelong activity.
- Learners that grow are resilient, adaptable and confident.
- Students learn in different ways and at different rates.
- Innovative thinkers engage critically and creatively.

Cultural Foundations

- Schools are welcoming, safe, caring, and respectful.
- Diversity is celebrated in an inclusive culture.
- Students are empathetic and responsible for the well-being of self and others.
- Schools inspire a passion for learning.

System Foundations

- Our system functions within the structure of Alberta Education.
- Priorities and decisions are further guided by collaboratively developed educational goals.
- Parents/Guardians are foundational to their children's learning.
- Quality education goes beyond the school walls and involves opportunities for engagement within the community.
- High standards result in successful school completion and transition to the adult world.

The Board of Trustees used this information to inform the development of priorities for the 2017-2018 school year and belief statements for the development of the 2017-2018 budget.

The budget allocates resources available to achieve the District's vision through priorities which address the learning needs and achievement outcomes for all students.

Priority: Supporting Student Achievement and closing the achievement gap.

OUTCOMES:

- Students achieve student learning outcomes with strong foundational skills in literacy and numeracy.
- Teachers possess a deep understanding of pedagogy that develops literacy and numeracy.
- Students are lifelong learners possessing the skills and attributes to successfully transition to further education, credentialing or the world of work.
- First Nations, Metis and Inuit (FNMI) student achievement will meet or exceed provincial standards.
- Teachers are highly skilled in all areas of the Teaching Quality Standard.

Priority: Supporting the implementation of initiatives designed to develop innovative thinkers.

OUTCOMES:

- Students demonstrate the attributes of innovation, creativity and critical thinking in a process based learning environment.
- All learners effectively use technology as creative and critical thinkers capable of accessing, sharing and creating knowledge.



2017 *Art's Alive and Well in the Schools* Exhibition
A yearly exhibition of student artwork

Priority: Supporting Student Diversity.

OUTCOMES:

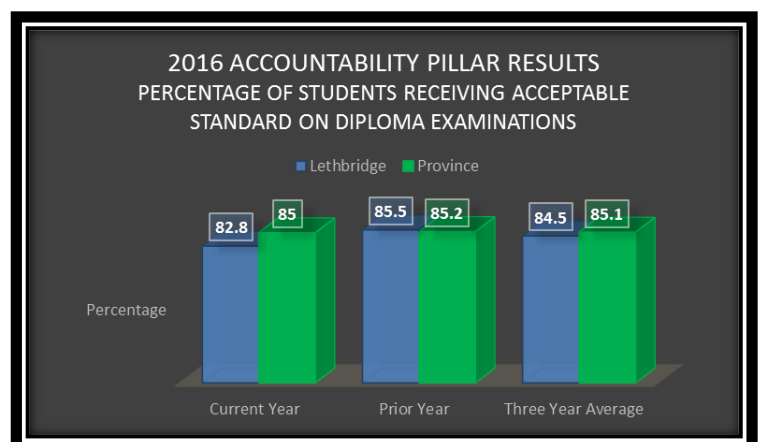
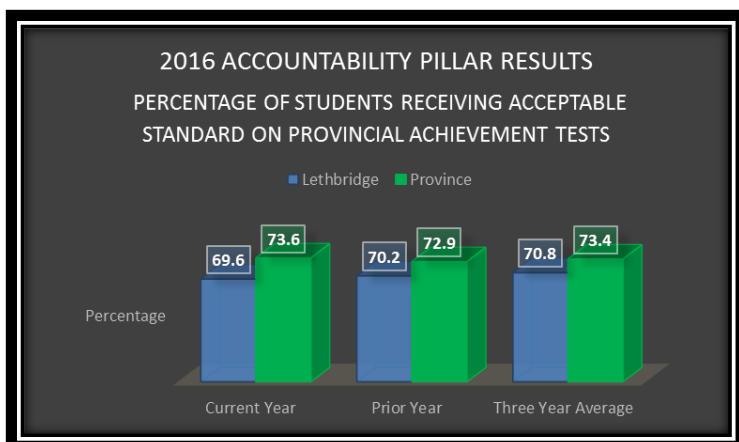
- Schools are welcoming, caring, respectful and safe learning environments.
- Schools are inclusive learning environments.
- Schools are learning environments that promote healthy lifestyles.

Student Achievement

In the majority of subject areas, [Lethbridge School District No. 51](#) students performed well in the Provincial Achievement Tests and Diploma Exams. The charts below demonstrate the 2016 Accountability Pillar student achievement results for the district as compared to the province. For the Provincial Achievement Tests, [Lethbridge School District No. 51](#) has declined and the provincial average has slightly increased in the percentage of students receiving the acceptable standard over the last three years. There has been a decrease over the last year in the percentage of students receiving the acceptable standard on Diploma Exams in the district as well as across the province. School and district staff analyze the results to develop improvement plans to further enhance student achievement in future years. The District utilizes the data in setting priorities and establishing goals, along with developing strategies and performance measures to ensure that success for all students is obtained. Achievement results are only one measure in assessing student success. The District defines student success in a number of ways and plans strategically to further these definitions of success including:

- **Resilience:** Learners possess the motivation, skills and confidence to fail or overcome obstacles and learn from the experience.
- **Responsibility:** Learners have an intrinsic sense of ownership and responsibility for growth in learning.
- **Achievement:** Learners possess the knowledge, skills, and attributes defined by the programs of study.
- **Wellness:** Learners are socially and emotionally well in schools where they feel safe, cared for, connected and happy.
- **Completion and Transition:** Learners complete high school and transition to the world of work or a post-secondary institution as productive members of society.

Student success in all areas can be attributed to the students who have worked hard and are engaged in their learning, their parents who provide the guidance and encouragement, and the staff in schools that put in a great effort to ensure each student has the opportunity to succeed. The budget allocates resources to assist schools in providing learning supports for all students to maximize success. The Board of Trustees continues supporting student achievement as one of the priorities for 2017-2018 and this is reflected in the development of the 2017-2018 budget. Student achievement is a consideration with continued budget support for literacy, Inclusive Learning, FNMI, curriculum implantation, technology integration and ESL support.





Meritorious Budget Award Program

[Lethbridge School District No. 51](#) is pleased to participate in the Association of School Business Officials (ASBO) International Meritorious Budget Award Program (MBA) for presentation of the 2017-2018 budget. The District received its first MBA for excellence in the presentation of the 2006-2007 budget and the eleven subsequent years up to and including the 2016-2017 budget.

Budget Process

The District's budget process involves stakeholders to ensure there is involvement in the development of the budget from start to final approval. The District undertook a number of consultations with stakeholders to discuss the current fiscal situation and to develop expenditure priorities for the 2017-2018 budget. A town hall meeting was held in February 2017 involving parents, students, staff, and the community, to explore strategies can be implemented to develop innovative thinkers within schools, outside of schools in collaboration with parents, business, industry and community? This question also focused on the Board priority of supporting the implantation of initiative designed to develop innovative thinkers. These ideas influenced the development of Board priorities. The Board of Trustees developed belief statements in March 2017 and set priorities which guided the development of the 2017-2018 budget. The budget process and policies used to develop the budget were unchanged from the development of the 2016-2017 budget.

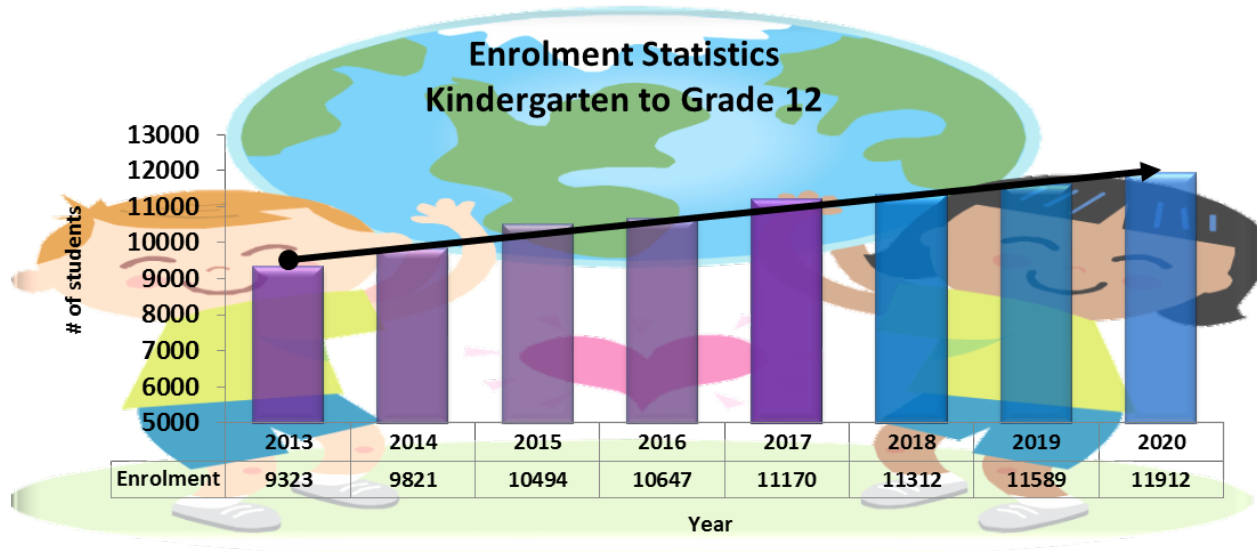
Information on funding and expenditure estimates was gathered and then the budget was developed in consultation with senior administration, school and program administrators, and trustees. Stakeholders, including parents, staff members, administration and trustees, are invited to the presentation of the budget in May 2017 to discuss the significant challenges in developing a fiscally responsible budget, how it relates to the priorities and strategies developed, and to gather feedback on the draft budget. Stakeholders are then encouraged to provide written comments on the budget to the Board for consideration at the budget debate May 30th, 2017. After final approval by the Board, the budget is then submitted to Alberta Education as required under legislation. Under legislation, the budget is to be submitted to Alberta Education by May 31st each year.

This budget is called the "Preliminary" budget version, although it is the legally adopted budget for purposes of meeting legislative requirements. The budget will be updated for actual known enrolments and other known changes as of September 30th 2017. This budget will become the budget under which the District will operate for the 2017-2018 school year.

Enrolment

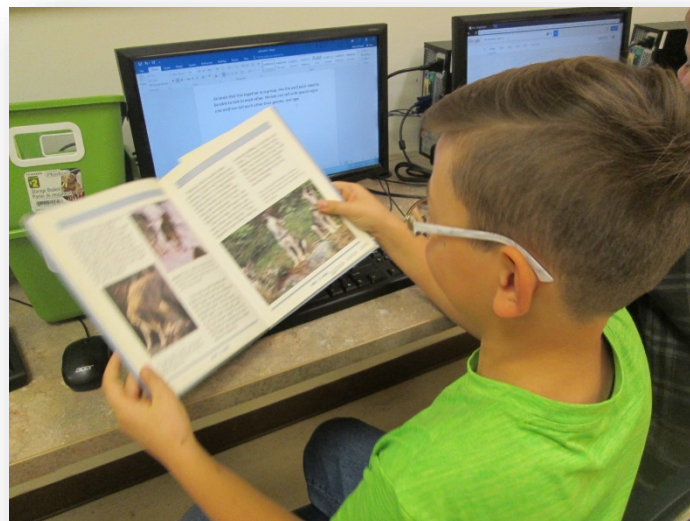
[Lethbridge School District No. 51](#) has 11,170 students enrolled in early education (pre-school) through Grade 12 in the 2017-2018 school year as compared to 10,647 in 2016-2017. This is an increase of 523 students or 4.91%. Overall, preschool student enrolment will increase by 201 students due to the addition of preschool programs in the District. Kindergarten will increase by

122 students and grades 1 to 12 enrolment will increase by 200 students for the 2017-2018 school year. Preschool and Kindergarten represent the largest area with of growth with enrolment at grades 1-5 decreasing by 2 students, grades 6-8 by 130 students and grades 9 to 12 by 72 students.

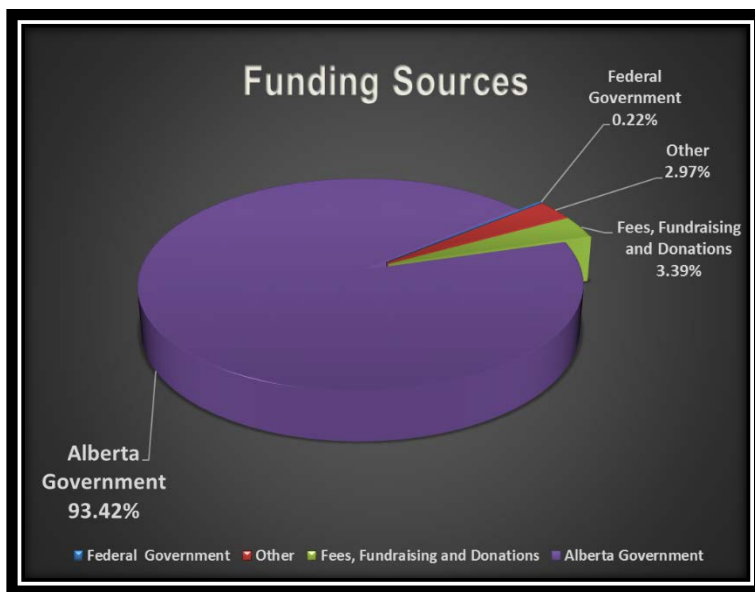


Historical enrolment data is used to predict enrolment for subsequent budget periods. The preceding chart illustrates the change in enrolment from September 2013 to September 2016 and projected enrolment over the next four years to September 2020. Enrolment has increased significantly in September 2014 by 5.34% and by 6.85% in 2015, mainly due to the addition of Immanuel Christian Schools, two schools that were previously private schools. Enrolment then increases by 1.46% in 2016.

Projected enrolments over the next four-year period show an increase in 2017 of 4.91%, mainly in preschool and ECS, 1.27% in 2018, 2.45% in 2019 and 2.78% in 2020. There has been an upward trend in enrolment due in part to the significant growth that the City of Lethbridge has experienced in prior years, in particular Lethbridge has become home to many refugee families from other countries. In the Government of Canada Census held in 2016 Lethbridge is ranked as the fifth-fastest growing city in Canada. However, migration to the city is not the only factor in the upward trend. Increases in birth rates also has an impact on future student enrolment. In the four year period 2017 to 2020 enrolments are projected to increase by 712 students or 6.64%. Enrolment fluctuations have a significant impact on future grant revenues as 60% of the District's funding is based on the number of students enrolled as of September 30th.



Funding Sources



Lethbridge School District No. 51 is financially dependent on funding from the Province of Alberta. The school district receives 93% of its funding from government sources. The District has control over other revenues such as school fees, school generated funds, outside grants, investment revenues, and one-time reserve funds, which comprise only 7% of the District's revenue.

Total budgeted revenues for 2017-2018 are \$124.1 million. Included in these revenues is approximately \$1.9 million of prior year's reserves. Total revenues for the District increased by .31% over 2016-2017.

Base Grant funding is based on funded student enrolment. This funding increased by 2.91%. Base funding is calculated on the number of students enrolled as of September 30th of each school year. Base funding did not receive a grant rate increase. Although enrolment growth is 4.91%, due to the significant increase in preschool and kindergarten students, FTE enrolment growth is 3.0%. The increase in funding is related to FTE enrolment growth of 3.0%, along with a decrease in anticipated high school credit earnings due to a reduction in the amount of credits that will be funded per student per year.

Rates for various grants under differentiated funding, such as Inclusive Education, First Nations Metis and Inuit, English as a Second Language and Socio Economic Status were frozen at 2016-2017 funding rates. Due to enrolment growth and demographic changes, there is an increase in differential cost funding of 6.18%.

Project/Contract funding increased by 4.98% due to an increase in Program Unit Funding based on funding received in 2016-2017 for students requiring these supports after the finalization of the 2016-2017 budget and continued growth in 2017-2018.

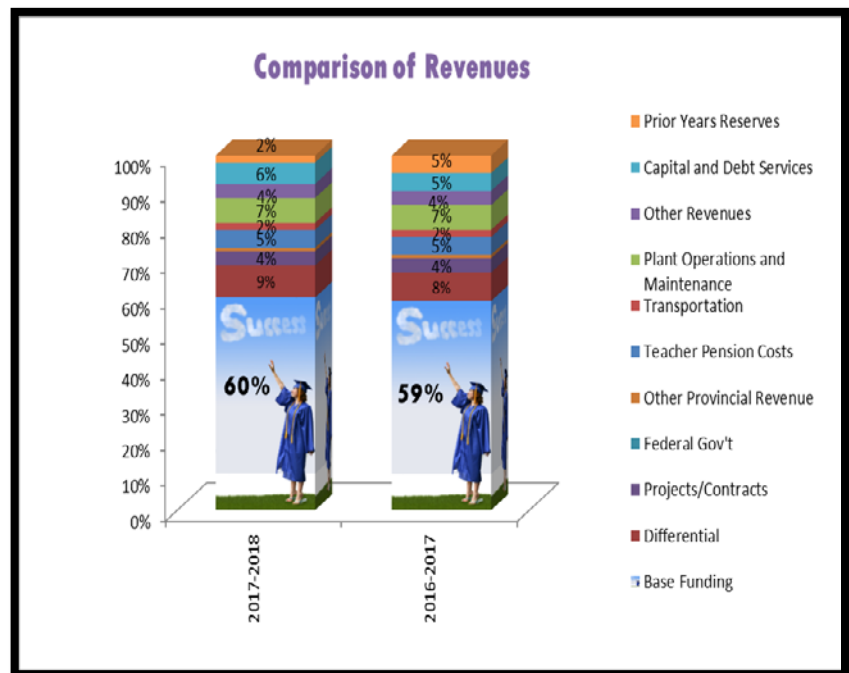
Other Provincial revenue increased due to a grant received to offset the reduction of basic instruction fees as required under *Bill 1, An Act to Reduce School Fees*. Although the District eliminated basic instructional fees in 2011-2012 for elementary students and 2016-2017 for secondary students, this funding was based on fees collected in the 2015-2016 school year.

Transportation and Plant Operations and Maintenance grant rates were frozen at 2016-2017 rates and any increases are represented by funding and enrolment growth in the 2016-2017 school year. In the Capital Block, the Infrastructure Maintenance and Renewal Grant (IMR) was increased by approximately 14.4% to support major maintenance upgrades to school facilities.

Revenues	2017-2018	2016-2017	Variance	Change %
Total Revenue	\$124,126,306	\$123,745,584	\$380,722	+0.31%
Base Funding	\$74,536,809	\$72,426,211	\$2,110,598	+2.91%
Differential Cost Funding	\$10,619,543	\$10,001,665	\$617,877	+6.18%
Projects/Contracts	\$5,337,373	\$5,084,134	\$253,239	+4.98%
Federal Government Revenue	\$348,928	\$338,928	\$10,000	+2.95%
Other Provincial Revenue	\$1,390,732	\$1,147,732	\$243,000	+21.17%
Teacher Pension Costs paid by Government	\$6,500,000	\$6,500,000	\$0	+0%
Transportation	\$2,761,000	\$2,486,462	\$274,538	+11.04%
Plant Operations and Maintenance	\$8,208,255	\$7,831,496	\$376,759	+4.81%
Other Revenues	\$5,325,997	\$5,142,789	\$183,208	+3.56%
Capital Block	\$7,179,219	\$6,387,247	\$791,972	+12.40%
Previous Year Reserves (one-time funds)	\$1,918,451	\$6,141,969	-\$4,223,518	-68.76%

The charts on this page and the following page compare budgeted revenues by major category for the District with the 2016– 2017 school year.

The Base Grant and the Class Size Funding grant for enrolment in kindergarten to grade three did not receive a grant rate increase. Base Funding is calculated on the number of students enrolled as of September 30th of each school year. Enrolments increased in total by 4.91%. Base funding is also affected by earnings from high school credit earnings and there is an anticipated to decrease due to decrease in the yearly per student funding cap on earned credits. As a result, total Base Grant funding will increase 2.91%. Base Grant Funding makes up 60% of district revenue.



Grant rates for Differential Funding were frozen at 2016-2017 rates. Although grant rates did not change there was an increase in differential funding due to enrolment and demographic growth. Differential Cost Funding increased by 6.18%. Differential Cost Funding makes up 9% of district revenue.

Provincial grants for Projects/Contracts will increase by 4.98%. The increase is due to funding for pre-kindergarten students requiring specialized supports under the Program Unit Funding Grant (PUF) which increased in 2016-2017 and will further increase in 2017-2018 due to the number of

students requiring these supports. Project/Contract Revenue makes up 4% of total district revenues.

Other Provincial Revenue decreased by 21.17% and reflects a revenue claw back to reduce administrative spending from 4% to 3.6% of total expenditures that was implemented in 2013-2014. Included in Other Provincial Revenue is provincial funding for the Making Connections program. A new grant will be provided to offset the reduction of basic instruction fees as required under *Bill 1, An Act to Reduce School Fees*. Although the District eliminated basic instructional fees in 2011-2012 for elementary students and 2016-2017 for secondary students, this funding was based on fees collected in the 2015-2016 school year. Other Provincial Revenue is 1% of total district revenues.

To appropriately account for current year teacher pension costs that are paid by the Province of Alberta on behalf of school boards, the District is now required to record teacher pension costs paid as part of total district revenues along with the corresponding expenditure as part of Certificated Salaries and Benefit costs. The amount of teacher pension costs paid on behalf of the District is estimated to be \$6.5 million for 2017-2018, which is 5% of total district revenues.

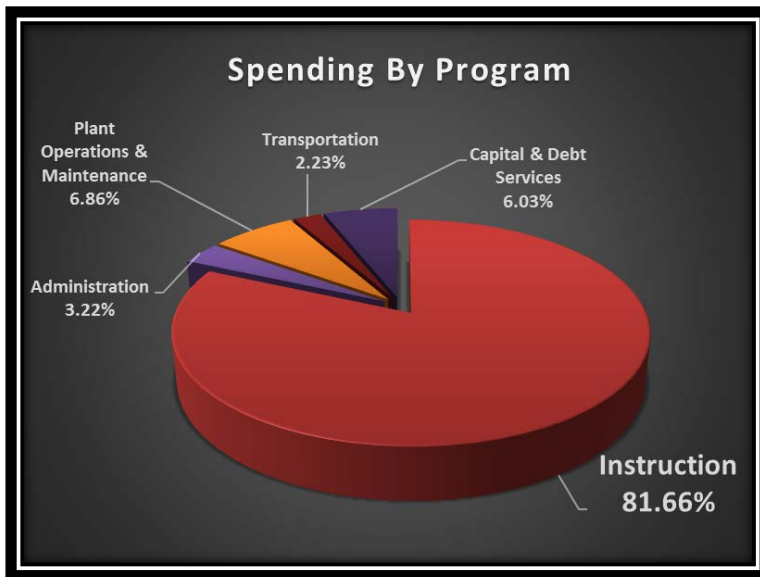


Funding from Alberta Education (excluding transportation grants and facility maintenance grants) is 82% of the District's budget. Funding provided for the transportation of students to and from school did not receive an increase, however the grant increased due to an increase in the number of eligible students in 2016-2017. Funding rates for the operation and maintenance of school facilities did not increase, however total funding increased due to student growth in 2016-2017. Infrastructure Maintenance and Renewal Funding has been increased by 14.4% to support major maintenance upgrades of school facilities.

Other Revenues, which make up 4% of district revenue, include donations, fees and fundraising related to school generated activities. Other Revenues also included optional course fees, early education fees, and international student tuition fees. There is an increase in Other Revenues due to increased early education fees due to an additional five programs being added, slight increase in optional fees due to enrolment growth, and an increase in anticipated investment income.

In 2016-2017, \$6.1 million was budgeted to be allocated from one-time reserve funds. In developing the budget for 2017-2018, \$1.9 million of one-time reserve funds will be allocated to address priorities established for 2017-2018. The District will use reserve funds for students entering our school jurisdiction that require additional support, literacy assessment at elementary schools, and the costs of commissioning the new middle school in west Lethbridge. School sites will allocate some one-time reserve funds to address school based priorities such as additional resources, furniture and equipment.

Spending by Program



Funding is allocated to district programs and services to ensure that programs meet the needs of students and schools to remain viable. The \$124.1 million of funding resources are allocated to five major program areas including Instruction, Plant Operations and Maintenance, Transportation, Administration, and Capital and Debt Services.

Instruction is the allocation to all schools (elementary, middle, and high) and other instructional programs and services offered to provide educational opportunities to students within the school district.

Some of the other instructional programs and services include the First Nations Métis and Inuit Program, Technology and a Counseling Program to provide universal counseling supports to students. Spending in instruction will decrease by 1.06% based on spending from one-time reserves that was budgeted in 2016-2017 to support priorities, such as technology evergreening at elementary schools.

The chart below compares spending by program of the 2017-2018 budget with the 2016-2017 budget.

Spending by Program	2017-2018	2016-2017	Variance	Change %
Total Expenditures	\$124,126,306	\$123,745,584	\$380,722	+3.1%
Instruction	\$101,363,893	\$102,449,749	-\$1,085,856	-1.06%
Administration	\$3,991,250	\$3,880,838	\$110,412	+2.85%
Plant Operations and Maintenance	\$8,515,321	\$8,187,487	\$327,834	+4.00%
Transportation	\$2,774,000	\$2,499,462	\$274,538	+10.98%
Capital and Debt Services	\$7,481,845	\$6,728,048	\$753,797	+11.20%

Administration includes Board Governance, Business and Finance, Human Resources, Office of the Superintendent, and System Instructional Support.

The Plant Operations and Maintenance activities relate to the District's responsibility for the construction, operation, maintenance, safety and security of all school buildings. Expenditures also include the transfer of maintenance dollars to Lethbridge Christian School and Immanuel Christian School Societies for the maintenance of these Society owned facilities. The increase in plant

operations and maintenance spending is to reflect additional utility costs of Coalbanks Elementary School that is opening August 2017 and also additional modular facility additions that will be available in the new school year.

The Transportation program relates to all activities of transporting students to, from and between schools. Funding is provided to transport students who live a distance of 2.4 kilometers or greater away from their resident school.

Capital and Debt Services includes the provision of funding for supported debenture debt payments from the Province of Alberta. Debenture debt is fully paid on behalf of the District by the Province of Alberta and does not impact the budget. Interest costs on this debt are recorded as a grant and a related expense and therefore do not impact the current or future budgets of the District. Also included in the Capital and Debt Services budget is the amortization of capital assets and the Infrastructure Maintenance Renewal Program (IMR). The significant increase in IMR is due to additional funding provided by the Province of Alberta and reflects spending on major maintenance projects in 2017-2018.

Expenditures by Object

Lethbridge School District No. 51 will spend approximately \$96.9 million on staffing, which is about 78% of the District's \$124.1 million budget.

Wage increases in the budget will be 0% for 2017-2018. Teacher negotiations are still in progress. Other unionized and non-union employees have not commenced compensation discussions for 2017-2018, except for CUPE 290 which represents the caretaking and maintenance staff. Overall benefit rates are expect to increase by 1% for 2017-2018.

The chart below compares the expenditures of the 2017-2018 budget with the 2016-2017 budget.

Expenditures by Object	2017-2018	2016-2017	Variance	Change %
Total Expenditures	\$124,126,306	\$123,745,584	\$380,722	+1.31%
Certificated Staffing	\$69,460,242	\$68,136,372	\$1,323,870	+1.94%
Uncertificated Staffing	\$27,445,618	\$26,218,086	\$1,227,532	+4.68%
Contracted and General Services	\$8,760,276	\$8,910,883	-\$150,607	-1.69%
Supplies	\$8,563,343	\$10,712,552	-\$2,149,208	-20.06%
Utilities	\$2,172,600	\$1,968,137	\$204,463	+10.39%
Capital and Debt Services	\$7,481,845	\$6,728,148	\$753,697	+11.20%
Transfers	\$242,382	\$1,071,406	-\$829,024	-77.38%

The District expends approximately 78% of the budget on salary and benefits. Approximately \$69.5 million is expended on teaching staff (certificated staffing), which is approximately 56% of the total district budget. The District will expend **1.94%** more on teaching staff in 2017-2018. Benefit costs remain steady in 2017-2018. Additional teachers have been included in the budget

to help address enrolment growth and class sizes. **Overall there are approximately 16.39 FTE teachers more than in 2016-2017, which is a 2.9% increase in the number of teaching staff.**

Approximately \$27.4 million is spent on support staff, which is approximately 22% of the total district budget. There is no change in wage rates in this budget. **Overall there is a 19.23 FTE or 4.25% increase in support staff.**

There is a decrease in Contracted Services and a significant decrease in Supplies in the budget. Contracted services will see a decrease due to items such as building maintenance, professional learning, Wi-Fi access and other miscellaneous services budgeted with the use of one-time reserves in 2016-2017. Supplies will decrease significantly due to a decrease in computer purchases of \$1.8 million related to upgrading computers at the elementary school level as part of the planned evergreening cycle in 2016-2017.

The District will experience increased costs in utilities due to the addition of new modular facilities in 2016-2017 and a new elementary school, Coalbanks Elementary, opening August 2017. Also, due to a further increase in the new carbon tax levy the district will experience increased heating costs.

Capital and Debt Services has increased due to a significant increase in funding for the Infrastructure Maintenance and Renewal Grant to provide for major maintenance upgrades such as roof, boiler, and window replacements for 2017-2018. The provision for the aging of the District's capital assets has increased and there is a slight reduction in spending on capital and debt services that is attributed to the province's repayment of debenture debt.

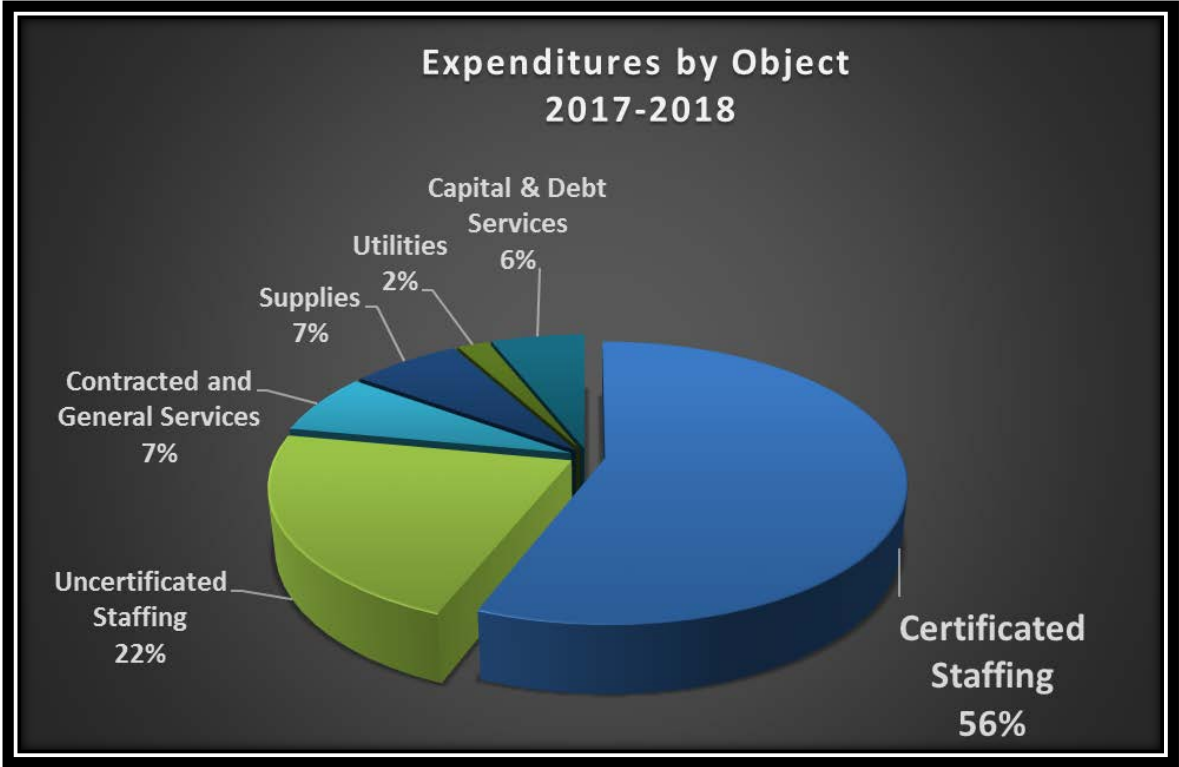
In 2015-2016, the cost was approximately \$11,580 to educate a full time equivalent student in [Lethbridge School District No. 51](#) as compared to the provincial average of all public school authorities of \$12,180 per student. In 2016-2017 the cost is projected at \$12,224 and in the 2017-2018 budget the cost is projected to be \$11,838 per full time equivalent student. This significant decrease in cost per student is due in part to the use of one-time reserve funds to address priorities in 2016-2017. The Board implements a responsible fiscal plan to ensure that resources entrusted to the District are spent efficiently, effectively, and reflects the Board's priorities to provide the best learning opportunities for [Lethbridge School District No. 51](#) students.

The Board priorities, which reflect the Board's Budget Belief Statements, were developed after extensive consultation with the education stakeholders of the community. Some of the priority areas addressed in the budget include:

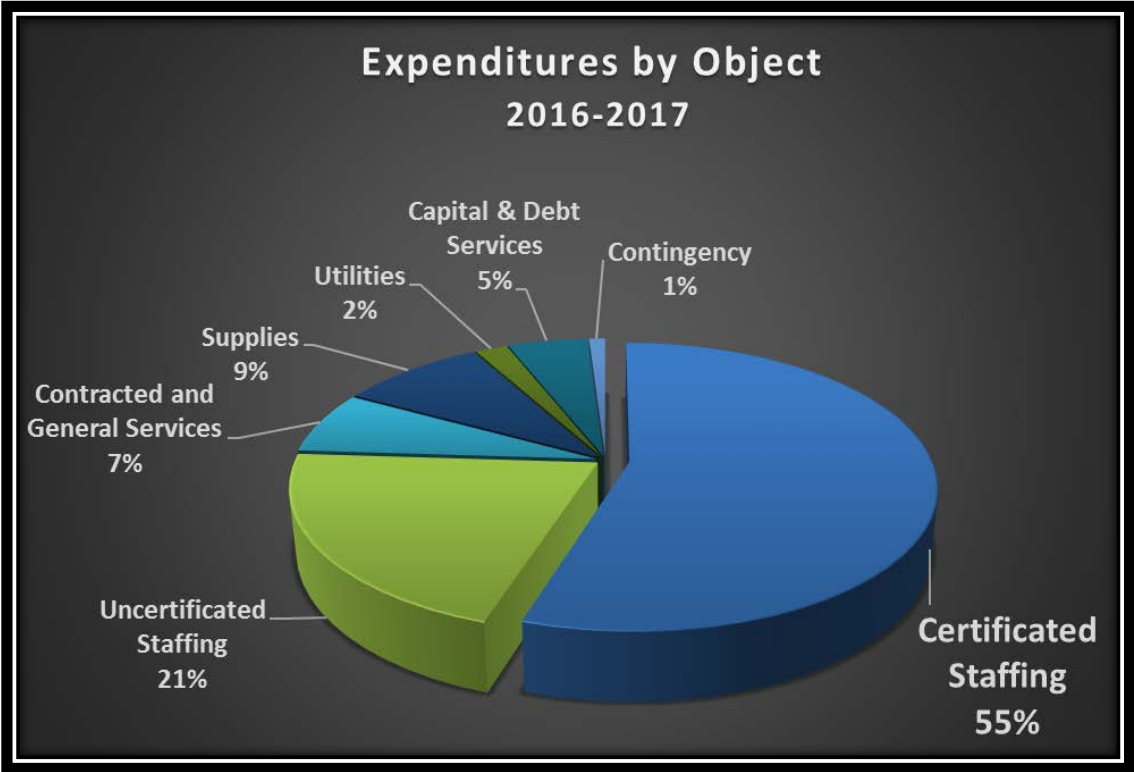
- Continue allocating funds to develop teacher leaders for targeted areas of curriculum and enhanced support for the District's mentorship program.
- Continued support to ensure that all students have access to a continuum of supports and services to help them succeed. (First Nations Metis Inuit, English Language Learners/English as a Second Language, Early Education Programming, and inclusive learning supports.)
- Continued commitment to improving high school completion through the School District's Fast Forward Program, distance learning, and innovative structures under the umbrella of high school redesign.

- Continued support of the District's High School Off Campus program to increase career mentorship opportunities for high school students, with a focus on Work Experience for Career Exploration.
- Funding allocated to develop the teaching skills necessary for the seamless integration of technology.
- Funding from one-time reserves allocated to support literacy assessment at elementary schools.
- Funding from one-time reserves allocated to support resourcing of a new middle school.
- Board Governance and Administration continues to be below the maximum amount of spending allowable despite a reduction in the spending cap from 4% to 3.6% by Alberta Education. Administration spending is 3.22% of the total budget ensuring that dollars are spent efficiently and effectively and funds are directed to support students.

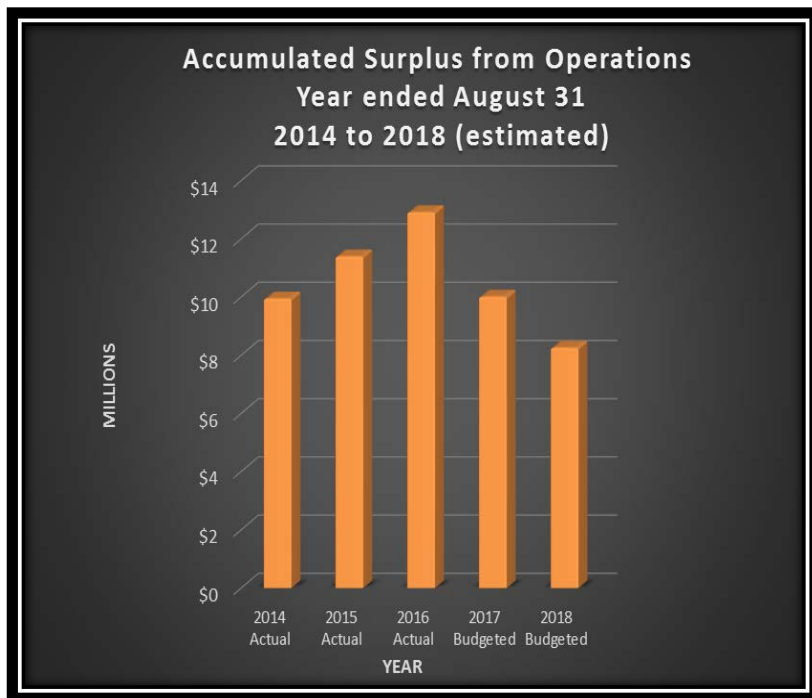




Expenditures for the 2017-2018 budget are compared with budgeted expenditures from 2016-2017 to illustrate the similarity between the two years.



Financial Impact



The District has been able to build the Accumulated Surplus from Operations (ASO) in the years 2014 to 2016 as funds were being saved for the District's evergreening of computers at the elementary school level in 2016-2017. At August 31, 2014, the District had an ASO of \$9.9 million or 10% of operating expenditures. For the year ended August 31, 2015 ASO was \$11.4 million or 11% of expenditures. In 2015-2016 ASO increased to \$12.9 million or 11.3% of expenditures. Included in ASO for all years is approximately \$2 million of unspent school generated activity funds which are now included in ASO as required under Public Sector Accounting Standards.

In the 2016-2017 school year there was a total of \$6.1 million in reserve funds planned to be utilized to balance expenditures. The District planned to use reserve funds for students entering our school jurisdiction that require additional support, funding to facilitate the use of technologies to increase pathways for students to access curriculum, to respond to the demand for increased access to wireless local area networks, high school completion, literacy intervention, French Immersion resources, and the costs of commissioning Coalbanks Elementary School. School sites allocated some one-time reserve funds to address class size concerns at the secondary level and purchase furniture and equipment and resources. Analysis of spending during 2016-2017 would indicate that only \$3 million will actually be drawn from reserves. The reduction in the use of one-time reserves over the planned budget is due to increased funding received over original estimates, lower average salary costs, and some planned spending deferred to the 2017-2018 year. As a result, the estimated ASO as of August 31, 2017 will be \$10 million or 8% of planned expenditures.

In budget 2017-2018 one-time reserves will be used for students entering our school jurisdiction that require additional support, support for literacy assessment at elementary schools, school based priorities and the costs of commissioning the new middle school in west Lethbridge. The use of one-time reserves will reduce the Accumulated Surplus from Operations (ASO) of the District to approximately \$8.3 million or 6.65% of operating expenditures of which \$2.1 million is restricted for School Generated Funds. This leaves an ASO of 4.94% that is available for addressing other needs. It has been recommended that school districts maintain an ASO over 1% percent of operating expenditures in order to deal with emergent and contingent situations. If a district's ASO falls below 1%, government may consider the district's financial health to be a concern.

The District will need to monitor the ASO in future operating budgets to ensure that it maintains an appropriate balance between meeting the needs of students and the financial health of the District. The amount of the ASO will be dependent on future financial resources from Alberta Education and expenditure decisions made by the District.

Human Resources

District staffing has the greatest impact on the educational opportunities provided to students within [Lethbridge School District No. 51](#) and consequently makes up 76% of the District's budget. The District will employ 582 full time equivalent (FTE) teachers and 472 full time equivalents (FTE) support staff in 2017-2018. Teacher and support staff have continued to grow since 2011-2012 due to enrolment growth in the District.

The chart below illustrates the changes in class sizes over a three year period from 2016-2017 until the 2017-2018 school year.

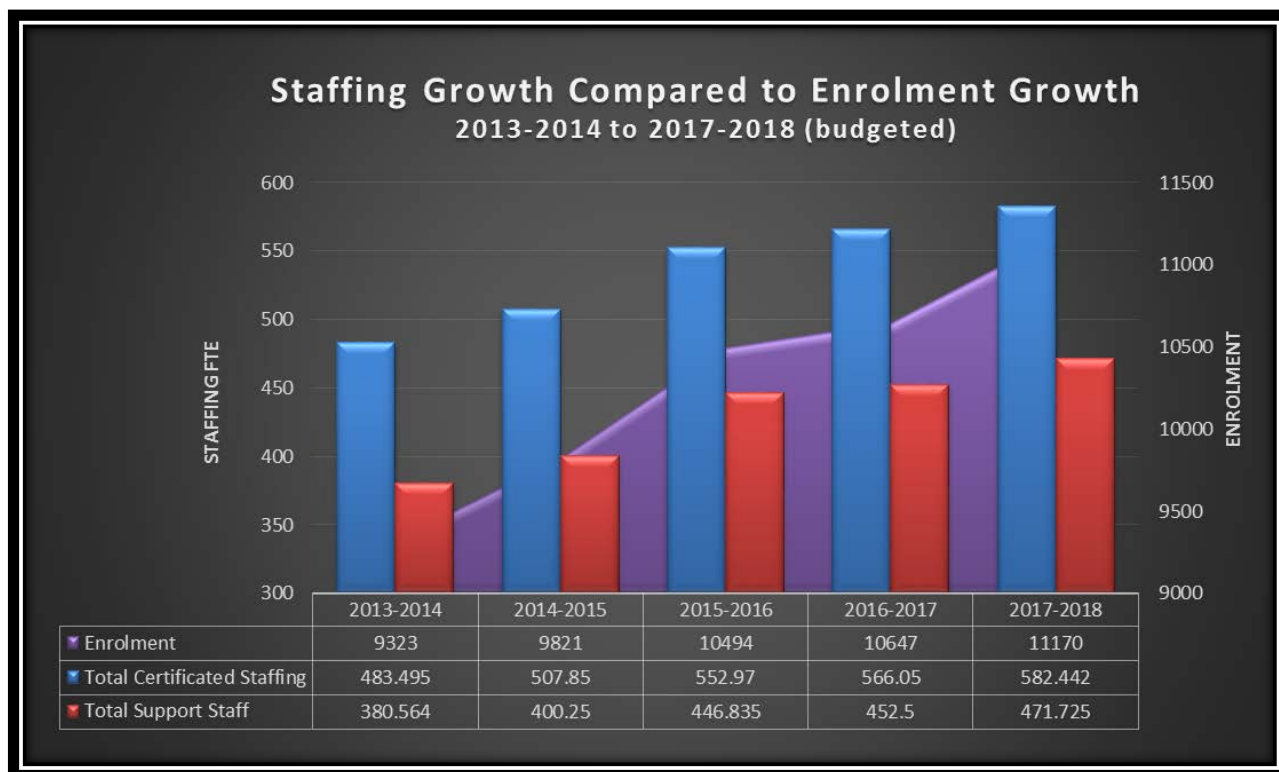
Average Class Size	K to 3			4 to 6			7 to 9			10 to 12		
	17-18	16-17	15-16	17-18	16-17	15-16	17-18	16-17	15-16	17-18	16-17	15-16
All classes LSD #51	*21.3	21.3	21.6	*24.4	24.4	24.6	*26	26	25.8	*23.9	23.9	26

*projected average class sizes

The District spends 56% of the budget on teaching staff. Teaching staff will increase by 16.39 FTE. With no increase in grant rates, additional teaching staff have been added to address student growth only. Reducing class sizes and maintaining other supports and services is a difficult balancing act. According to an Alberta School Boards Association Survey, in 2016-2017, [Lethbridge School District No. 51's](#) teaching staff have more years of experience and teacher training than the provincial average of school boards across the province. The provincial average for teacher training is 4.99 years and teacher experience is 7.97 years. The District average is 5.27 years of teacher training and 7.98 years of experience. This means that [Lethbridge School District No. 51](#) would spend approximately \$1,165 per teacher more than school districts with teaching staff at the average years of teacher training or experience. This is an additional cost of approximately \$662,000.

The District spends 22% of the budget on support staff positions and overall they will increase by 19.23 FTE in 2017-2018. There is an increase in administrative support due to the addition of Coalbanks Elementary. There are increases in Educational Assistant and other support staff due to an increase in the number of Early Education Programs. Due to increased funding due to enrolment and demographic changes that impact the Inclusive Learning budget there is also an increase in Educational Assistants and other support staff positions.





In the five year period from 2013-2014 total district staffing will have increased by 190.1 FTE or 22%. Teaching staff will have increased by 98.95 FTE, or 20.46% and support staff has increased by 91.16 FTE or 23.95%. Enrolment has grown by 1847 students since September 2013 which is a 19.81% increase. Support staff have grown significantly in the last five years. In particular Educational Assistant positions have increased by 26.15% over the last five years, due to an increased number of students requiring additional support.

Capital Plan

All new school facilities are funded from the Province of Alberta through Alberta Education in consultation with the Department of Infrastructure. Each year, school jurisdictions submit facility needs for the next three years and await funding and approval from the province.

Lethbridge is experiencing increased growth on the west side of the city, with significant growth projected in the elementary and middle school populations. Currently our schools in west Lethbridge range in utilization of 101% to 162% of capacity. [Lethbridge School District No. 51](#) is excited about the opening of Coalbanks Elementary School, a new 600 student Westside K-5 elementary school opening in August 2017. In 2014 the District received approval of a 910 student Westside 6-8 middle school scheduled which is well on its way to open in August 2018. There are also new subdivisions planned for the south side of the city, and elementary schools in this area have utilization rates of 101% to 174% of capacity, therefore with projected enrolments expected to increase, a new elementary school has been requested for south Lethbridge. In budget 2017 the Province provided approval for planning of a new K-5 elementary in southeast Lethbridge. This is the number one priority of the District's new school construction request in the 2018-2021 capital plan.

The District has also requested a number of expansion and modernization projects to upgrade school facilities for deficiencies in school buildings to ensure the health and safety of students and upgrade building structural components, mechanical and electrical services. In August 2017, the District will complete the modernization of Wilson Middle School. The number one priority for modernization and preservation in the 2018 capital plan is Galbraith Elementary School, which is 104 years old. Funding has also been requested for modular classroom space immediately to facilitate growth in school communities. The District received four new modular facilities in the spring of 2017 to provide additional learning space throughout the city in 2017-2018.



Coalbanks Elementary School in west Lethbridge
Complete and opening August 2017.

Includes the following educational opportunities:
Preschool, Kindergarten, Grades 1-5
Spanish Bilingual and Arabic Language and Islamic Cultural programming

Information

Board of Trustees

The elected board of trustees of [Lethbridge School District No. 51](#) for the period October 2013 to October 2017:

Mr. Mitch Forster, Chair
Mr. Don Lacey, Vice Chair
Mrs. Jan Foster
Mr. Tyler Demers
Mr. Keith Fowler
Mrs. Donna Hunt
Mrs. Lola Major

Senior Administration

Senior administration for [Lethbridge School District No. 51](#):

Dr. Cheryl Gilmore, Superintendent
Mrs. Morag Asquith, Associate Superintendent, Instructional Services
Mr. Don Lussier, Associate Superintendent, Business Affairs
Ms. Sharon Mezei, Associate Superintendent, Human Resources

[Lethbridge School District No. 51](#) prides itself on providing outstanding educational opportunities for the students of the City of Lethbridge and believes in its new mission “**Lethbridge School District is inclusive, forward-thinking, and accountable for engaging students in quality learning experiences that develop strong foundations, innovative minds and responsible citizens**”. For further information about [Lethbridge School District No. 51](#) view the District’s Three Year Education Plan and Annual Education Results Report and the Audited Financial Statements on the District’s website at www.lethsd.ab.ca. The website is a great resource to provide further information about [Lethbridge School District No. 51](#)’s schools services, and resources.



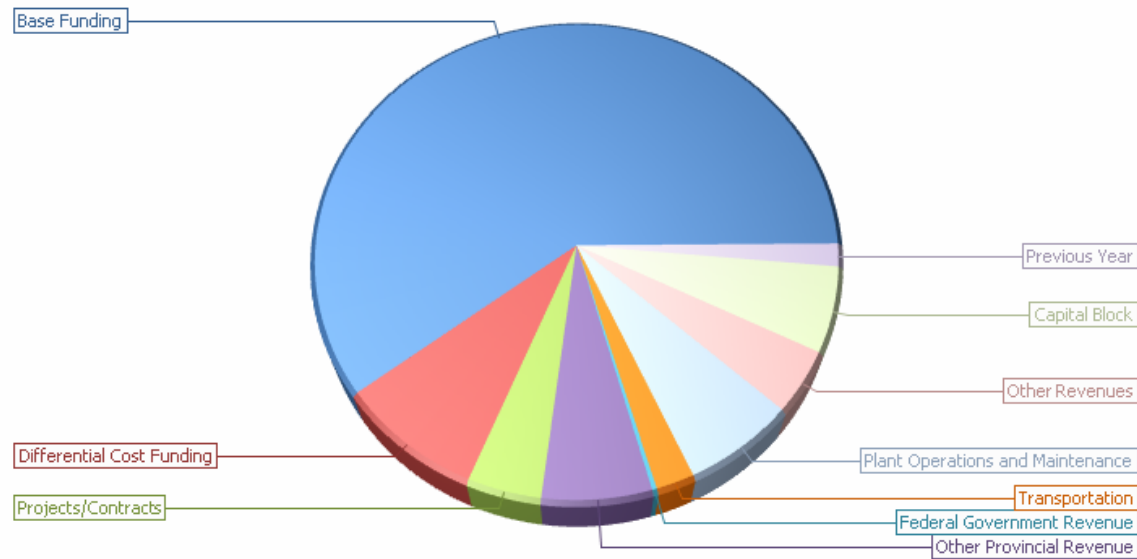
The LCI Dance Program's 2017 Summerdance production, Zirkoa!

A circus-themed show where audiences saw characters from an old-school circus including the Strong Men, the Lion Tamer, clowns, acrobats and more. The show included breakdance, modern, jazz, hip hop and acrobatics.

Revenues

Lethbridge School District No. 51

2017-2018 Preliminary Budget

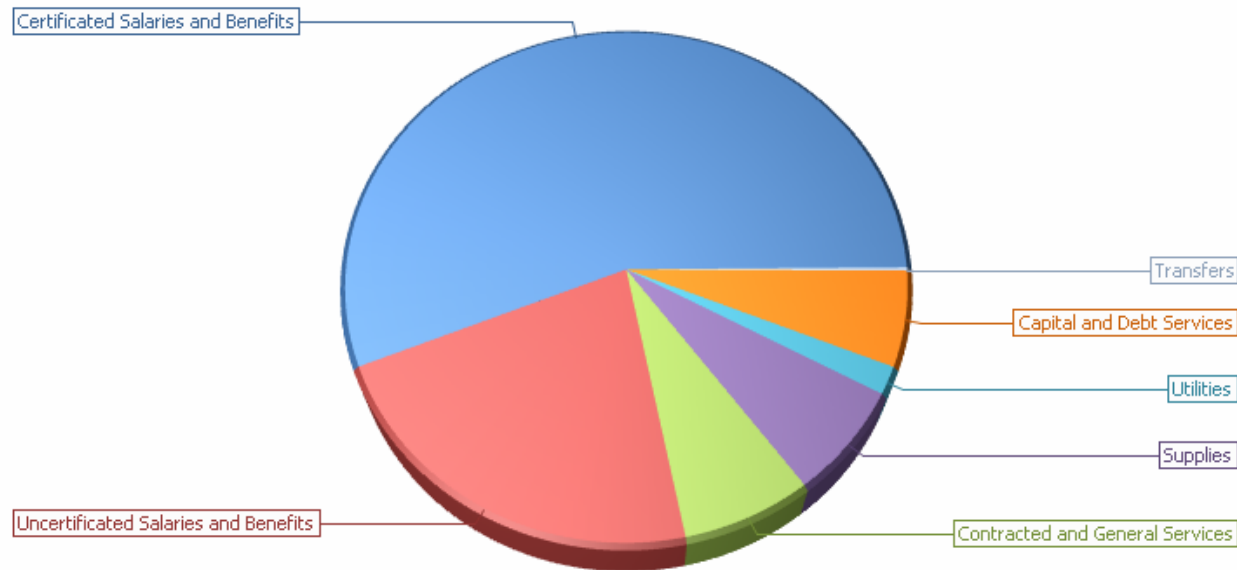


Category	Amount	Percentage
Base Funding	\$74,536,809	60%
Differential Cost Funding	\$10,619,543	9%
Projects/Contracts	\$5,337,373	4%
Other Provincial Revenue	\$7,890,732	6%
Federal Government Revenue	\$348,928	0%
Transportation	\$2,761,000	2%
Plant Operations and Maintenance	\$8,208,255	7%
Other Revenues	\$5,325,997	4%
Capital Block	\$7,179,219	6%
Previous Year	\$1,918,451	2%
Revenues	\$124,126,306	

Expenditures

Lethbridge School District No. 51

2017-2018 Preliminary Budget



Category	Amount	Percentage
Certificated Salaries and Benefits	\$69,460,242	56%
Uncertificated Salaries and Benefits	\$27,445,618	22%
Contracted and General Services	\$8,760,276	7%
Supplies	\$8,563,343	7%
Utilities	\$2,172,600	2%
Capital and Debt Services	\$7,481,845	6%
Transfers	\$242,382	0%
Expenditures	\$124,126,306	

Total Revenue and Expenditures

Lethbridge School District No. 51

2017-2018 Preliminary Budget

Revenue And Allocations To Budget Center

Base Funding	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
ECS Base Instruction Revenue	\$4,494,411	\$3,674,263
ECS Basic Grant Rate	\$3,339.90	\$3,339.90
ECS Class Size Rate	\$760.84	\$760.84
ECS in Preschool	275 students	197 students
ECS Regular Enrollment	821 students	699 students
Grade 1 to 3 Basic Instruction Revenue	\$20,996,301	\$20,955,292
Gr1-3 Class Size Rate	\$1,521.68	\$1,521.68
Grade 1 to 3 Basic Grant Rate	\$6,680	\$6,680
Grade 1 to 3 Enrollment(Excluding First Nations Students)	2,560 students	2,555 students
Grade 4 to 6 Base Instruction Revenue	\$16,386,040	\$15,871,680
Grade 4 to 6 Basic Grant Rate	\$6,680	\$6,680
Grade 4 to 6 Enrollment (Excluding First Nations Students)	2,453 students	2,376 students
Grade 7 to 9 Base Instruction Revenue	\$15,350,640	\$14,989,920
Grade 7 to 9 Basic Grant Rate	\$6,680	\$6,680
Grade 7 to 9 Enrollment (Excluding First Nations Students)	2,294 students	2,240 students
Institutional Enrollment Gr1-9	4 students	4 students
Grade 10 to 12 Base Instruction Revenue	\$17,246,444	\$16,872,083
# of CEU's to equal 1 FTE	35.000 CEU	35.000 CEU
CEU Rate	\$190.85	\$190.85
CTS Tier 2 additional Revenue	\$23,000	\$23,000
CTS Tier 3 Grant	\$225,000	\$208,000
Enrollment Contingency	0.00 fte	0.00 fte
Grade 10 -12 FTE enrollment (excluding First Nations students)	2,485 FTE	2,419 FTE
Tier 4 Revenue - Off Campus	\$400,000	\$480,000
Outreach Program Funding	\$62,973	\$62,973
Outreach Base Funding	\$62,972.76	\$62,972.76
Total Number of Outreach Sites	1 sites	1 sites
Base Funding	\$74,536,809	\$72,426,211
Revenue And Allocations To Budget Center	60%	59%

Differential Cost Funding	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Aboriginal Funding	\$874,636	\$828,726
Aboriginal Factor	0.6235 factor	0.6235 factor
Aboriginal Students Identified	743 students	704 students
Learning Grant	\$1,888	\$1,888
English as a Second Language Funding	\$860,510	\$820,486
ESL Enrollment	731 students	697 students
ESL Factor	0.6235 factor	0.6235 factor
Learning Grant	\$1,888	\$1,888
Small School by Necessity	\$99,327	\$110,000
Socio Economic Status Funding	\$1,092,070	\$1,062,453
Learning Grant	\$1,888	\$1,888
Social Economic Status Index student population	2,323 students	2,260 students
Socio Economic Status Factor	0.2490 factor	0.2490 factor
Inclusive Education Funding	\$7,693,000	\$7,180,000
Differential Cost Funding	\$10,619,543	\$10,001,665
Revenue And Allocations To Budget Center	9%	8%

Total Revenue and Expenditures

Lethbridge School District No. 51

2017-2018 Preliminary Budget

Projects/Contracts	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
ECS Severely Disabled PUF Revenue	\$3,700,000	\$3,300,000
Institutional Program Grants	\$880,348	\$880,348
Lethbridge FCSS - MC#4	\$152,000	\$152,000
Parent Link - MC#2	\$26,509	\$26,509
Regional Collaborative Services Delivery Revenue	\$235,266	\$365,767
SuperNet Funding	\$259,200	\$249,600
Building Collaboration & Capacity in Education	\$10,050	\$15,910
Community Futures - Career Prep Grant	\$0	\$20,000
French Language Enhancement Project (FLEP)	\$74,000	\$74,000
Projects/Contracts	\$5,337,373	\$5,084,134
Revenue And Allocations To Budget Center	4%	4%

Other Provincial Revenue	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Alberta Mental Health - MC#3	\$374,400	\$374,400
Equity of Opportunity Grant	\$1,031,000	\$1,005,000
Narrowing Teacher's Salary Gap Funding	\$90,332	\$90,332
School Fee Reduction Grant	\$252,000	
Southwest Child and Family Services - MC#1	\$100,000	\$100,000
Grant Claw back from Alberta Education	(\$457,000)	(\$422,000)
Teacher Pension Costs Paid by Government	\$6,500,000	\$6,500,000
Other Provincial Revenue	\$7,890,732	\$7,647,732
Revenue And Allocations To Budget Center	6%	6%

Federal Government Revenue	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
First Nation's Revenue	\$268,928	\$268,928
First Nation's Gr. 10-12 Tuition Rate	\$10,032	\$10,032
First Nations 10-12 Enrollment	4 students	4 students
First Nations 1-9 Enrollment	22 students	22 students
First Nations ECS Enrollment	0 students	0 students
First Nation's ECS Tuition Rate	\$5,016	\$5,016
First Nations Gr. 1-9 Tuition Rate	\$10,400	\$10,400
French Immersion Revenue	\$80,000	\$70,000
Federal Government Revenue	\$348,928	\$338,928
Revenue And Allocations To Budget Center	0%	0%

Transportation	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
ECS Severely Disabled Transportation Revenue	\$40,967	\$19,976
Special Transportation for Disabilities Revenue	\$175,448	\$161,952
Urban Transportation Revenue	\$2,544,585	\$2,304,534
Transportation	\$2,761,000	\$2,486,462
Revenue And Allocations To Budget Center	2%	2%

Plant Operations and Maintenance	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Plant Operation and Maintenance Revenue	\$8,208,255	\$8,088,447
Plant Operations and Maintenance	\$8,208,255	\$8,088,447
Revenue And Allocations To Budget Center	7%	7%

Total Revenue and Expenditures

Lethbridge School District No. 51

2017-2018 Preliminary Budget

Other Revenues	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Early Education Program Fees	\$337,500	\$226,800
Fees for Optional Courses or Materials	\$269,876	\$247,368
Fee Revenue Collected	\$269,876	\$247,368
Fundraising Revenue	\$2,461,000	\$2,461,000
Gifts and Donations	\$390,000	\$390,000
Interest and Investment Income	\$193,000	\$143,000
Miscellaneous Sales Revenue	\$138,802	\$138,802
Rentals - Facilities	\$34,704	\$34,704
School Fees - School Generated Funds	\$1,095,000	\$1,095,000
Teacher Secondment Revenue	\$153,115	\$153,115
Tuition Fees (Foreign)	\$176,000	\$176,000
Application Fees International Services	\$2,000	\$2,000
Home Stay Fees International Services	\$70,000	\$70,000
Insurance Fees International Services	\$5,000	\$5,000
Other Revenues	\$5,325,997	\$5,142,789
Revenue And Allocations To Budget Center	4%	4%

Capital Block	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Amortization of Capital Allocations	\$3,802,662	\$3,414,960
Infrastructure Maintenance and Renewal Grant Revenue	\$3,372,223	\$2,948,234
Supported Capital Interest	\$4,334	\$24,053
Capital Block	\$7,179,219	\$6,387,247
Revenue And Allocations To Budget Center	6%	5%

Previous Year	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Instruction Surplus/(Deficit) Carry Forward	\$1,716,119	\$5,981,181
Maintenance Surplus/(Deficit) Carry Forward	\$202,332	\$0
Previous Year Committed funds	\$0	\$160,788
Prior Year Committed funds	\$0	\$160,788
Previous Year	\$1,918,451	\$6,141,969
Revenue And Allocations To Budget Center	2%	5%

Revenue And Allocations To Budget Center	\$124,126,306	\$123,745,584
---	----------------------	----------------------

Total Revenue and Expenditures

Lethbridge School District No. 51

2017-2018 Preliminary Budget

Expenditures

Certificated Salaries and Benefits	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Certificated Salaries and Benefits	\$69,460,242	\$68,136,372
Expenditures	56%	55%

Uncertificated Salaries and Benefits	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Uncertificated Salaries and Benefits	\$27,445,618	\$26,218,086
Expenditures	22%	21%

Contracted and General Services	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Alberta Home and School AGM Registration Fees	\$7,000	\$7,000
Board Communications	\$35,000	\$35,000
Building Maintenance	\$707,171	\$769,595
Employee Assistance	\$20,160	\$20,160
Grounds Maintenance	\$53,000	\$52,500
Insurance/Bond Premium	\$404,050	\$424,868
Multimedia Evergreen and Wi-Fi Access	\$0	\$200,000
District Health and Wellness Committee	\$24,000	\$24,000
Extra Curricular	\$90,368	\$92,264
Professional Learning	\$972,522	\$989,581
Auditor	\$27,500	\$27,500
Legal Services	\$25,000	\$25,000
Computer Services	\$190,868	\$178,868
Consultants	\$399,937	\$511,673
Election Expenses	\$12,000	\$12,000
Employee Assistance Expense	\$720	\$720
Postage	\$56,025	\$55,325
Telephone	\$174,109	\$174,109
Wide Area Network (WAN) Communications	\$362,000	\$362,000
Bussing Costs	\$2,354,465	\$2,096,927
Bus Pass Purchases	\$235,000	\$223,000
Bussing - Field Trips	\$114,498	\$127,275
Equipment Repair	\$125,662	\$127,170
Building Rentals	\$9,710	\$9,710
Equipment Rental/Leases	\$114,800	\$120,800
Server Evergreen	\$70,901	\$70,901
Dues/Fees	\$321,158	\$298,046
ASBA Membership Fees	\$64,957	\$64,957
Membership Zone 6	\$2,850	\$2,850
Printing	\$299,130	\$282,400
Advertising	\$33,700	\$33,700
Advertising & Recruitment of Personnel	\$6,000	\$6,000
Banquets and Lunches	\$56,277	\$55,277
Miscellaneous Services	\$1,020,252	\$1,065,036
Employee Recognition	\$10,000	\$10,000
Technology Department Costs	\$26,795	\$26,795
Multimedia Infrastructure Repairs	\$18,617	\$18,617
Travel and Subsistence	\$123,275	\$121,275
Car Allowances	\$134,185	\$131,370
Co-curricular	\$56,614	\$56,614
Contracted and General Services	\$8,760,276	\$8,910,883
Expenditures	7%	7%

Total Revenue and Expenditures

Lethbridge School District No. 51

2017-2018 Preliminary Budget

Supplies	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Services, Contracts and Supplies School Generated Activities	\$4,050,000	\$4,050,000
Supplies	\$2,649,171	\$2,540,072
Media Materials	\$85,026	\$121,626
Computer Supplies and Software	\$372,337	\$325,592
Textbooks	\$206,713	\$573,370
Furniture and Equipment (Under \$5000)	\$303,357	\$355,903
Computer Purchases	\$896,739	\$2,745,989
Supplies	\$8,563,343	\$10,712,552
Expenditures	7%	9%

Utilities	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Electricity	\$1,375,000	\$1,275,000
Gas	\$605,000	\$500,537
Water and Sewer	\$192,600	\$192,600
Utilities	\$2,172,600	\$1,968,137
Expenditures	2%	2%

Capital and Debt Services	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Amortization of Capital Assets	\$4,209,783	\$3,860,256
Infrastructure Maintenance and Renewal	\$3,267,728	\$2,843,739
Interest on Capital Debt	\$4,334	\$24,053
Other Interest and Bank Charges	\$0	\$100
Capital and Debt Services	\$7,481,845	\$6,728,148
Expenditures	6%	5%

Transfers	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Capital Purchases (Over \$5000)	\$75,000	\$295,000
Commitments from prior year	\$0	\$160,788
Prior Year Committed funds	\$0	\$160,788
Reserves	\$36,633	\$10,000
Contingency (Unallocated Expense)	\$130,749	\$605,618
Transfers	\$242,382	\$1,071,406
Expenditures	0%	1%

Expenditures	\$124,126,306	\$123,745,584
---------------------	----------------------	----------------------

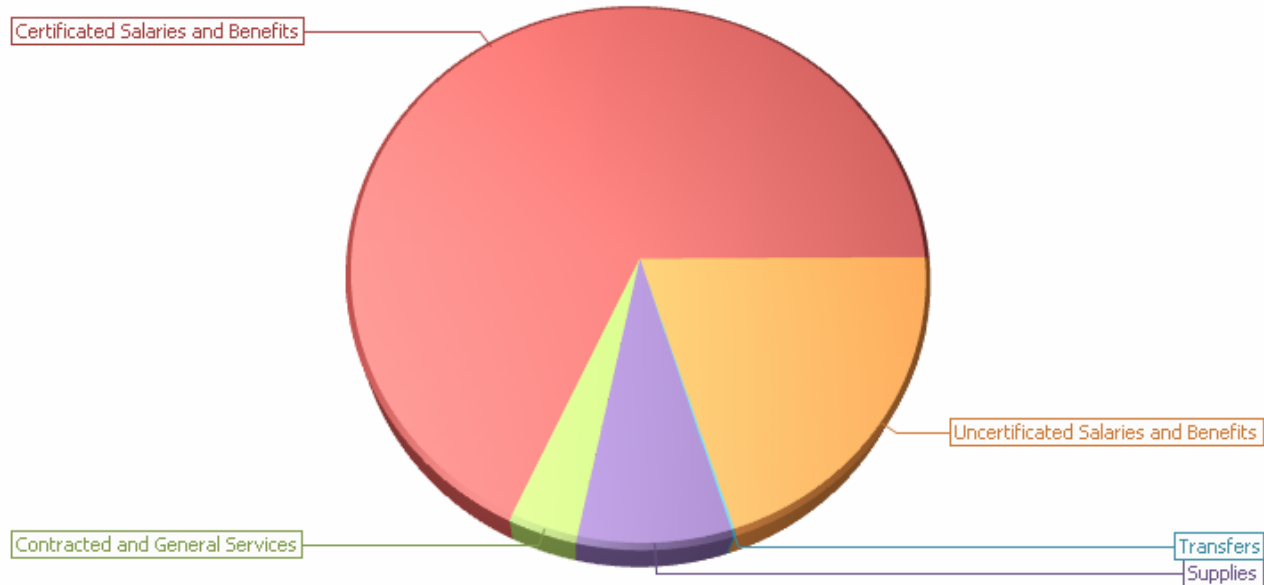
Summary

	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Total Revenues and Allocations To Budget	\$124,126,306	\$123,745,584
Total Expenditures	\$124,126,306	\$123,745,584
Variance	\$0	\$0

Instruction

Lethbridge School District No. 51

2017-2018 Preliminary Budget



Category	Amount	Percentage
Certificated Salaries and Benefits	\$68,735,813	68%
Contracted and General Services	\$3,652,402	4%
Supplies	\$8,250,200	8%
Transfers	\$143,482	0%
Uncertificated Salaries and Benefits	\$20,581,995	20%
Expenditures	\$101,363,893	

Instruction

Lethbridge School District No. 51

2017-2018 Preliminary Budget

Revenue And Allocations To Budget Center

Basic Program Allocation	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Total	\$101,363,893	\$102,449,749
Revenue And Allocations To Budget Center	100%	100%

Revenue And Allocations To Budget Center	\$101,363,893	\$102,449,749
--	---------------	---------------

Expenditures

Certificated Salaries and Benefits	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Total	\$68,735,813	\$67,411,943
Expenditures	68%	66%

Uncertificated Salaries and Benefits	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Total	\$20,581,995	\$19,606,936
Expenditures	20%	19%

Contracted and General Services	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Building Maintenance	\$169,943	\$225,996
Employee Assistance	\$16,800	\$16,800
Insurance/Bond Premium	\$30,000	\$30,000
Multimedia Evergreen and Wi-Fi Access	\$0	\$200,000
District Health and Wellness Committee	\$24,000	\$24,000
Extra Curricular	\$90,368	\$92,264
Professional Learning	\$914,969	\$932,028
Consultants	\$333,017	\$448,753
Postage	\$42,875	\$42,175
Telephone	\$112,109	\$110,109
Wide Area Network (WAN) Communications	\$362,000	\$362,000
Bussing - Field Trips	\$114,498	\$127,275
Equipment Repair	\$74,562	\$76,070
Building Rentals	\$9,710	\$9,710
Equipment Rental/Leases	\$83,800	\$89,800
Server Evergreen	\$70,901	\$70,901
Dues/Fees	\$303,358	\$280,246
Printing	\$282,130	\$265,400
Advertising	\$7,700	\$7,700
Banquets and Lunches	\$19,777	\$18,777
Miscellaneous Services	\$330,138	\$374,922
Technology Department Costs	\$26,795	\$26,795
Multimedia Infrastructure Repairs	\$18,617	\$18,617
Travel and Subsistence	\$50,175	\$49,175
Car Allowances	\$107,545	\$102,730
Co-curricular	\$56,614	\$56,614
Total	\$3,652,402	\$4,058,857
Expenditures	4%	4%

Instruction

Lethbridge School District No. 51

2017-2018 Preliminary Budget

Supplies	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Services, Contracts and Supplies School Generated Activities	\$4,050,000	\$4,050,000
Supplies	\$2,386,928	\$2,287,828
Media Materials	\$85,026	\$121,626
Computer Supplies and Software	\$370,437	\$323,692
Textbooks	\$206,713	\$573,370
Furniture and Equipment (Under \$5000)	\$279,357	\$321,903
Computer Purchases	\$871,739	\$2,720,989
Total	\$8,250,200	\$10,399,408
Expenditures	8%	10%

Capital and Debt Services	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Other Interest and Bank Charges	\$0	\$100
Total	\$0	\$100
Expenditures	0%	0%

Transfers	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Capital Purchases (Over \$5000)	\$55,000	\$275,000
Transfers to (-) / from other sites (+)	(\$78,900)	(\$78,900)
Commitments from prior year	\$0	\$160,788
Prior Year Committed funds	\$0	\$160,788
Reserves	\$36,633	\$10,000
Contingency (Unallocated Expense)	\$130,749	\$605,618
Total	\$143,482	\$972,506
Expenditures	0%	1%

Expenditures	\$101,363,893	\$102,449,749
---------------------	----------------------	----------------------

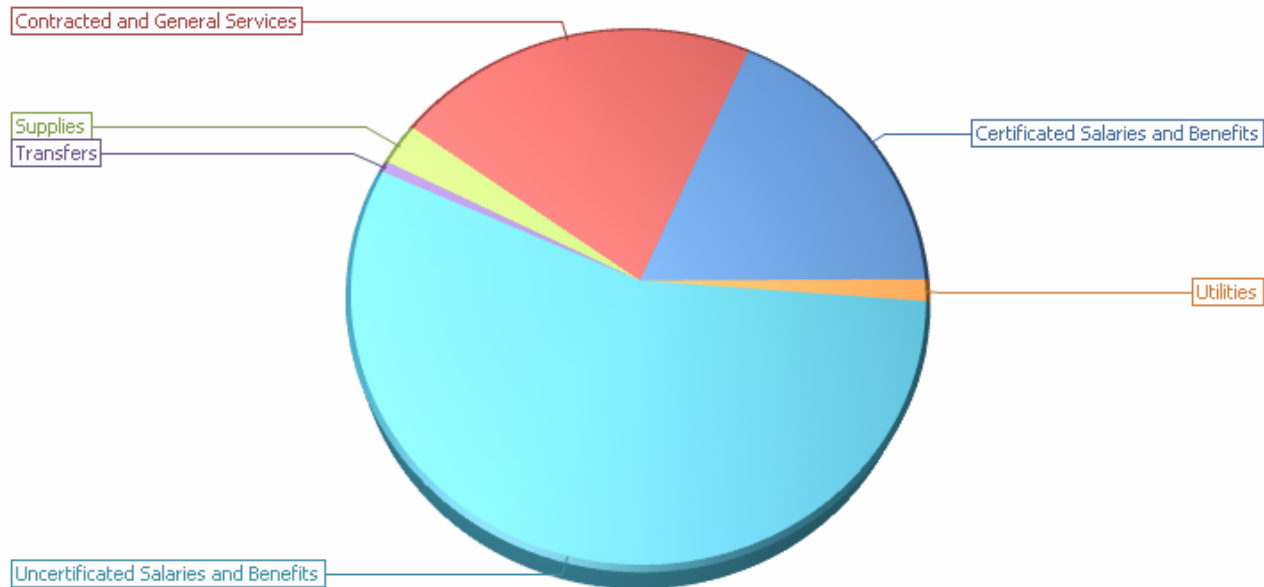
Summary

	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Total Revenues and Allocations To Budget	\$101,363,893	\$102,449,749
Total Expenditures	\$101,363,893	\$102,449,749
Variance	\$0	\$0

Administration

Lethbridge School District No. 51

2017-2018 Preliminary Budget



Category	Amount	Percentage
Certificated Salaries and Benefits	\$724,429	18%
Contracted and General Services	\$865,808	22%
Supplies	\$102,000	3%
Transfers	\$26,300	0%
Uncertificated Salaries and Benefits	\$2,220,113	56%
Utilities	\$52,600	1%
Expenditures	\$3,991,250	

Administration Budget

Lethbridge School District No. 51 2017-2018 Preliminary Budget

Revenue And Allocations To Budget Center

Basic Program Allocation	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Administration Budget Allocation	\$4,054,544	\$3,953,549
Allocation to Capital for Amortization of Assets	(\$63,294)	(\$72,712)
Total	\$3,991,250	\$3,880,837
Revenue And Allocations To Budget Center	100%	100%

Revenue And Allocations To Budget Center	\$3,991,250	\$3,880,837
---	--------------------	--------------------

Expenditures

Certificated Salaries and Benefits	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Total	\$724,429	\$724,429
Expenditures	18%	19%

Uncertificated Salaries and Benefits	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Total	\$2,220,113	\$2,126,163
Expenditures	56%	55%

Contracted and General Services	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Alberta Home and School AGM Registration Fees	\$7,000	\$7,000
Board Communications	\$35,000	\$35,000
Building Maintenance	\$30,000	\$30,000
Insurance/Bond Premium	\$93,700	\$93,700
Professional Learning	\$33,003	\$33,003
Auditor	\$27,500	\$27,500
Legal Services	\$25,000	\$25,000
Computer Services	\$190,868	\$178,868
Consultants	\$46,920	\$46,920
Election Expenses	\$12,000	\$12,000
Employee Assistance Expense	\$720	\$720
Postage	\$13,150	\$13,150
Telephone	\$27,500	\$27,500
Equipment Repair	\$5,000	\$5,000
Equipment Rental/Leases	\$31,000	\$31,000
Dues/Fees	\$17,500	\$17,500
ASBA Membership Fees	\$64,957	\$64,957
Membership Zone 6	\$2,850	\$2,850
Printing	\$17,000	\$17,000
Advertising	\$25,000	\$25,000
Advertising & Recruitment of Personnel	\$6,000	\$6,000
Banquets and Lunches	\$36,500	\$36,500
Miscellaneous Services	\$18,000	\$18,000
Employee Recognition	\$10,000	\$10,000
Travel and Subsistence	\$67,000	\$67,000
Car Allowances	\$22,640	\$22,640
Total	\$865,808	\$853,808
Expenditures	22%	22%

Administration Budget

Lethbridge School District No. 51 2017-2018 Preliminary Budget

Supplies	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Supplies	\$75,000	\$75,000
Furniture and Equipment (Under \$5000)	\$12,000	\$12,000
Computer Purchases	\$15,000	\$15,000
Total	\$102,000	\$102,000
Expenditures	3%	3%

Utilities	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Electricity	\$25,000	\$25,000
Gas	\$25,000	\$20,537
Water and Sewer	\$2,600	\$2,600
Total	\$52,600	\$48,137
Expenditures	1%	1%

Transfers	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Transfers to (-) / from other sites (+)	\$26,300	\$26,300
Total	\$26,300	\$26,300
Expenditures	1%	1%

Expenditures	\$3,991,250	\$3,880,837
---------------------	--------------------	--------------------

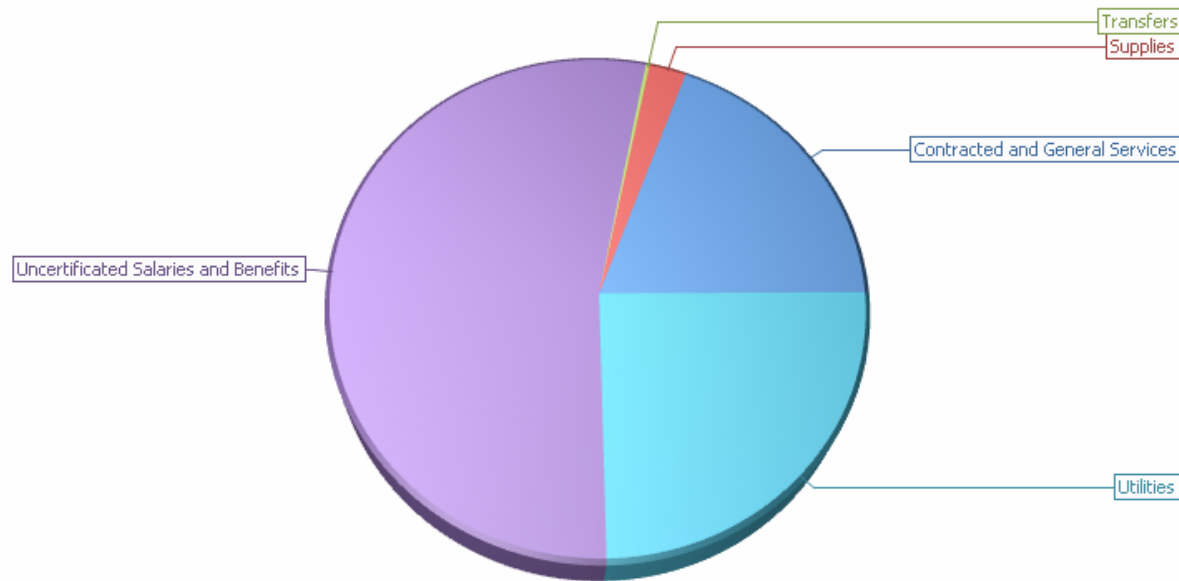
Summary

	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Total Revenues and Allocations To Budget	\$3,991,250	\$3,880,837
Total Expenditures	\$3,991,250	\$3,880,837
Variance	\$0	\$0

Plant Operations and Maintenance

Lethbridge School District No. 51

2017-2018 Preliminary Budget



Category	Amount	Percentage
Contracted and General Services	\$1,628,102	19%
Supplies	\$201,143	2%
Transfers	\$20,000	1%
Uncertificated Salaries and Benefits	\$4,546,076	53%
Utilities	\$2,120,000	25%
Expenditures	\$8,515,321	

Plant Operations and Maintenance

Lethbridge School District No. 51

2017-2018 Preliminary Budget

Revenue And Allocations To Budget Center

Basic Program Allocation	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Plant Operations and Maintenance Funding Allocation	\$8,260,255	\$8,140,447
Allocation to Capital for Amortization of Assets	(\$51,760)	(\$57,454)
IMR project Consulting	\$104,495	\$104,495
Surplus (Deficit) Carry forward	\$202,331	\$0
Total	\$8,515,321	\$8,187,488
Revenue And Allocations To Budget Center	100%	100%

Revenue And Allocations To Budget Center	\$8,515,321	\$8,187,488
---	--------------------	--------------------

Expenditures

Uncertificated Salaries and Benefits	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Total	\$4,546,076	\$4,387,552
Expenditures	53%	54%

Contracted and General Services	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Building Maintenance	\$507,228	\$513,599
Employee Assistance	\$3,360	\$3,360
Grounds Maintenance	\$53,000	\$52,500
Insurance/Bond Premium	\$280,350	\$301,168
Professional Learning	\$22,050	\$22,050
Telephone	\$34,500	\$36,500
Equipment Repair	\$46,100	\$46,100
Dues/Fees	\$300	\$300
Advertising	\$1,000	\$1,000
Miscellaneous Services	\$672,114	\$672,114
Travel and Subsistence	\$4,100	\$4,100
Car Allowances	\$4,000	\$6,000
Total	\$1,628,102	\$1,658,791
Expenditures	19%	20%

Supplies	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Supplies	\$187,243	\$177,244
Computer Supplies and Software	\$1,900	\$1,900
Furniture and Equipment (Under \$5000)	\$12,000	\$22,000
Total	\$201,143	\$201,144
Expenditures	2%	2%

Utilities	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Electricity	\$1,350,000	\$1,250,000
Gas	\$580,000	\$480,000
Water and Sewer	\$190,000	\$190,000
Total	\$2,120,000	\$1,920,000
Expenditures	25%	23%

Plant Operations and Maintenance

Lethbridge School District No. 51

2017-2018 Preliminary Budget

Transfers	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Capital Purchases (Over \$5000)	\$20,000	\$20,000
Total	\$20,000	\$20,000
Expenditures	0%	0%

Expenditures	\$8,515,321	\$818,748
---------------------	--------------------	------------------

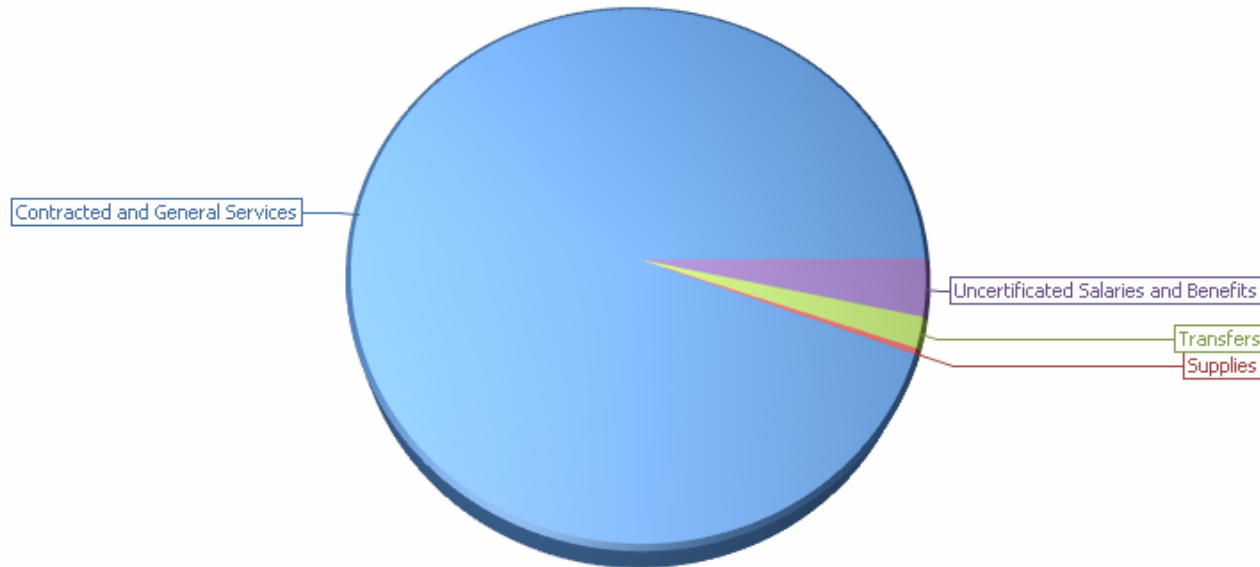
Summary

	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Total Revenues and Allocations To Budget	\$8,515,321	\$8,187,488
Total Expenditures	\$8,515,321	\$8,187,488
Variance	\$0	\$0

Transportation

Lethbridge School District No. 51

2017-2018 Preliminary Budget



Category	Amount	Percentage
Contracted and General Services	\$2,613,965	94%
Supplies	\$10,000	0%
Transfers	\$52,600	2%
Uncertificated Salaries and Benefits	\$97,435	4%
Expenditures	\$2,774,000	

Transportation

Lethbridge School District No. 51

2017-2018 Preliminary Budget

Revenue And Allocations To Budget Center

Basic Program Allocation	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Transportation Block Allocation	\$2,774,000	\$2,499,462
Total	\$2,774,000	\$2,499,462
Revenue And Allocations To Budget Center	100%	100%

Revenue And Allocations To Budget Center	\$2,774,000	\$2,499,462
---	--------------------	--------------------

Expenditures

Uncertificated Salaries and Benefits	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Total	\$97,435	\$97,435
Expenditures	4%	4%

Contracted and General Services	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Professional Learning	\$2,500	\$2,500
Consultants	\$20,000	\$16,000
Bussing Costs	\$2,354,465	\$2,096,927
Bus Pass Purchases	\$235,000	\$223,000
Travel and Subsistence	\$2,000	\$1,000
Total	\$2,613,965	\$2,339,427
Expenditures	94%	94%

Supplies	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Computer Purchases	\$10,000	\$10,000
Total	\$10,000	\$10,000
Expenditures	0%	0%

Transfers	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Transfers to (-) / from other sites (+)	\$52,600	\$52,600
Total	\$52,600	\$52,600
Expenditures	2%	2%

Expenditures	\$2,774,000	\$2,499,462
---------------------	--------------------	--------------------

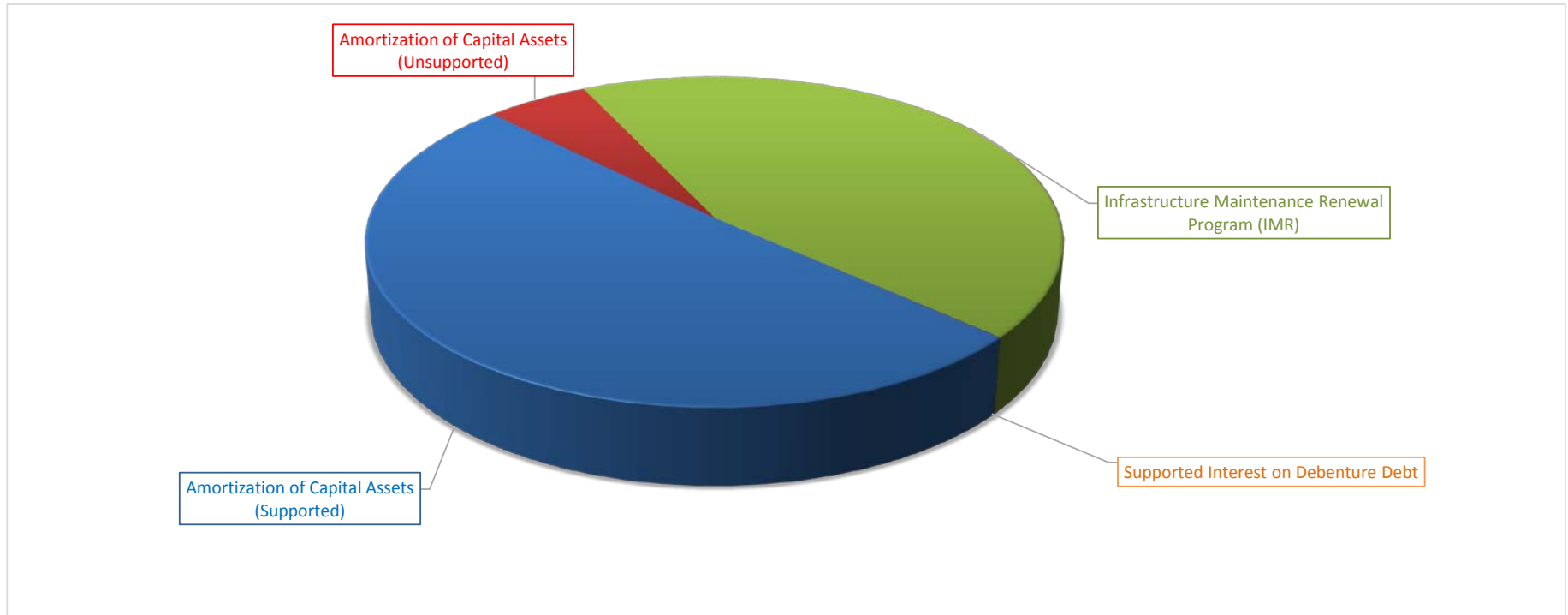
Summary

	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Total Revenues and Allocations To Budget	\$2,774,000	\$2,499,462
Total Expenditures	\$2,774,000	\$2,499,462
Variance	\$0	\$0

Capital and Debt Services

Lethbridge School District No. 51

2017-2018 Preliminary Budget



Category	Amount	Percentage
Amortization of Capital Assets (Supported)	\$3,802,662	51%
Amortization of Capital Assets (Unsupported)	\$407,121	5%
Infrastructure Maintenance Renewal (IMR)	\$3,267,728	44%
Supported Interest on Debenture Debt	\$4,334	0%
Total Expenditures	\$7,481,845	

Capital and Debt Services

Lethbridge School District No. 51

2017-2018 Preliminary Budget

Revenue And Allocations To Budget Center

Basic Program Allocation	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Amortization of Capital Assets	\$3,802,662	\$3,414,960
Amortization of Capital Allocations		
Block Allocations for Capital Asset Amortization	\$407,121	\$445,296
IMR Revenue Allocation	\$3,372,223	\$2,948,234
Supported Debt Interest Allocation	\$4,334	\$24,053
Supported Capital Interest		
IMR project Consulting	(\$104,495)	(\$104,495)
Basic Program Allocation	\$7,481,845	\$6,728,048
Revenue And Allocations To Budget Center	100%	100%

Revenue And Allocations To Budget Center	\$7,481,845	\$6,728,048
---	--------------------	--------------------

Expenditures

Capital and Debt Services	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Amortization of Capital Assets	\$4,209,783	\$3,860,256
Infrastructure Maintenance and Renewal	\$3,267,728	\$2,843,739
Interest on Capital Debt	\$4,334	\$24,053
Capital and Debt Services	\$7,481,845	\$6,728,048
Expenditures	100%	100%

Expenditures	\$7,481,845	\$6,728,048
---------------------	--------------------	--------------------

Summary

	2017-2018 Preliminary Budget	2016-2017 September 30th Budget
Total Revenues and Allocations To Budget	\$7,481,845	\$6,728,048
Total Expenditures	\$7,481,845	\$6,728,048
Variance	\$0	\$0