



The feedback from the Town Hall meeting assisted the Board of Trustees in establishing the priorities for 2020-2021.

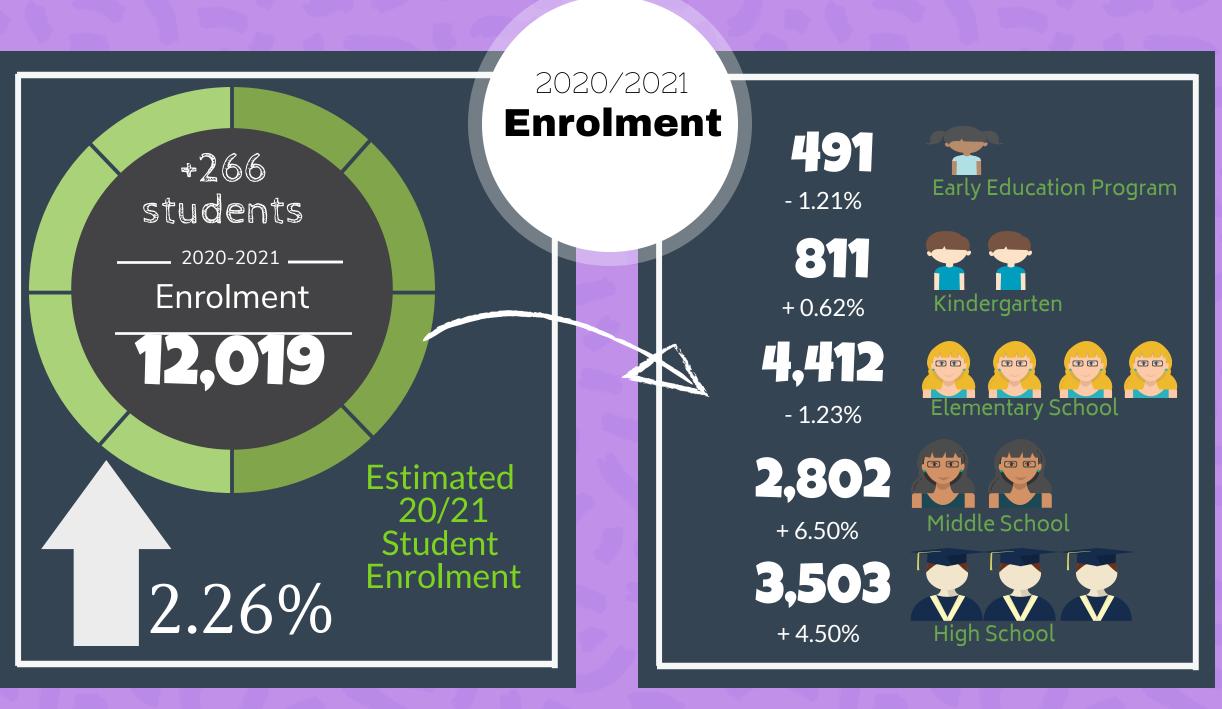
2020/2021 Budget Process



Board Budget Beliefs



Projected Enrolment



Student enrolment is the most significant factor in determining our funding. Now on a Weighted

Enrolment growth due in part to the growth of the City of Lethbridge. Canada's #5 fastest



Student enrolment is projected for 2020-2021 using forecasting software that utilizes trend analysis, local demographics, and multiple other factors. Enrolment is updated to actual in the "September 30th" fall budget.

Revenue Overview

\$132.55 Million

Significant Factors:

NEW Provincial Funding Framework

Provincial Funding Framework changes in 2019 and 2020:

- > Elimination of Class-Size funding in 2019 fall budget (reserves used)
- New Framework provided in 2020 including Weighted Moving Averages (WMA)

Weighting

20%

30%

50%

WMA

2,119.1

3,287.6

5,634.5

(227.8)

11,041.2

RCSD Funding

Eliminated both funding and supports received.

(portion in new framework).

2020-2021

Carry-Forward School Reserves

Updated when schools develop their operating budgets. (requires Ministerial

Approval)

Variance from

PUF Program

Only for Pre-K

no longer for

kindergarten.

2019-2020

12%

Moving

Average

of revenue is for student services and supports

Base Grant

School Year 2018-2019 Actual FTE Enrolment 2019-2020 Estimated FTE Enrolment Received 2020-2021 Projected FTE Enrolment from

Variance from 2020-2021 FTE enrolment (unfunded students) AB Gov't *Above WMA only includes funded FTE students (excludes fee paying EEP students and is calculated on a FTE instead of a student basis)

> 5.26% 57.61%

Effects of WMA:

FTE

Weighted Moving Average (WMA) FTE Enrolment

10,596

10,959

11,269

■ Base Instruction ■ Services and Supports Projects/Contracts M Other Provincial Revenue **Transportation** ■ Plant Operations and Maintenance Jurisdiction IMR and Capital

Funding from Alberta Education

The above is the **breakdown of the funding from Alberta Education**, which comprises of 93% of total Division Revenues. The other 7% is comprised of funding from Federal Government, School Generate Funds (SGF Fees, Fundraising & Donations), and other revenues.

Revenues and Allocations Preliminary Operating **20-21 Prelim** Change % Budget **Budget** Budget \$71,200,508 \$76,796,136 (\$5,595,628 Alberta Education - Base Instruction -7.29% \$15,740,533 \$15,278,732 \$461,801 3.02% Alberta Education - Services and Supports \$16,741,922 \$14,956,000 \$1,785,922 11.94% Alberta Education - Schools/Facilities Alberta Education - Community \$3,687,410 \$1,425,527 \$2,261,883 158.67% \$4,092,507 \$0 \$4,092,507 Alberta Education - Jurisdiction 100.00% **Projects/Contracts** \$62,500 \$62,500 0.00% \$470,711 \$788,725 (\$318,014 Other Provincial Revenue -40.32% \$6,500,000 \$6,500,000 **Teacher Pension Costs** 0.00% \$388,944 \$388,944 0.00% **Federal Government Funding** \$8,147,886 **Other Revenues** \$7,751,476 (\$396,410) -4.87% \$5,097,276 \$5,097,276 0.00% **Capital and Debt Services Total Operating Revenue** \$131,733,787 \$129,441,726 \$2,292,061 1.77% **Prior Years Reserves** \$817,468 \$4,554,728 (\$3,737,260) -82.05% (one-time funds) **Total Revenue and Allocations** \$132,551,255 \$133,996,454 (\$1,445,199 -1.08%

Significant Changes:

Alberta Education

Student

Enrolment

2.26%

overall increase

Now funded on a

Weighted Moving

Average (WMA).

NEW Funding Framework:

These new grants are not easily (or at all) comparable to the prior framework.

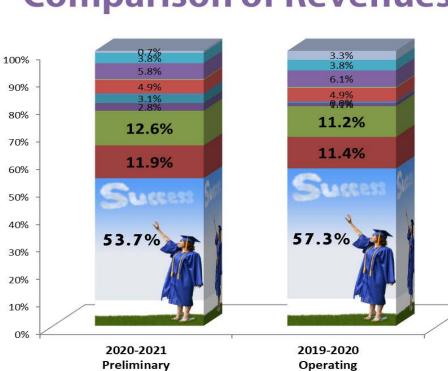
'Apples to

Comparison of Revenues

on AB Gov't

Financially depended

is 54% of District revenue



Budget

\$817,500

Proposed to be drawn

from Reserves to

address Board and

School Site Priorities

Lethbridge

SCHOOL DIVISION

Operating

Budget

■ Capital and Debt Services ■ Other Revenues Federal Government Funding ■ Teacher Pension Costs Other Provincial Revenue ■ Projects/Contracts ■ Alberta Education - Jurisdiction ■ Alberta Education - Community Alberta Education - Schools/Facilities

■ Prior Years Reserves

the year (no longer updated in the fall operating budget). Enrolment 2.26%

Base Instruction is now allocated based on

WMA FTE enrolment; in

which, the funding is set for

Jurisdiction is effectively a new category

of Provincial funding as it separates the funding for the **Board and System**

Administration.

Community

is effectively a new category of Provincial funding and includes: >Socio-Economic

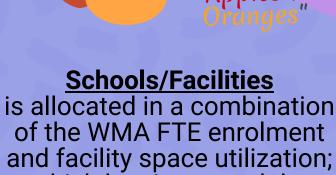
>Geographic >School Nutrition

Services and Supports also is based on WMA enrolments and includes:

> Learning Supports >FNMI, ESL & Refugees >Institutional Programs >Program Unit Funding (PUF)

The PUF program changed dramatically with the removal of kindergarten. Prior year grant of \$4.5 million was reduced to \$1.7 million.

A portion of the RCSD program was allocated within the Learning Supports.



which has increased the facility funding. The transportation model has not been changed as it is still being reviewed.





........... **Spending our Savings**

Alberta Education - Base Instruction

■ Alberta Education - Services and Supports

Proposed use of One-time reserves have been allocated to the following:

\$397,500 allocated to assist with the Funding Framework changes to minimize the effects on classrooms.

\$275,000 for the resourcing and start-up costs of the SouthEast Elementary School.

Funding \$50,000 for Grade 4 Spanish Resources.

Budget includes use of some reserves to stabilize instructional programs and some carry-forward funding for specific projects.

Other Revenues

The majority of the reduction to other revenues relates to the elimination of two of the Making Connections grants for FCSS and Parent Link.

Prior Year Reserves

Reduction as 2019-2020 includes \$2.3 Million of reserves to cover funding shortfall and \$1.2 Million of carry-forward reserves from schools / departments (to be updated in fall budget) and other one-time projects.

Other Provincial

The majority of the reduction related to the elimination of the direct Regional Collaborative Service Delivery (RCSD) funding of \$310,500 previously received.

Note that the Division received substantially more than the direct funding as RCSD also provided substantial supports to our students.

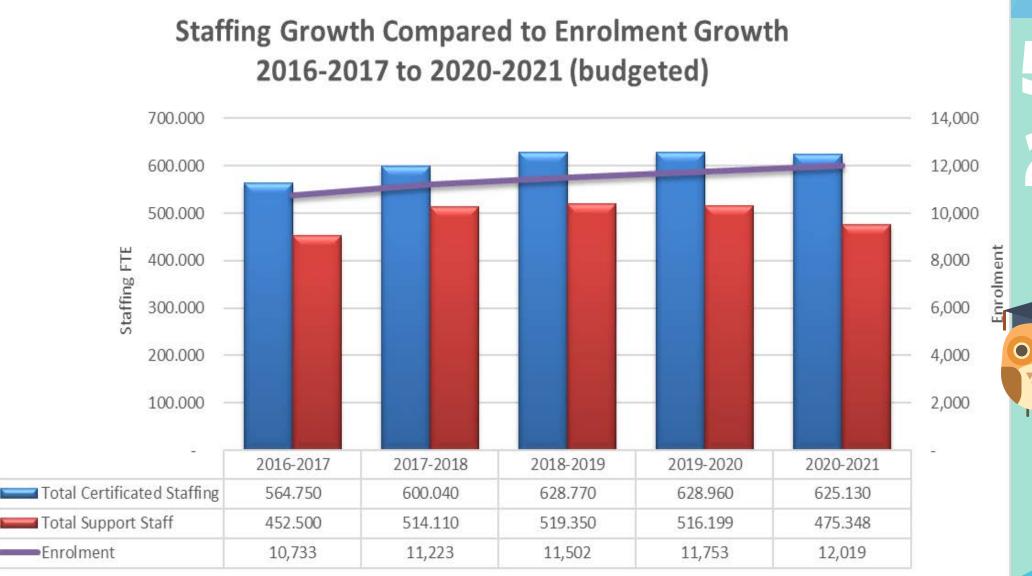
Budget FEEDBACK

We want your feedback and comments on the 20/21 budget.

Using your mobile device, scan or take a picture of the QR code to gain access to our feedback portal.



Staffing Overview



2019-2020

Operating

Budget

\$72,877,323

\$28,891,279

Variance from

20-21 Prelim

Budget

\$152,435

(\$1,714,284)

Change %

0.21%

-5.93%

2020-2021

Preliminary

Budget

\$73,029,758

\$27,176,995

Certificated staff (teachers) decreased by 3.8 FTE (0.61%); however, resulted in a

net increase in costs as there was an increase in the average salaries of teachers

due to grid movement (and was not hiring new teachers).

Uncertificated staff (support) decreased by 40.9 FTE (7.91%), including 30.9 FTE of

educational assistants (EA), 4.1 FTE of Making Connections staffing, and other

support positions throughout the Division.

Expenditures by Object

Certificated Staffing

Uncertificated Staffing

of budget for OTeaching Staff of budget for

Support Staff

Reduced

PUF Funding

The removal of

kindergarten from the

625 FTE Teachers

Support Staff 475 FTE

Reduced Funding Available

Increased Average **Teaching Costs**

Increased

Average

EA Costs

Overall increased

budgeted cost

for educational

assistants.

Teacher grid movements and reduced new teachers (have reduced experience).

Enrolment Growth

Overall 2.26% student enrolment increase (only funded for WMA).

Significant Factors:

Removal of **Class-Size Funding**

2019 Provincial Budget removed large funding source which was used for classroom teachers.

Staff Decreases

With many of the changes in the funding framework; the Division had difficult decisions on staffing. The Board priorities and budget beliefs provided guidance on these decisions.

Overall, the Division was able to maintain reasonable class-sizes (priority) There were support staff reductions required based on funding, including 30.9 FTE of EA (mostly from PUF) and other support positions throughout the Division. EA staff were redistributed throughout based on student needs.

Variance from

PUF program had a significant effect on funding which was mostly used for EAs.

3 Largest **Employer** in Lethbridge

survey

2019-2020

Most recent

Expenditure Overview

0% Wage

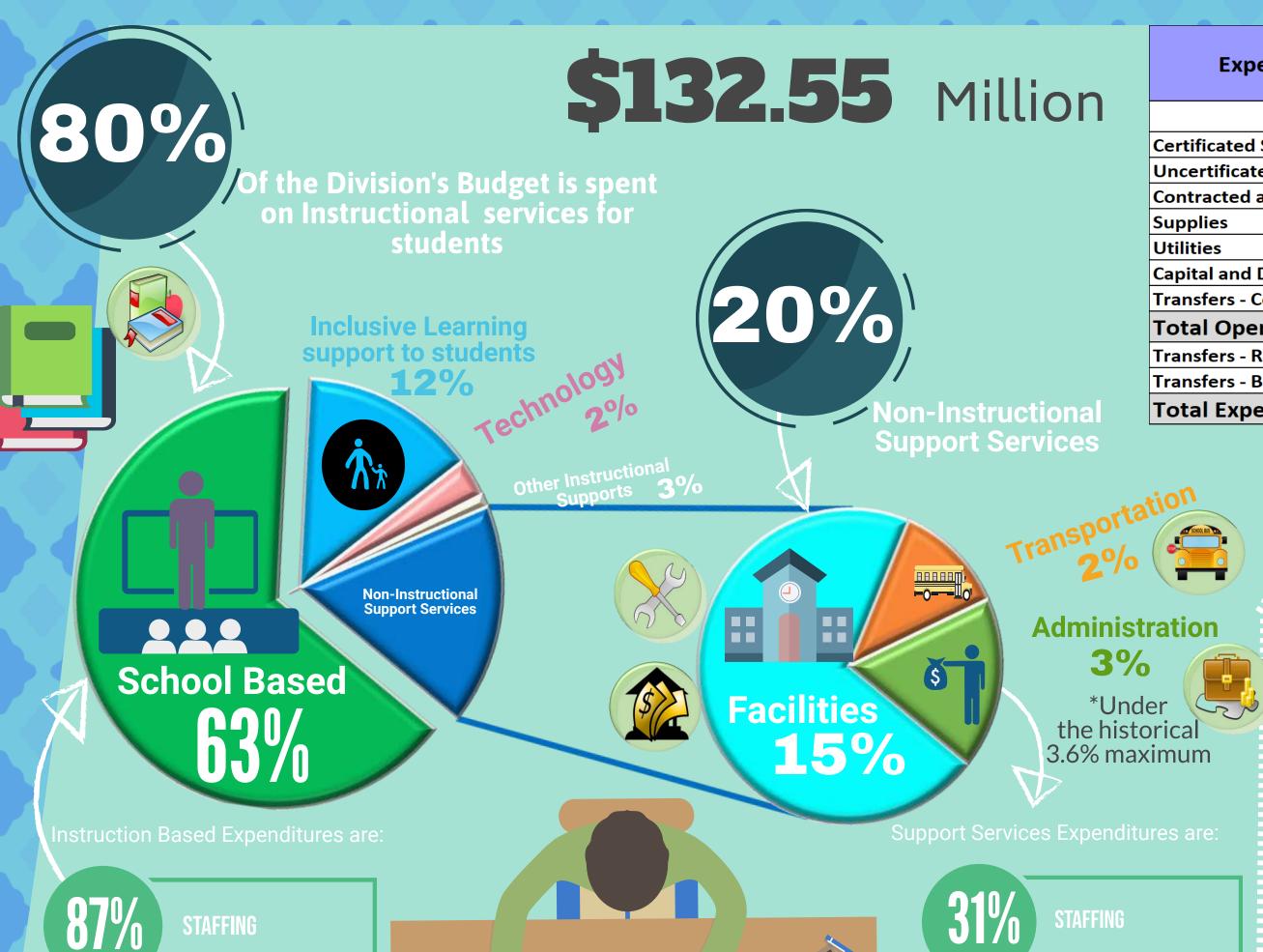
Increases

No changes to any of

the actual wage

amounts (only

experience)



Expenditures by Object 20-21 Prelim Preliminary Operating hange % Budget Budget Budget **Certificated Staffing** \$73,029,758 \$72,877,323 \$152,435 0.21% (\$1,714,284) **Uncertificated Staffing** \$27,176,995 \$28,891,279 -5.93% \$9,791,133 \$9,028,389 **Contracted and General Services** \$762,744 8.45% \$10,378,091 \$10,946,942 -5.20% Supplies (\$568,851 0.95% Utilities \$2,329,600 \$2,307,600 \$22,000 **Capital and Debt Services** \$9,022,657 \$8,890,030 \$132,627 1.49% Transfers - Contingency/Commitments \$65,718 \$266,562 -75.35% (\$200,844) **Total Operating Expenditures** \$131,793,952 \$133,208,125 (\$1,414,173) -1.06% **Transfers - Reserve Allocations** \$611,908 \$600,000 \$11,908 1.98% Transfers - Board Funded Capital \$145,395 \$188,329 (\$42,934) -22.80% \$132,551,255 \$133,996,454 Total Expenditures and Transfers (\$1,445,199)-1.08%

2020-2021

Significant Changes:

Staffing

Slight decreases in Teachers and decreases in Support Staff with the reduced funding available, specifically EA staffing from PUF program (see Staffing Overview above).

Supplies

Overall decrease in supplies as many schools used one-time funding in 2019-2020 to replace furniture/equipment, technology, and other school supplies.

Transfers

School typically add their contingency & commitments in the fall budget (if required). Which was high in the prior year.

Contracted/General Services

Increase to **Building Maintenance** and Insurance costs with the increases in facilities funding (and increases to these costs).

There was an increase in consulting costs for Occupational Therapists as part of the supports previously provided by RCSD.

Capital/Debt Services

Increase in projected Infrastructure, Maintenance & Renewal (IMR) project costs with increase in the related grant funding.

Expenditures by Object 2020-2021 Preliminary Budget Utilities Capital & Debt Contingency Reserves 0.46% 7.83% Contracted and **Board Funded General Services** Capital 7.39% 0.11% Uncertificated_ _Certificated Staffing Staffing 20.50% 55.10%

The following is a breakdown of the expenditures by program and by the type. The major programs include: Instruction, Administration, Plant **Operations and Maintenance (POM), Transportation, and Capital/Debt:**









Supplies and Services



Instruction is the largest program representing 80% of expenditures. The remaining 20% are for the non-instructional services (support services such as Administration, POM, Transportation, and Capital).

Expenditures by Program and Object	Instruction	Administration	Plant Operations and Maintenance	Transportation	Capital and Debt Services	Total
Certificated Staffing	\$72,307,164	\$722,594	\$0	\$0	\$0	\$73,029,758
Uncertificated Staffing	\$19,791,331	\$2,246,134	\$5,052,117	\$87,413	\$0	\$27,176,995
Contracted and General Services	\$3,825,970	\$933,065	\$2,471,314	\$2,560,784	\$0	\$9,791,133
Supplies	\$9,852,668	\$106,523	\$408,900	\$10,000	\$0	\$10,378,091
Utilities	\$0	\$52,600	\$2,277,000	\$0	\$0	\$2,329,600
Capital and Debt Services	\$0	\$0	\$0	\$0	\$9,022,657	\$9,022,657
Transfers - Contingency/Commitments	(\$18,182)	\$31,300	\$0	\$52,600	\$0	\$65,718
Total Operating Expenditures	\$105,758,951	\$4,092,216	\$10,209,331	\$2,710,797	\$9,022,657	\$131,793,952
Transfers - Reserve Allocations	\$611,908	\$0	\$0	\$0	\$0	\$611,908
Transfers - Board Funded Capital	\$85,395	\$0	\$60,000	\$0	\$0	\$145,395
Total Expenditures and Transfers	\$106,456,254	\$4,092,216	\$10,269,331	\$2,710,797	\$9,022,657	\$132,551,255



Supplies and Services

Average Cost

per FTE Student

Actual 2017-2018:

Division - \$11.655

Provincial - \$11.642

Actual 2018-2019:

Division - \$11,932

Budget 2019-2020:

Division - \$11.999

Budget 2020-2021:

Division - \$11,593

Budget FEEDBACK

We want your feedback and comments on the 20/21 budget.

Using your mobile device, scan or take a picture of the QR code to gain access to our feedback portal.





Instructional Program



of the Division's Budget is spent on Instructional activities

The Instruction Program includes all schools and instructional programs.

Instruction	Elementary School	Middle School	High School	Inclusive Learning	Technology	Other Instructional	Total
Certificated Staffing	\$28,068,213	\$12,576,541	\$17,235,927	\$2,506,675	\$165,931	\$11,753,877	\$72,307,164
Uncertificated Staffing	\$1,636,434	\$800,740	\$1,257,128	\$13,085,669	\$1,083,086	\$1,928,274	\$19,791,331
Contracted and General Services	\$482,958	\$298,139	\$656,944	\$801,394	\$434,639	\$1,151,896	\$3,825,970
Supplies	\$803,359	\$530,628	\$791,274	\$127,585	\$439,949	\$7,159,873	\$9,852,668
Transfers - Contingency/Commitments	\$12,084	\$5,000	\$0	\$4,296	(\$83,900)	\$44,338	(\$18,182)
Total Operating Expenditures	\$31,003,048	\$14,211,048	\$19,941,273	\$16,525,619	\$2,039,705	\$22,038,258	\$105,758,951
Transfers - Reserve Allocations	\$0	\$11,908	\$0	\$0	\$600,000	\$0	\$611,908
Transfers - Board Funded Capital	\$15,000	\$47,065	\$23,330	\$0	\$0	\$0	\$85,395
Total Expenditures and Transfers	\$31,018,048	\$14,270,021	\$19,964,603	\$16,525,619	\$2,639,705	\$22,038,258	\$106,456,254

School Based Instruction

Instructional

Support

As part of the budget process, an Instructional Budget Committee (IBC) is utilized to allocate the funding throughout the Instructional programs. The IBC committee includes representatives from elementary, middle, and high schools.

Elementary > Maintain the administrative time >Maintain the

Early Literacy

Allocation

20/21

IBC

Requests

Middle School > Continue to fund 0.5 FSLC at each middle school

High School

> Retain funding model > Review per Student Allocations

Admin > Retain the Numeracy Lead Teacher (Board Priorities)



3+1=4

Instructional Budget Committee (IBC)

IBC Decisions/Recommendations:

> Attempt to balance enrolment growth with the NEW Provincial Funding Framework:

- Update allocation model for funding framework changes on specified grants/programs (modifier 1).

- Provide WMA enrolment growth at schools (modifier 1). - Adjust allocations based on priorities (modifier 2). Balance growth throughout programs (modifier 3)

> Attempt to maintain class-sizes

- Some reserve funds utilized to have some stability.

> Review the funding allocation towards the requests; whereas, all were supported other than:

Maintaining the Early Literacy allocation for Elementary as this was an expired grant (and no longer able to be funded through Class-size funding)

Funding of 0.5 FTE Family School Liaison Councillors (FSLC) 0.5 FTE and schools may top-up from school based budgets.

> Literacy Lead Teacher position was consolidated within the English as a Second Language (ESL) Lead Teacher position.

> Overall was able to balance the enrolment growth with equitable allocations between the instructional programs.

Allocation Factors:

Enrolment Growth 2.26% Increase

Use of the Weighted Moving Average (WMA)

New)Funding (Framework

Class Sizes and Priorities Elimination of the **RCSD** Supports

High Schools*

Enrolment increase of 151

students (4.50%) for

Grades 9-12.

Certificated staff (teachers)

increased by 0.66 FTE (0.42%)

for enrolment growth.

Supplies decreased for

furniture/equipment and

general supplies. Prior year

one-time reserve funding.

Transfers decreased as the

schools will likely add their

contingencies in the fall

budget (if required).

ncluded items purchased with

Expenditures

py major

111111111111111111111111111111111111111					
Spending by Program	2020-2021 Preliminary Budget	2019-2020 Operating Budget	Variance from 20-21 Prelim Budget	Change %	
Elementary Schools Educational /	\$31,018,048	\$33,208,981	(\$2,190,933)	-6.60%	
Middle Schools Assistants	\$14,270,021	\$14,238,580	\$31,441	0.22%	
High Schools moved	\$19,964,603	\$20,703,328	(\$738,725)	-3.57%	
Inclusive Learning to Inclusive Ҳ	\$16,525,619	\$17,203,391	(\$677,772)	-3.94%	١
Technology	\$2,639,705	\$2,712,360	(\$72,655)	-2.68%	
Other Instructional Programs	\$22,038,258	\$21,359,301	\$678,957	3.18%	
Total Instruction	\$106,456,254	\$109,425,941	(\$2,969,687)	-2.71%	0

Significant changes in Schools Budgets

Middle Schools

Enrolment increase of 171

students (6.50%) for

Grades 6-8.

Certificated staff (teachers)

for enrolment growth.

Uncertificated staff (support)

increased the Student Support

staff by 2.0 FTE.

Supplies decreased for

furniture/equipment and

general supplies. Prior year

included items purchased with

one-time reserve funding.

increased by 2.86 FTE (2.57%)

2020-2021 2019-2020 Variance from Instruction **Preliminary Operating 20-21 Prelim** Change % Budget Budget Budget \$152,435 **Certificated Staffing** \$72,307,164 \$72,154,729 0.21% \$21,748,588 (\$1,957,257) **Uncertificated Staffing** \$19,791,331 -9.00% \$3,825,970 \$3,950,113 (\$124,143) -3.14% **Contracted and General Services** Supplies \$9,852,668 \$10,601,520 (\$748,852) -7.06% (\$18,182) \$182,662 Transfers - Contingency/Commitments (\$200,844) -109.95% \$108,637,612 **Total Operating Expenditures** \$105,758,951 (\$2,878,661) -2.65% \$11,908 \$600,000 1.98% **Transfers - Reserve Allocations** \$611,908 **Transfers - Board Funded Capital** \$85,395 \$188,329 (\$102,934) -54.66% \$109,425,941 **Total Expenditures and Transfers** (\$2,969,687) -2.71%

Inclusive Learning

Other Instructional

Technology

STAFFING

Resources

Portion of total

17.6%

instructional support:

\$106,456,254 Significant Changes: Total Instruction

Certificated Staffing

of the District

Overall decrease of 3.8 FTE of classroom teachers for enrolment changes; in which, the majority of the reduction relates to Elementary that had reduced enrolment.

Contracted/General Services

Overall reduction is mostly due to decreases in professional learning, memberships, and other miscellaneous services. These reductions were somewhat offset by increases in consulting costs (therapists).

Supplies

Overall decrease in supplies for as many of the schools used one-time funding in 2019-2020 to replace furniture, equipment and technology.

Uncertificated Staffing

Overall decrease of 30.9 FTE in educational assistants (EAs) with reductions mostly relating to the PUF and EEP programs (result of the changes in the funding framework).

Other changes in uncertificated staffing includes reductions of 2.0 FTE of EEP managers, reductions of 4.1 FTE of Making Connection Workers, and other reductions to support staff.

Transfers

School typically add their contingency and commitments in the fall budget (if required). One-time funding was also used for capital in 2019-2020.

Instruction **Expenditures by Object** 2020-2021 Preliminary Budget Reserves Contingency Contracted and **Supplies** 0.57% -0.02% General Services_ 9.27% 3.59% Uncertificated Staffing 18.59%

Lethbridge Christian School (Grades 1-8) included in Elementary group Immanuel Christian Secondary School (Grades 6-12) included in High School group

20-21 19-20 Change Inclusive Learning: Elementary Schools 144.38 129.28 15.10 38.72 35.32 3.40 Middle Schools **High Schools** 45.71 43.95 1.76 Program Unit Funding (PUF) 24.26 69.64 (45.38) 253.07 278.19 (25.12) FTE Early Education Program (EEP) 4.35 10.08 (5.73) 4.35 10.08 (5.73) FTE

Total Educational Assistants 257.42 288.27 (30.85) FTE

Elementary Schools*

Enrolment decrease of 55

students (1.23%) for

Grades K-5.

Certificated staff (teachers)

overall decreased by 4.65 FTE

(1.79%) for enrolment

reductions.

Uncertificated staff (support)

decreased the 19.1 FTE of EA

staffing (totaling \$828,000)

as EA staff are reallocated

to Inclusive Learning budgets.

Supplies decreased for

furniture/equipment and

general supplies. Prior year

one-time reserve funding.

included items purchased with





Inclusive Learning

Overall reduction in level of educational assistant by 25.1 FTE (EAs / AES) from prior year with the reduction in the PUF funding (mostly used for EA support in kindergarten).

Certificated staff (teachers) decreased by 3.70 FTE relating to the PUF programs.

Increased consulting costs for **Occupational Therapists** as part of the supports previously provided by RCSD.

Technology

Technology included a one-time reduction to the technology evergreening program as part of the transition to the new funding framework.

Other Instructional Programs



Other

Certificated staff (teachers) increased by 5.51 FTE, (including contingent of classroom teachers which is included in their sections). The prior year included approx. \$718,600 of average teacher savings.

Uncertificated staff (support) decreased by 5.7 FTE of educational assistants (EAs) and 2.0 FTE of **EEP managers** for the Early Education Program (EEP).

Budget **FEEDBACK** We want your feedback and comments on the 20/21 budget.

Using your mobile device, scan or take a picture of the QR code to gain access to our



Board Funded

Capital

0.08%

Certificated

Staffing

67.92%

Class Size

Class Size Comparison - Large Public School Boards

Average Class Size Comparison													
	# of		K to 3			4 to 6		7 to 9			10 to 12		
School Juridication	Schools	2016/17	2017/18	2018/19	2016/17	2017/18	2018/19	2016/17	2017/18	2018/19	2016/17	2017/18	2018/19
Edmonton - Public	213	22.2	21.8	21.6	22.9	22.8	22.5	24.9	25.1	24.9	26.8	27.4	27.2
Calgary - Public	232	20.0	20.0	21.0	22.9	23.2	23.5	26.0	25.9	25.7	29.1	28.5	27.9
Lethbridge - Public	22	21.3	20.9	19.1	24.5	24.0	22.2	26.3	25.4	25.8	24.5	23.8	25.7
Medicine Hat - Public	16	18.6	18.7	18.9	21.6	21.8	21.8	24.5	25.0	25.2	24.1	23.8	23.9
Red Deer - Public	24	19.7	20.1	20.0	25.2	24.8	25.0	24.8	25.0	27.2	25.9	23.9	25.0

* Alberta Open Government Portal (October 18, 2019 - most current data available) - any split grades categoried in the high grade level.

Comparable to other larger public school divisions

able to reduce our Class Sizes over the past couple years. This is a **priority** for the Division to maintain reasonable class sizes.

Division

Class Sizes

The Division has been

Significant Factors:

For future class sizes

Enrolment Growth Overall 2.26% student enrolment increase: however. only WMA will be funded (will effect other Jurisdictions as well).

Priority to maintain reasonable **Class Sizes**

Use of Reserves to stabilize instructional programs (class sizes at elementary schools).

Flexibility in Staffing Budget

Budget includes funding allocations for teacher staffing that are allocated by HR based on school needs (class-size).

factors for future class-size

Monitoring Class Sizes

The Division reviews class sizes and composition, attempting to maintain reasonable class sizes (especially in the earlier grades)

Outside of Division's control Removal of Classroom **Improvement** Fund (CIF)

> Division had utilized CIF for 2017/2018 & 2018/2019 to assist with reducing class size in elementary schools.

Division's control Removal of Class-size **Grant Funding**

> Division had utilized the Class-size grant specifically for classroom teachers; throughout the Division (mostly in elementary schools)

Partially outside of Division's control **Capacity**

> Some of the schools are at or reaching capacity and have limited availability of classrooms (may impact class size at that school) The Division reviews options to increase building capacity (i.e. modulars)

" - " factors for future class-size

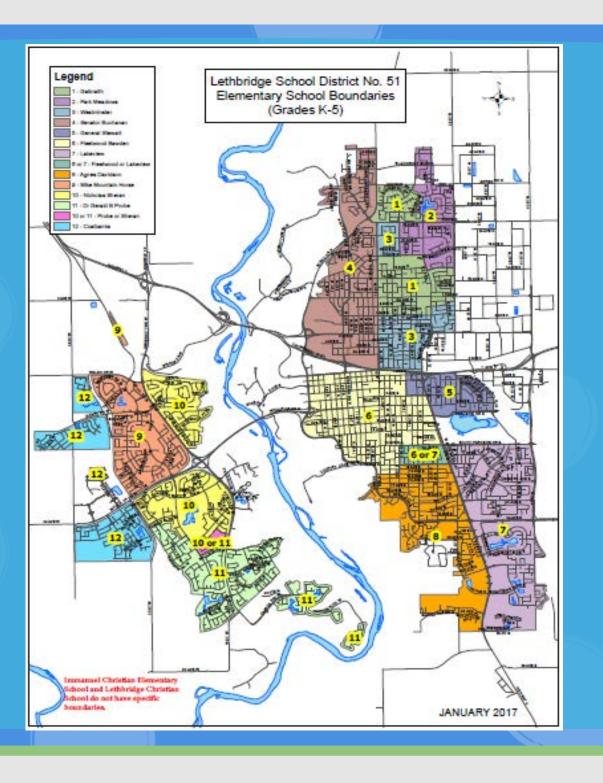
School Boundaries

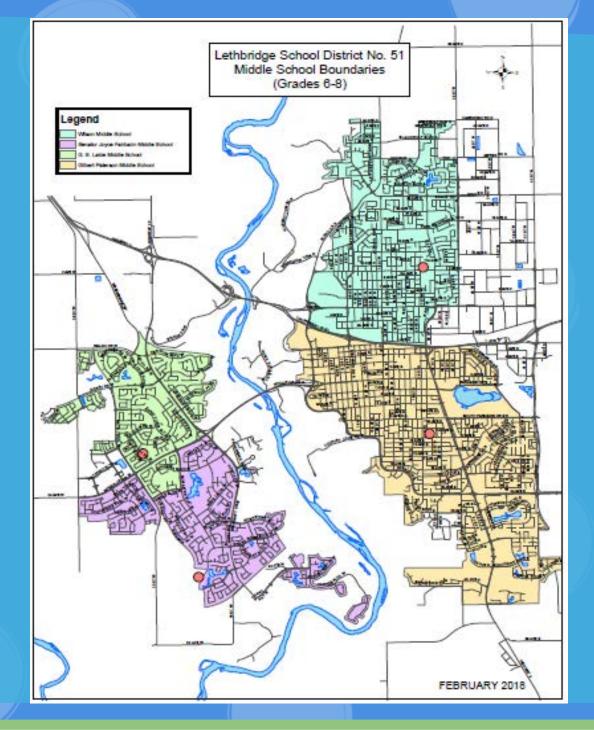


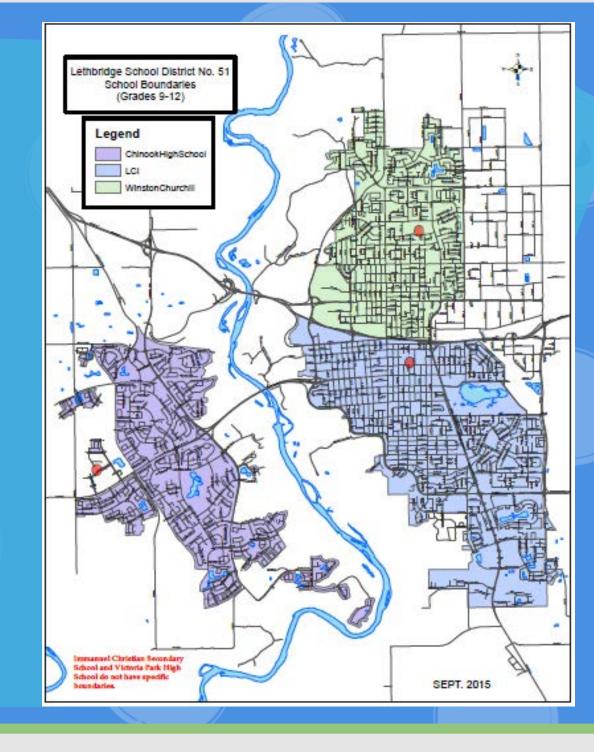
See our website for large scale School Boundary Maps

> www.lethsd.ab.ca > **School Boundaries** & Bus Routes

Same Boundaries as 2019/2020.









Administration



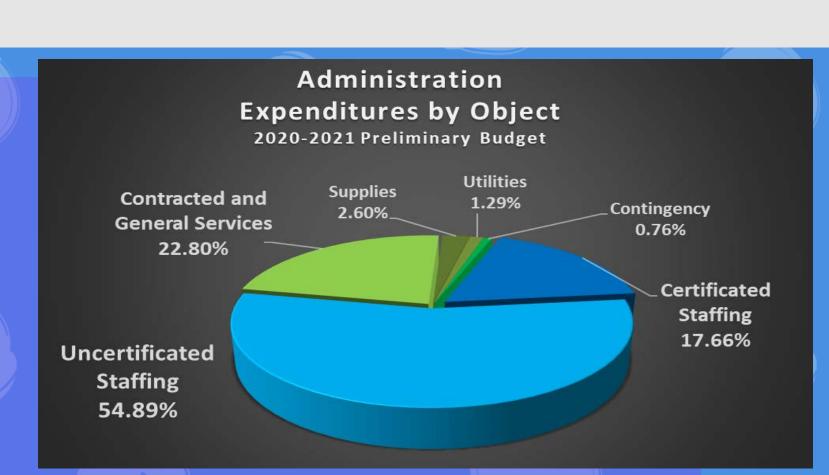


Provincial Average 2017-2018: 3.49%

OFFICE OF THE SUPERINTENDENT
BUSINESS AND FINANCE
HUMAN RESOURCES
SYSTEM INSTRUCTIONAL SUPPORT BOARD OF TRUSTEES

> Historically allowed up to 3.60% Division

2019-2020: 3.17%



			2010-2019 Uata 110t at		
Administration	2020-2021 Preliminary Budget	2019-2020 Operating Budget	Variance from 20-21 Prelim Budget	Change %	
Certificated Staffing	\$722,594	\$722,594	\$0	0.00%	
Uncertificated Staffing	\$2,246,134	\$2,424,996	(\$178,862)	-7.38%	
Contracted and General Services	\$933,065	\$915,565	\$17,500	1.91%	
Supplies	\$106,523	\$106,228	\$295	0.28%	
Utilities	\$52,600	\$52,600	\$0	0.00%	
Transfers - Contingency/Commitments	\$31,300	\$31,300	\$0	0.00%	
Total Operating Expenditures	\$4,092,216	\$4,253,283	(\$161,067)	-3.79%	
Total Expenditures and Transfers	\$4,092,216	\$4,253,283	(\$161,067)	-3.79%	

Staffing

Decreases in staffing relates to the reduction of the Purchasing Staffing and the Operational Health & Safety (OHS) Officer position; whereas, the OHS roles are redistributed through a management team and the Joint Health and Safety Committee.

Variance from

Contracted/General <u>Services</u>

Increases relate to the cost of insurance, legal services, professional development and memberships.





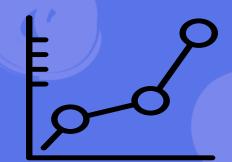
Expenditures by major group

The Division has always been prudent in administration spending, ensuring that only those funds required to run an efficient and effective administration are expended.

2019-2020

Spending by Program	Preliminary Budget	Operating Budget	20-21 Prelim Budget	Change %
Office of Superintendent	\$602,868	\$702,583	(\$99,715)	-14.19%
Business and Finance	\$1,899,445	\$1,941,058	(\$41,613)	-2.14%
Human Resources	\$901,377	\$897,877	\$3,500	0.39%
System Instructional Support	\$321,748	\$337,487	(\$15,739)	-4.66%
Board of Trustees	\$366,778	\$374,278	(\$7,500)	-2.00%
Total Administration	\$4,092,216	\$4,253,283	(\$161,067)	-3.79%

2020-2021



Significant Changes:

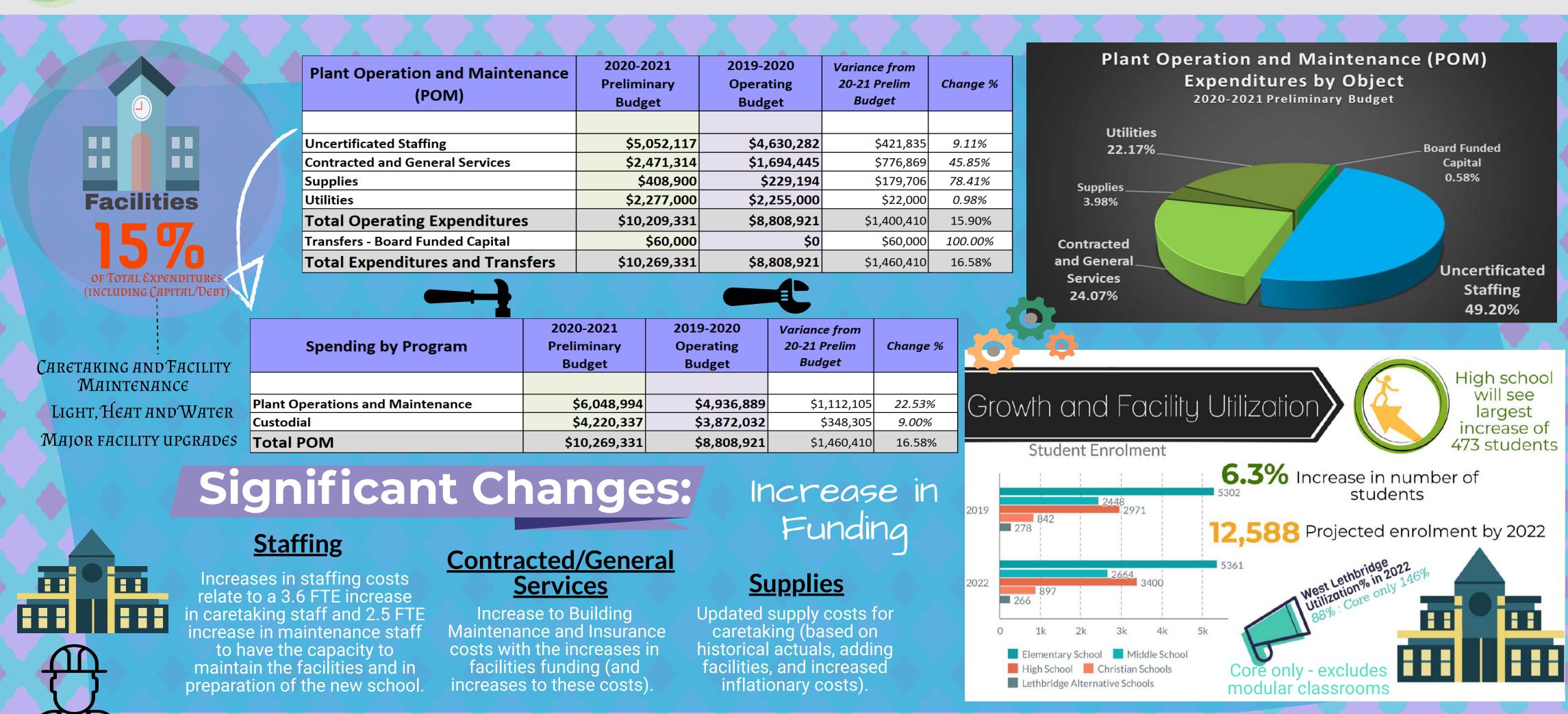






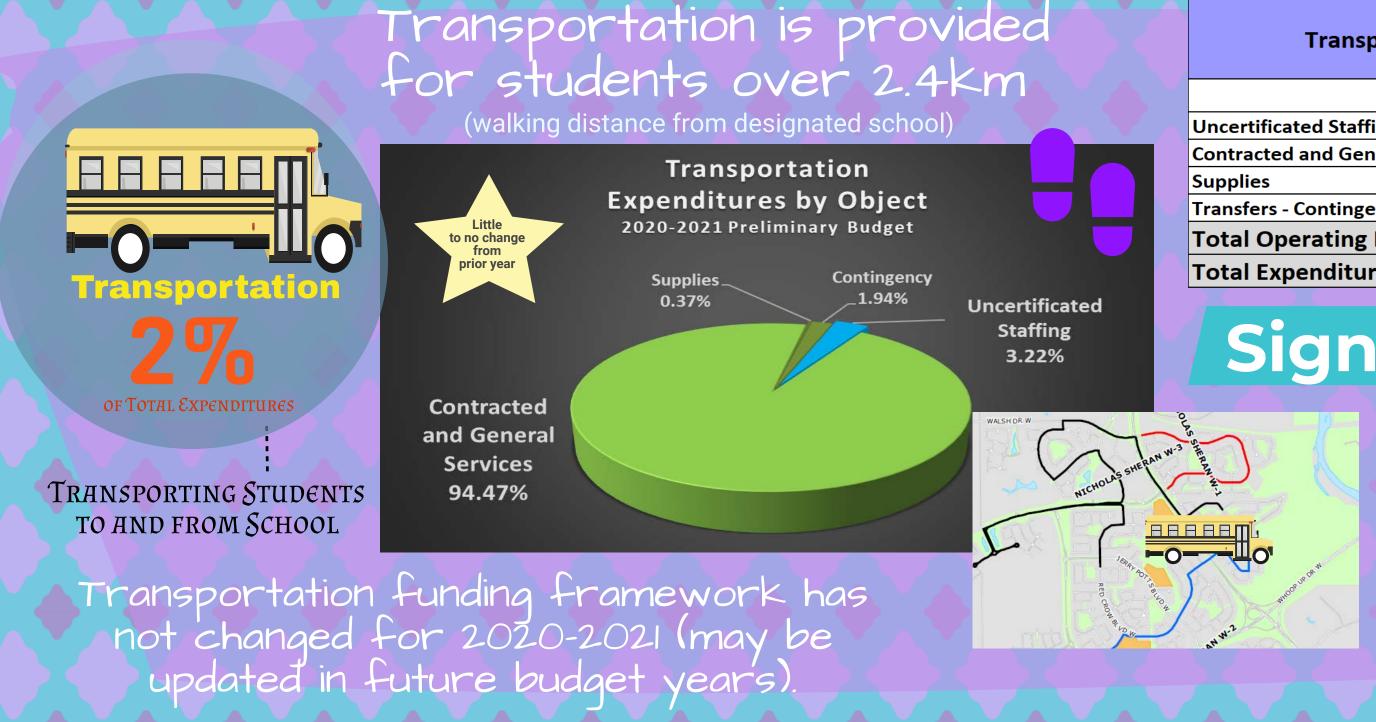


Plant Operation and Maintenance





Transportation



Transportation			Variance from 20-21 Prelim Budget	Change %
Uncertificated Staffing	\$87,413	\$87,413	\$0	0.00%
Contracted and General Services	\$2,560,784	\$2,468,266	\$92,518	3.75%
Supplies	\$10,000	\$10,000	\$0	0.00%
Transfers - Contingency/Commitments	\$52,600	\$52,600	\$0	0.00%
Total Operating Expenditures	\$2,710,797	\$2,618,279	\$92 <i>,</i> 518	3.53%
Total Expenditures and Transfers	\$2,710,797	\$2,618,279	\$92,518	3.53%

Significant Changes:

Contracted/General Services

Increase in transportation costs with projected increases in the funded eligible ridership (over 2.4km).

Over 3,600 students transported each day.





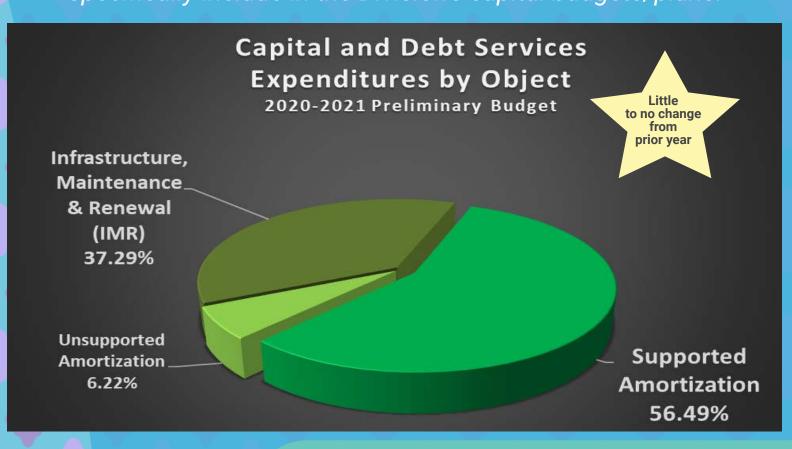
Lethbridge

SCHOOL DIVISION

Capital and Debt Servicing

Capital and Debt Services	2020-2021 Preliminary Budget	2019-2020 Operating Budget	Variance from 20-21 Prelim Budget	Change %
Amortization of Capital (supported)	\$5,097,276	\$5,097,276	\$0	0.00%
Amortization of Capital (unsupported)	\$561,249	\$561,249	\$0	0.00%
Infrastructure, Maintenance & Renewal	\$3,364,132	\$3,231,505	\$132,627	4.10%
Total Operating Expenditures	\$9,022,657	\$8,890,030	\$132,627	1.49%
Total Expenditures and Transfers	\$9,022,657	\$8,890,030	\$132,627	1.49%

Operating Budget (above) does not include the major capital projects (new schools/modernization). These are specifically include in the Division's capital budgets/plans.



Infrastructure, Maintenance & Renewal (IMR)

The IMR funding is projected to be increased from the prior year.



The Division receives
Provincial capital grant funding
for new schools and major
modifications.

(Capital projects that are approved and funded by the Province)

During 2018/2019, the Division was approved and is to be funded for the construction of the South Lethbridge Elementary School (planned to open for the 2021/2022 school year). The Division is continually advocating for new elementary schools in west Lethbridge (as the current school are reaching capacity).

